# **MEMO**

# Discussion/Action Item #: 5.j

Meeting Date: June 21, 2024

To: Board of Directors

From: Berta R. Torres, Director of Human Resources

Approved by: Felipe Melchor, General Manager

**Subject:** Total Compensation Study Final Report



That the Board receive the Total Compensation Study Final Report of April 26, 2024.

### **BACKGROUND AND DISCUSSION**

Compensation consulting firm, Gallagher & Associates, was retained by ReGen Monterey to conduct a Total Compensation Study to inform the Board of Directors of ReGen's standing in the labor market, based on current market data and assist the Board in setting a compensation philosophy that ensures ReGen maintains fair and competitive pay and benefits plan.

The study elements included review of salary and benefits of 10 comparator agencies and 40 benchmark classifications. Included among the comparator agencies were special districts, counties and cities throughout the state of California that offer similar services as ReGen Monterey. A cost of labor differential was applied to the out of county comparator agencies to ensure parity with the District. (Page 4 of the report.)

The study concluded that ReGen's base salaries are competitive overall with 78% of the 40 benchmark classifications (found to be within or above the market median) and 22% (6 classifications) were found to be below market median (<u>Pages 7-9</u>). It should be noted that Gallagher considers a classification falling within 5% of the median to be competitive. (<u>Pages 1 and 9</u>)

The study also found ReGen's benefits package to be competitive and having very little impact overall to ReGen's competitiveness. Based on this finding, Gallagher recommends using "base salary" instead of "total compensation" for compensation decisions. (Page 1)

The final report includes recommendations for salary range placements that align with market median. This includes multi-year phased pay increases for classifications found to be below the market median to reduce the disparity and "freezing" a classification's salary in place for those that are found to be above market median until the market catches up. (See pages 12-14 for a full list of options for implementation)

Georg Krammer, Managing Director at Gallagher will be presenting the final report in person at the May 24, 2024 board meeting.



### **FINANCIAL IMPACT**

The FY 2023/24 compensation and benefits budget totals \$19,003,000. The final FY 2024/25 annual budget will be adjusted for any adjustments to employee compensation and benefit as approved by the Board.

### **CONCLUSION**

Staff requests the Board receive the Total Compensation Study Final Report of April 26, 2024, for the Board's consideration in relation to labor contract negotiations with the OE3 Operations Unit, OE3 Support Unit, Management Unit, and compensation and benefits of the non-affiliated classifications.

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**Total Compensation Presentation – April 2024** 



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# **Survey Elements**

Comparator Agencies

Benchmark Classifications

**Benefit Data** 



# Comparator Agencies (Pages 2-3)

# **Special Districts:**

 Salinas Valley SWA, Monterey One Water Orange County Sanitation District, County Sanitation Districts of Los Angeles County

# Counties:

Sacramento, San Joaquin, Santa Cruz

# Cities:

Oxnard, Santa Cruz, Watsonville



# Cost of Labor (Pages 3-4)

Agency	Cost of Labor Differential
City of Oxnard	-4.3%
City of Santa Cruz	-3.0%
City of Watsonville	-3.4%
County of Sacramento	-4.6%
County of San Joaquin	-6.3%
County of Santa Cruz	-3.0%
County Sanitation District of Los Angeles	-1.1%
Monterey One Water	-0.1%
Orange County Sanitation District	-3.0%
Salinas Valley Solid Waste Authority	0.0%



# Benefit Data (Pages 4-6)

# Retirement

PERS; Social Security; Deferred Compensation

# Insurances

Flexible Benefit and/or Health, Dental, Vision, Life, Long-Term Disability

# Leaves

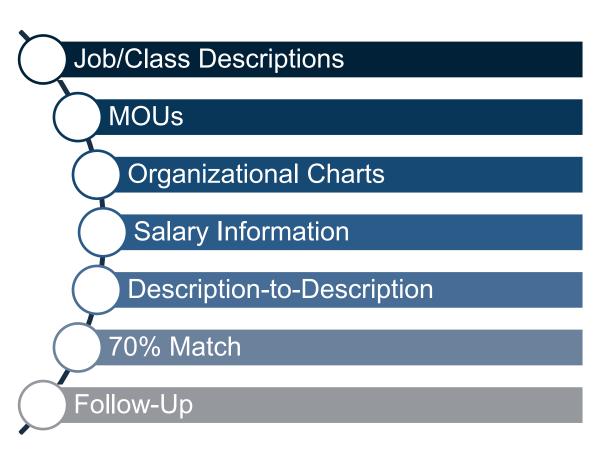
Holidays, Vacation, Administrative/Personal



