

NOTICE & AGENDA



Wednesday, July 2, 2025, 9:00 a.m.

Regular Meeting of the Finance Committee

ReGen Monterey is the public name of Monterey Regional Waste Management District

In-Person: 14201 Del Monte Blvd, Salinas CA 93908 - Bales Board Room

Virtually: <https://us02web.zoom.us/j/85787306400> Meeting ID: 857 8730 6400

Board members will be attending this meeting In-Person: Bales Board Room (or otherwise virtually via applicable teleconferencing provisions set forth in the Brown Act). The public may attend this meeting under either option of a hybrid format: in-person, as noted above, or virtually. Please see the meeting information notice at the end of this agenda for more details.

Pages

1. Call to Order

Just Cause Notifications and Emergency Circumstance Requests (AB 2449)

2. Roll Call & Establishment of Quorum

Chair: Kim Shirley, City of Del Rey Oaks

Vice Chair: Jerry Blackwelder, City of Sand City

Director: Bruce Delgado, City of Marina

3. Public Communications

Anyone wishing to address the Board on matters not appearing on the agenda may do so now. Please limit comments to a maximum of three (3) minutes. The public may comment on any other matter listed on the agenda at the time the matter is being considered by the Board. For information about submitting public comments in writing in advance of the meeting, please see the Meeting Information section of this agenda.

4. Discussion and Action

4.a Approve Finance Committee Minutes - May 7, 2025.

3

Recommended Motion:

Approve Finance Committee Meeting Minutes - May 7, 2025

4.b Discuss Board Feedback to Guiding Principles Draft - Admin-2025-027

5

Recommended Motion:

Recommend Board approval of ReGen Monterey's revised Guiding Principles.

4.c Update on the Electrical Connection Project.

Recommended Motion:

Information Only

4.d Update on the Compost Project Contract Award.

Recommended Motion:

Information Only

4.e Discuss Waste Connections Agreement.

5. General Manager Communications

6. **Discuss Future Agenda Items**

7. **Adjournment**

Next Meeting Date: August 6, 2025 *subject to cancellation

Meeting Information:

Virtual & Regular Meeting Notice: The meeting will be held (1) as a regular in-person meeting and (2) virtually via Zoom.

To join the Zoom webinar: Click on this <https://us02web.zoom.us/j/85787306400> copy/paste the link into your browser or type the link into your browser. If your computer does not have audio, you will also need to join the meeting via phone. To participate via phone, please call: 1-669-900-9128; 857 8730 6400 Please note the meeting will proceed as normal even if there are technical difficulties accessing Zoom. ReGen Monterey will do its best to resolve any technical issues as quickly as possible.

Public Comments: If you are unable to participate virtually or via telephone, you may also submit your comments by e-mailing the board clerk at IGonzales@ReGenMonterey.org with one of the following subject lines "Public Comment Item #" (insert the item number relevant to your comment). Comments must be received by 4 p.m. on the day prior to the scheduled meeting. All submitted comments will be provided to the Board and may be read into the record or compiled as part of the record. In an effort to ensure the virtual process closely follows our normal process, public comment will not be accepted in writing during the meeting. During the Meeting via Oral Comments: When the Chair calls for public comment, attendees can queue to speak with the "Raise Hand" feature. On the Zoom application, click the "Raise Hand" button. On the phone, press *9. The Board Clerk will call speaker names and unmute speaker mics. You will have 3 minutes to provide your comments.

Posting Information

This agenda was posted at the ReGen Monterey administrative offices at 14201 Del Monte Blvd, Salinas, CA, 93908. The agenda, including staff reports and additional information regarding these items, are available on our website at ReGenMonterey.org and our administrative office during regular business hours (additional fee may apply for copying). This agenda is subject to revision and may be amended prior to the scheduled meeting. If amended, a final agenda will be reposted.

Accessibility

All meetings are open to the public. ReGen Monterey does not discriminate against persons with disabilities and the boardroom is wheelchair accessible. In compliance with the Americans Disabilities Act, if you need special assistance to participate, please contact Board Clerk, Ida Gonzales at 831-264-6388 or email IGonzales@ReGenMonterey.org. Notification 48 hours prior to the meeting will enable us to make reasonable arrangements to ensure accessibility to this meeting. Later requests will be accommodated to the extent feasible. Recordings of meetings can be provided upon request.

