# MEMO

Meeting Date: June 20, 2025

To: Board of Directors

From: Director of Human Resources, Berta R. Torres

Approved by: General Manager, Felipe Melchor

Subject: Approve Revised Pay Schedules for the Operating Engineers Local 3

Allies Unit, Operations Unit, Support Unit; and the Revised Pay Schedules for the Management Unit and Unrepresented, Confidential

and At-Will Classifications

### RECOMMENDATION

Approve Revised Pay Schedules for the Operating Engineers Local 3 (OE3): 1) Allies Unit, 2) Operations Unit, 3) Support Unit; And the Revised Pay Schedules for the 4) Management Unit; and 5) Unrepresented, Confidential and At-Will Classifications, effective July 1, 2025

### **BACKGROUND AND DISCUSSION**

On June 21, 2024, the Board received the results of a Total Compensation Study dated April 26, 2024. The study concluded that ReGen's base salaries are competitive overall with 78% of the 40 benchmark¹ classifications having been found to be within or above the market median and 22% of the benchmark classifications found to be below market median. The report included recommendations for phased multi-year market rate adjustments for the 11 classifications found to be below the market median by -5.0% to -15.40%. With Board approval, phased **market-rate adjustments** were incorporated into the collective bargaining agreements for the respective OE3 classifications. Following the same criteria, the General Manager recommends market rate adjustments for the non-represented classifications similarly identified as below market median and appearing in the chart below:

| * Market Rate Adjustment are sti | FY 24/25 | FY 25/26         |                 |                      |                      |
|----------------------------------|----------|------------------|-----------------|----------------------|----------------------|
| CLASSIFICATION                   | BU       | No.<br>Positions | Under<br>Market | Market<br>Adjustment | Market<br>Adjustment |
| General Manager                  | NON      | 1                | -15.40%         | 5.0%                 | TBD                  |
| Director of Human Resources      | NON      | 1                | -10.50%         | 5.0%                 | 5.0%                 |
| Communications Specialist*       | SUP      | 1                | -9.97%          | 5.0%                 | 4.97%                |
| HHW Supervisor*                  | OPS      | 1                | -8.70%          | 5.0%                 | 3.70%                |
| Sr. Communications Coordinator*  | SUP      | 1                | -7.70%          | 5.0%                 | 2.70%                |
| Assistant Engineer*              | SUP      | 1                | -7.56%          | 5.0%                 | 2.56%                |
| Maintenance Worker II (MRF)*     | OPS      | 2                | -7.10%          | 5.0%                 | 2.10%                |
| Senior Maintenance Worker (MRF)* | OPS      | 1                | -6.83%          | 5.0%                 | 1.83%                |

<sup>&</sup>lt;sup>1</sup> Allies Unit classifications are not included in this study.

| Senior Maintenance Worker (Site)* | OPS | 1  | -6.83% | 5.0% | 1.83% |
|-----------------------------------|-----|----|--------|------|-------|
| Power Systems Supervisor*         | OPS | 1  | -6.28% | 5.0% | 1.28% |
| Safety Coordinator*               | SUP | 1s | -5.00% | 5.0% |       |

The General Manager also requested and received Board approval through the FY 2025/26 budget process, to provide a pay increase of 4% to the Director of Engineering & Compliance based on **material changes in scope of job duties.** 

Additionally, in accordance with ReGen's labor agreements, a **cost-of-living adjustment (COLA)** must be implemented effective July 1, 2025. A similar COLA is recommended for the non-represented classifications to maintain internal pay equity and avoid future pay disparities. The stipulated COLA for the four bargaining units and the recommended COLA for the non-represented classifications are as follows:

| 1 | OE3 Allies Unit  | 1.5% | Based on labor agreement.                     |
|---|--|------|---|
| 2 | OE3 Operations Unit  | 2.5% | Based on labor agreement.                     |
| 3 | OE3 Support Unit   | 2.5% | Based on labor agreement.                     |
| 4 | Management Unit  | 1.5% | Based on labor agreement.                     |
| _ | Non-represented, Confidential (non-exempt classifications)         | 2.5% | Same as similar Support Unit classifications. |
| 5 | Non-represented, Confidential and At-Will (exempt classifications) | 1.5% | Same as Management Unit classifications.      |

Based on the compensation adjustments discussed above, the following Pay Schedules have been revised to include market-rate adjustments, a pay increase due to material changes in job scope and COLA for the respective classifications:

- Attachment A: Pay Schedule for the OE3 Allies Unit
- Attachment B: Pay Schedule for the OE3 Operations Unit
- Attachment C: Pay Schedule for the OE3 Support Unit
- Attachment D: Pay Schedule for the Management Unit Pay Schedule for the Unrepresented,
- Attachment E: Confidential and At-Will Classifications

## **FISCAL IMPACT**

The financial impact of the foregoing compensation increases is \$0.92M and is included in the FY 2025/26 Final Budget. This amount represents a 7% increase over FY 2024/25.

### CONCLUSION

Board approval is requested to implement the stipulated compensation adjustments, in accordance with collective bargaining agreements, and to maintain fair market wages and ensure internal equity for non-represented employees, effective July 1, 2025.