# Data Collection (Pages 6-7)

 ALL ANALYSES COMPLETED IN-HOUSE

NO QUESTIONNAIRES



# MRF Maintenance Worker II (Appendix II Page 70)



Rank	Comparator Agency	Classification Title		Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Monterey One Water	Maintenance Mechanic II	\$ 9,916	99.9%	\$ 9,926	\$ 3,794	\$ 13,720	6/25/2023	unknown	unknown
2	Orange County Sanitation District	Welder-Fabricator	\$ 9,258	96.7%	\$ 9,574	\$ 4,141	\$ 13,715	7/14/2023	7/1/2024	3.50%
3	Los Angeles County Sanitation Districts	Stationary Mechanic	\$ 9,242	98.2%	\$ 9,411	\$ 4,786	\$ 14,197	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
4	City of Santa Cruz	Recycling Center Maintenance Mechanic	\$ 7,328	96.3%	\$ 7,610	\$ 4,194	\$ 11,804	9/2/2023	8/31/2024	3.50%
5	City of Watsonville	Utility Worker III	\$ 6,984	96.1%	\$ 7,267	\$ 2,794	\$ 10,061	7/8/2023	7/1/2024	2.00%
6	City of Oxnard	Fleet Services Mechanic	\$ 6,872	94.6%	\$ 7,264	\$ 3,130	\$ 10,394	7/1/2023	7/1/2024	3.00%
7	Monterey Regional Waste Management District	MRF Maintenance Worker II	\$ 6,784	100.0%	\$ 6,784	\$ 3,844	\$ 10,628	7/1/2023	unknown	unknown
8	County of Santa Cruz	Public Works Maintenance Worker II	\$ 6,418	96.3%	\$ 6,665	\$ 4,116	\$ 10,781	9/2/2023	unknown	unknown
9	County of San Joaquin	Welder	\$ 6,126	93.6%	\$ 6,545	\$ 5,009	\$ 11,554	7/3/2023	7/1/2024	4.00%
10	County of Sacramento	Park Maintenance Mechanic	\$ 5,746	95.2%	\$ 6,036	\$ 3,061	\$ 9,097	6/18/2023	6/30/2024	CPI 2.00%-4.00%
11	Salinas Valley Solid Waste Authority	HHW Maintenance Worker II	\$ 5,795	100.0%	\$ 5,795	\$ 4,348	\$ 10,143	7/10/2023	7/1/2024	CPI 2.00% - 3.50%

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 7,369	\$ 7,609	\$ 11,546
% Monterey Regional Waste Management District Above/Below	-8.6%	-12.2%	-8.6%
Median of Comparators	\$ 6,928	\$ 7,266	\$ 11,167
% Monterey Regional Waste Management District Above/Below	-2.1%	-7.1%	-5.1%
Number of Matches	10	10	10

# MRF Maintenance Worker II – Benefits (Appendix II Page 71)



	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Benchi	mark/ Comparator Agency Match	MRF Maintenance Worker II	Fleet Services Mechanic	Recycling Center Maintenance Mechanic	Utility Worker	Park Maintenance Mechanic	Welder	Public Works Maintenance Worker II	Stationary Mechanic	Maintenance Mechanic II	Welder- Fabricator	HHW Maintenance Worker II
	Adjusted Top Monthly Salary	\$ 6,784	\$ 7,264	\$ 7,610	\$ 7,267	\$ 6,036	\$ 6,545	\$ 6,665	\$ 9,411	\$ 9,926	\$ 9,574	\$ 5,795
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55	2%@55	1.667%@57.5	2%@55
	Enhanced Formula Cost	\$ 155	\$ 291	\$ 174	\$ 166	\$ 138	\$ 262	\$ 152	\$ 377	\$ 398	\$ 218	\$ 232
Ħ	Single Highest Year		\$ 46				\$ 42		\$ 60			\$ 37
a a	ER Paid Member Contrib								\$ 659			
Retirement	Employee Cost Share			\$ -190						\$ -142		\$ -58
å	Social Security				\$ 451	\$ 374	\$ 406	\$ 413				
	Deferred Compensation	\$ 475	\$ 73		\$ 108				\$ 282		\$ 168	
	Other Ret.											
	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231					\$ 2,431		
Insurance	Health			\$ 3,187		\$ 1,757	\$ 3,539	\$ 2,411	\$ 2,203		\$ 2,343	\$ 2,905
ura	Dental		\$ 67	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136		\$ 124	\$ 137
lus	Vision			\$ 19			\$6	\$ 6			\$ 17	\$ 37
	Other Ins.											
es	Vacation	\$ 391	\$ 454	\$ 439	\$ 447	\$ 348	\$ 378	\$ 692	\$ 579	\$ 573	\$ 829	\$ 580
Leaves	Holidays	\$ 365	\$ 335	\$ 439	\$ 391	\$ 325	\$ 352	\$ 359	\$ 489	\$ 534	\$ 442	\$ 312
Ľ	Admin Leave											\$ 167
Allow	Auto											