Finance Committee Meeting

Draft Minutes



May 7, 2025, 9:00 a.m.
14201 Del Monte Blvd, Salinas CA 93908
Bales Board Room

Members Present: Chair Kim Shirley, City of Del Rey Oaks
Vice Chair Jerry Blackwelder, City of Sand City
Director Bruce Delgado, City of Marina

Staff Present:

- Felipe Melchor, General Manager
- David Ramirez, Director of Engineering
- Jay Ramos, Director of Operations
- Helen Rodriguez, Director of Finance and Administration
- Zoe Shoats, Director of Communications
- Berta Torres, Director of Human Resources
- Garth Gregson, Finance Manager
- Ida Gonzales, Executive Assistant/Board Clerk
- Ana Quiroz, Administrative Support Specialist II

1. Call to Order

Just Cause Notifications and Emergency Circumstance Requests (AB 2449)

2. Roll Call & Establishment of Quorum

Chair: Kim Shirley, City of Del Rey Oaks
Vice Chair: Jerry Blackwelder, City of Sand City

Directors: Bruce Delgado, City of Marina

Notice duly given and presence of a quorum established, the May 7, 2025 Finance Committee Meeting of the Monterey Regional Waste Management District dba ReGen Monterey Finance Committee was called to order by Chair Shirley at 9:00 a.m.

3. Public Communications

Anyone wishing to address the Board on matters not appearing on the agenda may do so now. Please limit comments to a maximum of three (3) minutes. The public may comment on any other matter listed on the agenda at the time the matter is being considered by the Board. For information about submitting public comments in writing in advance of the meeting, please see the Meeting Information section of this agenda.

There were no public comments

4. Discussion/Action

4.a Approve Finance Committee Minutes - March 5, 2025 Meeting

Moved by: Director Delgado
Seconded by: Director Blackwelder
Motion Approve Finance Committee Minutes – March 5, 2025.
Approved

4.b Review of Finance Committee Bylaws for 2025 - Admin-2025-016

The committee had no changes to the Finance Committee Bylaws for 2025.

Motion: Approve the Finance Committee Bylaws for 2025
Moved by: Vice Chair Blackwelder
Seconded by: Director Delgado
Approved

4.c Fiscal Year 2025/26 Final Budget - Accounting-2025-019

Garth Gregson, Accounting Manager, presented the Preliminary Budget for Fiscal Year 2025/2026. Discussion was held on the budget, and staff answered questions regarding illegal dumping, staffing, and future projects that affect the budget. The Final Budget will be presented at the next Board meeting for approval.

4.d Potential New (or amended) Disposal Agreement with Waste Connections

The General Manager provided an update on the possible new five-Year agreement or amended agreement with Waste Connections.

4.e Discuss Support for Franchise Collection Planning - Communications-2025-007

Zoe Shoats, Director of Communications, provided an update on the process and support for Franchise Collection planning for 2030. ReGen Monterey will assist its member jurisdictions with planning in preparation for the issuance of a new RFP for curbside collection or the negotiation of a contract extension with the current provider, GreenWaste Recovery. The TAC has created a subgroup to focus on this task. ReGen staff will receive the proposals, share them with the subcommittee, and the subcommittee will provide a recommendation for adoption at the ReGen Monterey May Board meeting.

4.f Discuss Board Feedback on Revisions to Guiding Principles and Guiding Principles for Acceptance of Regional Waste - Admin-2025-020

At ReGen's March 2025 Board Meeting, staff recommended that the Board consider updating the Guiding Principles and the Guiding Principles for Acceptance of Regional Waste. The intention is to update the documents to better reflect current practices. Discussion was held and a reminder to submit feedback will be sent to the Board.

5. General Manager Communications

6. Discuss Future Agenda Items

7. Adjournment

Next Meeting Date: June 5, 2024

MEMO



Meeting Date: July 2, 2025

To: Finance Committee
From: General Manager, Felipe Melchor
Subject: **Discuss Board Feedback to Guiding Principles Draft**

RECOMMENDATION

Recommend Board approval of ReGen Monterey's revised Guiding Principles.

BACKGROUND

The Guiding Principles were proposed by the MRWMD AdHoc Advisory Task Force and approved by the Board of Directors in October 2004. The purpose of the document was to provide high-level structure for the Board and staff to consult and consider in providing direction for ReGen's future endeavors.

In addition, the Board adopted the Guiding Principles for the Acceptance of Regional Waste in September 2005, which was later revised in November 2007. The document provided parameters for offering certain limited excess landfill capacity to regional customers by contract.

At ReGen's March 2025 Board Meeting, staff recommended the Board consider updates to the Guiding Principles and Guiding Principles for Acceptance of Regional Waste. The intention was to update the documents to better reflect current practices. The Guiding Principles document was redlined with suggested changes and encompasses ReGen's philosophy of managing the governance structure, labor policy, financial policies, range of waste management and diversion services, rates, and landfill capacity. Staff also recommended folding in elements of the Guiding Principles for Acceptance of Regional Waste into the main Guiding Principles document.