\$ 3,061

\$ 5,009

\$ 4,116

\$ 4,786

\$ 3,794

\$ 4,141

\$ 2,794

Benefit Package Total

\$ 3,844

\$ 3,130

\$ 4,194



# MRF Maintenance Worker II – (Appendix II Page 72)

Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Los Angeles County Sanitation Districts	Stationary Mechanic	\$ 9,242	98.2%	\$ 9,411	\$ 4,786	\$ 14,197	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
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6	County of Santa Cruz	Public Works Maintenance Worker II	\$ 6,418	96.3%	\$ 6,665	\$ 4,116	\$ 10,781	9/2/2023	unknown	unknown
7	Monterey Regional Waste Management District	MRF Maintenance Worker II	\$ 6,784	100.0%	\$ 6,784	\$ 3,844	\$ 10,628	7/1/2023	unknown	unknown
8	City of Oxnard	Fleet Services Mechanic	\$ 6,872	94.6%	\$ 7,264	\$ 3,130	\$ 10,394	7/1/2023	7/1/2024	3.00%
9	Salinas Valley Solid Waste Authority	HHW Maintenance Worker II	\$ 5,795	100.0%	\$ 5,795	\$ 4,348	\$ 10,143	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
10	City of Watsonville	Utility Worker III	\$ 6,984	96.1%	\$ 7,267	\$ 2,794	\$ 10,061	7/8/2023	7/1/2024	2.00%
11	County of Sacramento	Park Maintenance Mechanic	\$ 5,746	95.2%	\$ 6,036	\$ 3,061	\$ 9,097	6/18/2023	6/30/2024	CPI 2.00%-4.00%

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 7,369	\$ 7,609	\$ 11,546
% Monterey Regional Waste Management District Above/Below	-8.6%	-12.2%	-8.6%
Median of Comparators	\$ 6,928	\$ 7,266	\$ 11,167
% Monterey Regional Waste Management District Above/Below	-2.1%	-7.1%	-5.1%
Number of Matches	10	10	10



# Statistical Calculations (Page 7)

Median

Midpoint Not Skewed Average

Arithmetic Mean

Percentages

Above/Below

# Results (Pages 7-9; Appendix I)

- Competitive Overall: within 5% of market median
  - 78% within 5% or above market
- Six Benchmarks below market by more than 5%
- Benefits generally competitive



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# **Compensation Development**

# Step 1

- Decide compensation philosophy
  - Market data provides reference point

# Step 2

Design compensation structure (Appendix III)

# Step 3

- Place job classes within structure (Appendix IV)
  - o Set benchmarks to market
  - o Non-benchmarks set based on internal relationship

# Step 4

- Design implementation plan
  - Continued maintenance and administration



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**April 26, 2024** 

# TOTAL COMPENSATION STUDY FINAL REPORT

**Monterey Regional Waste Management District** 





April 26, 2024

Berta Torres
Director of Human Resources
Monterey Regional Waste Management District
PO BOX 1670
14201 Del Monte Blvd.
Salinas, CA 93933-1670

Dear Ms. Torres:

Gallagher is pleased to present the Total Compensation Study Final Report to the Monterey Regional Waste Management District. This report documents the market compensation survey methodology, findings, and recommendations for implementation.

We would like to thank you for your assistance and cooperation without which this study could not have been brought to its successful completion.

We will be glad to answer any questions or clarify any points as you are implementing the findings and recommendations. It was a pleasure working with the District and we look forward to future opportunities to provide you with professional assistance.

Very truly yours,

Katie Kaneko,

Managing Director | Compensation and Rewards Consulting

Gallagher

ajg.com/ps-class-comp

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# **Appendices**

Appendix I: Results Summary

Appendix II: Market Compensation Findings

Appendix III: Proposed Salary Range Schedule

Appendix IV: Salary Range Placement Recommendations

Appendix V: Additional Benefits



### **Executive Summary**

### **Background**

In January-March 2024, Gallagher (formerly Koff & Associates) conducted a comprehensive Total Compensation Study for all classifications except for those within the Allies Unit for the Monterey Regional Waste Management District (District). All compensation findings and recommendations are presented in this report.

This compensation review process was precipitated by:

- The concern of the Board of Directors and management that employees should be recognized for the level and scope of work performed and that they are paid on a fair and competitive basis that allows the District to recruit and retain a high-quality staff;
- The desire to have a compensation plan that can meet the needs of the District; and
- The desire to ensure that internal relationships of salaries are based upon objective, non-quantitative evaluation factors, resulting in equity across the District.

The goals of the compensation study are to assist the District in developing a competitive pay and benefit plan, which is based upon market data, and to ensure that the plan is fiscally responsible and meets the needs of the District with regards to recruitment and retention of qualified staff.

### **Summary of Findings**

This report summarizes the study methodology, analytical tools, and the total compensation (salary and benefits) survey findings. The results of the total compensation study showed:

- The District's base salaries, overall, in comparison to the Adjusted Top Monthly Salary market median are 2.0% above the market.
- The District's total compensation, overall, in comparison to the Total Compensation market median is 2.5% above the market.
- The District's benefits package has very little impact overall to the competitiveness of the District and, therefore, our recommendation is that salary decisions should be based on base salary market results versus total compensation.
- Gallagher considers a classification falling within 5% of the median to be competitive.

### Study Process

### **Benchmark Classifications**

Classifications that we would expect to provide a sufficient sample for analysis were selected as "benchmarks" to use as the basis to build the compensation plan. Forty (40) benchmark classifications, out of the sixty-three (63) classifications that were included in the study, were selected and salary and benefits data were collected for each benchmark within the surveyed agencies. Benchmark classifications are those classifications that are compared to the surveyed agencies, and these classifications are used as a means of anchoring the District's overall compensation plan. The benchmark classifications are listed in Table 1.

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**Table 1. Benchmark Classification** 

Classification Titles					
Accounting Assistant II	2. Accounting Manager				
3. Accounting Technician	4. Administrative Support Specialist II				
5. Assistant Director of Operations	6. Associate Engineer				
7. Communications and Public Education Manager	8. Director of Communications				
9. Director of Engineering and Compliance/District Engineer	10. Director of Finance and Administration				
11. Director of Human Resources	12. Director of Operations				
13. Equipment Maintenance Manager	14. Executive Assistant/Clerk of the Board				
15. General Manager	16. Hazardous Material Technician				
17. Heavy Equipment Operator	18. Heavy Equipment Supervisor				
19. Heavy Equipment Technician II	20. Household Hazardous Waste Supervisor				
21. Human Resources Technician	22. Maintenance Shop Supervisor				
23. MRF Maintenance Supervisor	24. MRF Maintenance Worker II				
25. MRF Manager	26. MRF Operator II				
27. MRF Supervisor	28. Power Systems Senior Technician				
29. Power Systems Supervisor	30. Project Manager (Construction)				
31. Public Education and Outreach Coordinator	32. Regulatory Compliance Technician				
33. Safety Coordinator	34. Safety Manager				
35. Scale Supervisor	36. Senior Engineer				
37. Site and Facilities Supervisor	38. Site Maintenance Worker II				
39. Sort Systems Operator	40. Weighmaster				

### **Comparator Agencies**

Another important step in conducting a market salary study is the determination of appropriate agencies for comparison. The study utilized the historical group of comparators selected in the study conducted in 2019 & 2022. The following factors were considered in selecting the group of comparator agencies.

- 1. **Organizational type and structure** It is generally recommended that agencies of a similar size and providing similar services to that of the District be used as comparators.
  - When it comes to technical classes, the size of an organization is not as critical, as these classes perform fairly similar work. The difference in size of an organization becomes more important when comparing classes at the management level. The scope of work and responsibility for management becomes much larger as an organization grows. Factors such as management of a large staff, consequence of error, the political nature of the job, and its visibility all grow with larger organizations. When it is difficult to find agencies that are similarly sized, it is important to get a good balance of smaller and larger agencies.
- 2. Similarity of population, staff, and operational budgets These elements provide guidelines in relation to resources required (staff and funding) and available for the provision of services.