Staff requested that Board Directors review the documents and provide feedback.

DISCUSSION

Staff has received feedback from Board Directors to the draft Guiding Principles presented at the March 2025 Board Meeting and subsequent Finance and Personnel meetings. Specifically, suggestions were made to the Rate Policies section for the Board's consideration and adoption. Changes are included in the attached redline document.

FISCAL IMPACT

None

CONCLUSION

Staff suggests the Finance Committee recommend Board of Directors approve ReGen Monterey's revised Guiding Principles.

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Mailing Address

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Let's not waste this.

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GUIDING PRINCIPLES



Revised [MONTH XX, 2025]

At the [MONTH XX, 2025] meeting the Board of Directors agreed on the following Guiding Principles that were revised with input from members of the Finance Committee and Board at their March 2025 meetings. This version replaces the previous version of the Guiding Principles adopted in October 2004 and the Guiding Principles for Acceptance of Regional Waste adopted in September 2005 and revised November 2007.

- **Governance Structure**

Maintain existing governance structure. Do not expand current district boundaries or increase the size of the current nine-member Board of Directors.

- **Labor Policy**

Continue to deliver primary services, including landfilling, and recycling with ReGen Monterey staff. Evaluate the use of outside contractors to provide other services, where it benefits ReGen's operation.

- **Reserve Policy and Debt Service Ratios**

Endeavor to maintain the following reserve policies:

- Operating Expense Reserve
- Capital Infrastructure Reserve
- Capital Equipment Reserve
- Landfill Closure Reserve
- Landfill Post-Closure Reserve
- Maintain debt service ratios as required in bond covenant

The ReGen Board of Directors may consider additional reserve policies as they deem appropriate.

- **Range of Waste Management Services and Recycling/Diversion Rates**

Continue to provide existing landfill, recycling and composting services, while maintaining diversion rates in accordance with California state laws for member agencies. Service levels could be increased if additional revenue becomes available and additional programs are mandated or desired.

- **Landfill Capacity and Service Area**

To ensure long-term landfill disposal capacity for ReGen Monterey member agencies, a minimum landfill life of at least 50 years shall remain for their exclusive use. Beyond this threshold, landfill capacity that exceeds 50 years may be considered excess capacity. Non-member agency contracts will be prioritized based on alignment with regional waste planning, sustainability and financial goals. A tiered approach will be taken as follows:

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Salinas, CA 93908	Marina, CA 93933	831-384-3567	@ReGenMonterey	



Tier 1 (Greater than 75 years of capacity): Excess landfill capacity may be made available to external parties for municipal solid waste disposal.

Tier 2 (75 to 50 years of capacity): Limit landfill disposal services to Monterey, Santa Cruz, San Benito, and San Luis Obispo County customers. At this stage, ReGen shall actively pursue options for future landfill capacity, including potential onsite landfill expansions or new disposal site identification.

Tier 3 (50 years of capacity or less): Landfill capacity shall be reserved exclusively for ReGen member agency waste. At this stage, the ReGen shall pursue landfill site entitlements, permitting, or agreements for future landfill capacity.

- Regional waste brought to ReGen will have been subject to recycling and diversion programs acceptable to meet the State-mandated diversion goals.
- Regional contracts will be specific to individual services/material streams. Agreements for a particular service will not automatically grant use of other ReGen services or support.
- The negotiated landfill disposal fee will include an escalation clause to compensate ReGen for future annual increases in costs.
- Regional waste will be transported to the Monterey Peninsula Landfill in a way that minimizes the impact on public roads and maximizes the efficiency of transportation and landfill operations.

- **Rate Policies**

Ensure that ReGen will aspire to have -at least 80-100% of ReGen Monterey's base operating costs-are funded by member agency tip fees, with non-member waste revenue treated as supplemental. This approach maintains financial stability and prevents reliance on external waste sources, ensuring that core operations remain sustainable even if outside tonnage fluctuates. Periodic financial reviews will assess rate structures to maintain stability while maximizing beneficial outside waste agreements.

The Board should consider an annual rate adjustment by referencing the Consumer Price Index (CPI) increase and applying it to the following material streams: landfill, organics, and construction and demolition. In addition to the CPI, the Board should consider annually the revenue goal percentage to mitigate large contract expirations in the future. Due to commodity instability, single-stream recycling should be considered for annual increases to keep up with market costs.

Efforts shall be made to negotiate out-of-district contract rates to be comparable to member agency rates.