- 3. Scope of services provided For the majority of classifications, it is important to select agencies providing similar services. Organizations providing the same services are ideal for comparators and most comparator agencies surveyed provide similar services to the District.
- 4. Labor market and geographic location In the reality that is today's labor market, many agencies are in competition for the same pool of qualified employees. No longer do individuals necessarily live in the communities they serve. The geographic labor market area, where the District may be recruiting from or losing employees to, was taken into consideration when selecting comparator organizations. Furthermore, by selecting employers within a geographic proximity to the District, the resulting labor market data generally reflects the region's cost of living, housing costs, growth rate, and other demographic characteristics to the same extent as competing employers to the District.

All factors mentioned should be considered in selecting the group of comparator agencies. Due to the very unique combination of services that the District provides, scope of services was driving consideration in choosing the comparator agencies. Since there was not a sufficient number of special districts that provided the comparable waste management services, we needed to survey other organizational types such as cities and counties and expand into other geographic regions. The District agreed to a list of nine (9) agencies that provided similar services to the District and one (1) neighboring agency Monterey One Water, which does not provide similar services but was selected due to its proximity.

**Table 2. Comparator Agencies** 

	Comparator Agencies
1.	City of Oxnard
2.	City of Santa Cruz
3.	City of Watsonville
4.	County of Sacramento
5.	County of San Joaquin
6.	County of Santa Cruz
7.	Los Angeles County Sanitation Districts
8.	Monterey One Water
9.	Orange County Sanitation District
10.	Salinas Valley Solid Waste Authority

### **Cost of Labor Differential**

Use of a broader geographic survey group, as was done in this study by the inclusion of Central Valley and Southern California agencies, generally raises questions on the impact of the cost-of-living differences and while that is a factor for survey agency selection, it is not the most appropriate method to measure regional differences in wages. Cost of Living focuses on the difference in the cost of consumer goods including housing and therefore can fluctuate more dramatically between locations. Cost of Labor measures regional differences in wage trends and is a more effective measure in drawing a comparison between salaries.

Gallagher lists the Cost of Labor differentials to be utilized by the District to provide more accurate wage comparisons. To accomplish this, we used databases from the Economic Research Institute (ERI), a nationally recognized provider of data with respect to differences in the costs of living and cost of labor in cities with a population of over 10,000. The



Cost of Labor percentages reflect regional differences in wages and are relevant to making compensation decisions because the focus is on what other employers are paying within the region rather than the differences in the cost of consumer goods. For more detailed information on the ERI's Geographic Assessor methodology, please refer to Attachment A.

The cost of labor percentages are as follows:

Table 3. Cost of Labor Differential

Agency	Cost of Labor Differential
County of San Joaquin	-6.4%
City of Oxnard	-5.4%
County of Sacramento	-4.8%
City of Watsonville	-3.9%
City of Santa Cruz	-3.7%
County of Santa Cruz	-3.7%
Orange County Sanitation District	-3.3%
Los Angeles County Sanitation Districts	-1.8%
Monterey One Water	-0.1%
Salinas Valley Solid Waste Authority	0.0%

For those agencies having a lower cost of labor than the Monterey region, salaries were adjusted by the differential percentages in order to ensure parity with the District.

### **Salary and Benefits Data**

The last element requiring discussion prior to beginning a market survey is the specific benefit data that will be collected and analyzed. The following salary and benefits data was collected for each benchmark classification (the cost of these benefits to each agency was converted into dollar amounts and can be found in Appendix II [Benefit Detail] of this report; these amounts were added to base salaries for total compensation purposes).

### 1. Monthly Base Salary

The top of the salary range and/or control point. All figures are presented on a monthly basis.

### 2. Employee Retirement

The retirement reflects the benefits offered to the majority of the employees:

- **PERS Formula:** The service retirement formula for each agency's Classic plan. For agencies with retirement systems established under the County Employees Retirement Law of 1937 ("37 Act"), retirement formulas were converted to the equivalent PERS formula for purposes of comparison.
- Enhanced Formula Cost: The baseline PERS formula is 2%@62. There is typically a cost to the employer for offering a formula with a higher benefit than the baseline formula. For each enhanced formula, the cost to the employer is based on a percentage range calculated by PERS. Gallagher took the midpoint of the range and multiplied the percentage by the top monthly salary to calculate the cost of the enhanced formula. The percentage value for each enhanced formula is:



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2%@60: midpoint of range = 2.28%

2%@55: midpoint of range = 4.01%

2.5%@55: midpoint of range = 5.54%

2.7%@55: midpoint of range = 7.37%

3%@60: midpoint of range = 8.64%

- **Employer Paid Member Contribution:** The amount of the employee's contribution to PERS that is paid by the employer (Employer Paid Member Contribution).
- **Single Highest Year**: The period for determining the average monthly pay rate when calculating retirement benefits. The base period is 36 highest paid consecutive months. When final compensation is based on a shorter period of time, such as 12 months' highest paid consecutive months, there is a cost to the employer. Similar to the enhanced formula, the cost to the employer is based on a percentage range calculated by PERS. Gallagher took the midpoint of the range and multiplied the percentage by the top monthly salary to calculate the cost of the final compensation.
- **Social Security**: If an employer participates in Social Security, then the employer contribution of 6.2% of the base salary up to the federally-determined maximum contribution of \$871 per month was reported. Note that the maximum contribution rate is that of 2024 in order to be consistent with the timeframe during which data was collected.
- Other: Any other retirement contributions made by the employer.

### 3. Deferred Compensation

Deferred compensation contributions provided to all employees of a classification with or without requiring the employee to make a contribution is reported.

### 4. Insurances

The employer paid premiums for an employee with family coverage was reported. The employer paid insurances included:

- Cafeteria/Flexible Benefit Plan
- Medical
- Dental
- Vision
- Other

### 5. Leaves

Other than sick leave, which is usage-based, the number of hours off for which the employer is obligated. All hours have been translated into direct salary costs.

- **Vacation**: The number of paid time off (or vacation) hours available to all employees who have completed five years of employment.
- Holidays: The number of holiday hours (including floating hours) available to employees.



Administrative: Administrative (or management) leave is normally the number of paid leave hours available
to Fair Labor Standards Act ("FLSA") Exempt and/or management to reward for extraordinary effort (in lieu of
overtime). This leave category may also include personal leave which may be available to augment vacation
or other time off.

### 6. Auto Allowance

This category includes either the provision of an auto allowance or the provision of an auto for personal use only. If a vehicle is provided to any classification for commuting and other personal use, the average monthly rate is estimated at \$450. Mileage reimbursement is not included.

### 7. Other

This category includes any additional other benefits not captured above available to all in the class.

All of the benefit elements are negotiated benefits provided to all employees in the classification. As such, they represent an ongoing cost for which an agency must budget. Other benefit costs, such as sick leave, tuition reimbursement, and reimbursable mileage are usage-based and cannot be quantified on an individual employee basis.

### **Data Collection**

Data was collected during the months of January through March 2024, through comparator agency websites, conversations with human resources, accounting, and/or finance personnel, and careful review of agency documentation such as classification descriptions, memoranda of understanding, organization charts, and other documents.

### **Matching Methodology**

Gallagher believes that the data collection step is the most critical for maintaining the overall credibility of any study and relied on the District's classification descriptions as the foundation for comparison.

When Gallagher researches and collects data from the comparator agencies to identify possible matches for each of the benchmark classifications, there is an assumption that comparable matches may not be made that are 100% equivalent to the classifications at the District. Therefore, Gallagher does not match based upon job titles, which can often be misleading, but rather analyze class descriptions before a comparable match is determined.

Gallagher's methodology is to analyze each class description and the whole position by evaluating factors such as:

- Definition and typical job functions;
- Distinguishing characteristics;
- Level within a class series (i.e., entry, experienced, journey, specialist, lead, etc.);
- Reporting relationship structure (for example, manages through lower-level staff);
- Education and experience requirements;
- Knowledge, abilities, and skills required to perform the work;
- The scope and complexity of the work;
- Independence of action/responsibility;
- The authority delegated to make decisions and take action;
- The responsibility for the work of others, program administration, and for budget dollars;



- Problem solving/ingenuity;
- Contacts with others (both inside and outside of the organization);
- · Consequences of action and decisions; and
- Working conditions.

In order for a match to be included, Gallagher requires that a classification's "likeness" be at approximately 70% of the matched classification.

When an appropriate match is not identified for one classification, Gallagher often uses "hybrids" which can be functional or represent a span in scope of responsibility. A functional hybrid means that the job of one classification at the District is performed by two or more classifications at a comparator agency. A "hybrid" representing a span in scope means that the comparator agency has one class that is "bigger" in scope and responsibility and one class that is "smaller," where the District's class falls in the middle.

If an appropriate match could not be found, then no match was reported as a non-comparable (N/C).

### **Data Spreadsheets**

For each benchmark classification, there are three information pages:

- Top Monthly Base Salary Data
- Benefit Detail (Monthly Equivalent Values)
- Total Compensation Data

The average (mean) and median (midpoint) of the comparator agencies are reported on the top monthly salary and total compensation data spreadsheets. The % above or below that the District is compared to the average and median is also reported.

The mean is the sum of the comparator agencies' salaries/total compensation divided by the number of matches. The median is the midpoint of all data with 50% of data points below and 50% of data points above.

In order to calculate the mean and median, Gallagher requires that there be a minimum of four (4) comparator agencies with matching classifications to the benchmark classification. The reason for requiring a minimum of four matches is so that no one classification has undue influence on the calculations. Sufficient data was collected from the comparator agencies for 37 of the 40 benchmark classifications.

When using survey data to make salary range recommendations and adjustments, Gallagher recommends using the median, rather than the mean, because the median is not skewed by extremely high or low salary values.

### Market Compensation Findings

The following table represents a summary of the market Adjusted Top Monthly (base) salary and Adjusted Total Compensation (base salary plus benefits [retirement, insurance, leaves, and allowances]) findings. For each benchmark classification, the number of matches (agencies with a comparable position) and percent above or below the top monthly salary market median and total compensation market median is listed. The table is sorted by Adjusted Top Monthly Salary in descending order from the most positive percentile (above market) to the most negative (below market).

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**Table 4. Market Compensation Results Summary** 

Classification Title	# of Matches	Adjusted Top Monthly Salary % above or below	Adjusted Total Compensation % above or below
Equipment Maintenance Manager	6	17.1%	15.8%
Weighmaster	5	16.7%	6.4%
Accounting Assistant II	8	15.8%	12.8%
Heavy Equipment Technician II	9	15.5%	11.1%
Accounting Technician	9	15.2%	12.3%
Sort Systems Operator	6	14.1%	8.0%
Heavy Equipment Operator	8	13.9%	12.3%
Senior Engineer	9	12.9%	12.7%
Site Maintenance Worker II	10	12.9%	11.2%
Maintenance Shop Supervisor	8	10.2%	10.1%
MRF Operator II	7	4.9%	-0.6%
MRF Manager	5	4.2%	8.7%
Assistant Director of Operations	6	4.1%	8.2%
MRF Maintenance Supervisor	7	3.8%	4.2%
Heavy Equipment Supervisor	7	2.7%	4.4%
MRF Supervisor	7	2.7%	4.4%
Accounting Manager	9	2.7%	2.5%
Director of Operations	10	2.1%	7.3%
Site and Facilities Supervisor	8	1.8%	3.1%
Director of Finance and Administration	10	1.8%	1.0%
Human Resources Technician	8	1.3%	1.4%
Administrative Support Specialist II	10	1.2%	0.5%
Associate Engineer	9	0.2%	-0.7%
Executive Assistant/Clerk of the Board	10	-0.1%	1.3%
Director of Engineering and Compliance/District Engineer	10	-0.5%	4.3%
Project Manager (Construction)	6	-1.2%	0.7%
Power Systems Senior Technician	4	-1.9%	1.4%
Safety Manager	9	-2.2%	3.9%
Director of Communications	8	-2.2%	2.5%
Regulatory Compliance Technician	7	-4.0%	-1.5%
Hazardous Material Technician	5	-4.1%	-8.1%
MRF Maintenance Worker II	10	-7.1%	-5.1%
Public Education and Outreach Coordinator	7	-7.7%	-6.4%



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Classification Title	# of Matches	Adjusted Top Monthly Salary % above or below	Adjusted Total Compensation % above or below
Household Hazardous Waste Supervisor	5	-8.7%	-3.5%
Director of Human Resources	9	-10.5%	-9.0%
General Manager	10	-15.4%	-12.2%
Safety Coordinator	4	-39.6%	-31.1%
Communications and Public Education Manager	3	Insuff. Data	Insuff. Data
Power Systems Supervisor	3	Insuff. Data	Insuff. Data
Scale Supervisor	3	Insuff. Data	Insuff. Data

### **Base Salary**

Base salary market results show that fourteen (14) classifications are paid below the market median, and twenty-three (23) classifications are paid above the market median. There were three (3) classifications that did not provide sufficient data or at least four (4) matches.

# of Classifications	<5%	5-10%	10-15%	>15%	Total
Below the Market Median	8	3	1	2	14
Above the Market Median	13	1	4	5	23

### **Total Compensation**

Total compensation market results show that ten classifications are paid below the market median, and twenty-seven classifications are paid above the market median.

# of Classifications	<5%	5-10%	15-20%	>15%	Total	
Below the Market Median	4	4	1	1	10	
Above the Market Median	14	5	7	1	27	

Generally, a classification falling within 5% of the median is considered to be competitive in the labor market for salary survey purposes because of the differences in compensation policy, actual scope of work, and position requirements. However, the District can adopt a different standard.

Overall, the differences between market base salaries and total compensation indicate that the District's benefits package puts the District at a slightly more competitive advantage. Further analysis indicates that, on average, classifications are 2.0% above the market median for base salaries, while that figure changes to 2.5% above the market median for total compensation, which is a 0.5% difference (i.e., the District "gains" a 0.5% competitive advantage when taking benefits into consideration).

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### **Benefits**

The table below represents the FLSA status for supervisory classifications in the surveyed agencies. Four (4) of the agencies classify supervisors as exempt, not eligible for overtime; two (2) of the agencies have both exempt and non-exempt supervisors and both are eligible for overtime; one (1) agency classifies their supervisors as exempt but gives them a choice of receiving overtime or administrative leave (not common); the remaining three (3) agencies have non-exempt supervisors who are eligible for overtime.

The overtime benefit is not normally utilized when establishing base salaries, as overtime is not guaranteed and is not a reliable predictor of additional pay. In a survey such as this, where the surveyed agencies are a mix of exempt and non-exempt classifications that may or may not be overtime eligible, utilizing overtime information would skew the final results and present an over or under exaggerated salary result depending on which agencies provided matches on a particular benchmark.

**Table 5. FLSA Status for Supervisor Classifications** 

Agency	Supervisor FLSA Status	Notes
City of Oxnard	Exempt	
City of Santa Cruz	Non-Exempt	
City of Watsonville	Exempt	
County of Sacramento	Exempt	Supervisors are exempt; however, employees hired after November 2001 receive administrative leave. Employees hired prior to the ratification of this agreement who choose not to receive administrative leave may earn overtime. This option may be chosen annually; however, once an employee elects to participate in administrative leave, they may not return to the overtime option.
County of San Joaquin	Exempt & Non-Exempt	Agency has exempt supervisors who are eligible for OT; however, the agency matches in this study are non-exempt.
County of Santa Cruz	Non-Exempt	
County Sanitation District of Los Angeles	Exempt & Non-Exempt	Three of the agency matches in this study are non-exempt and two are exempt but are eligible for OT.
Monterey One Water	Exempt	
Orange County Sanitation	Exempt	
Salinas Valley Solid Waste Authority	Non-Exempt	



### Additional Benefit Information

- Average comparator contribution towards health insurances ranged from \$2,378-\$2,483/month depending on benchmark classification and the comparator's bargaining group. District contribution was competitive at \$2,458 mo.
- Retirement was slightly below market for Unrepresented/Management group due to six agencies providing either social security or deferred compensation in addition to PERS comparable plan although the District's deferred compensation plan contribution is the most generous compared to the participating comparator agencies. The participation of four agencies in social security in addition to PERS impacted line staff.
- Leave is competitive overall.

### Internal Salary Relationships

Building from the salary levels established for identified benchmark classes, internal salary relationships were developed and consistently applied in order to develop specific salary recommendations for all non-benchmarked classifications.

In the future, the District may need to utilize internal alignment practices if the number of staff grows and additional classifications are added or classifications change. While analyzing internal relationships, the same factors analyzed when comparing the District's classifications to the labor market are used when making internal salary alignment recommendations.

In addition, the following are standard human resources practices that are commonly applied when making salary recommendations based upon internal relationships:

- A salary within 5% of the market average or median is considered to be competitive in the labor market for salary survey purposes because of the differences in compensation policy and actual scope of the position and its requirements. However, the District can adopt a closer standard.
- Certain internal percentages are often applied. Those that are the most common are:
  - The differential between a trainee and experienced (or journey) class in a series (I/II or Trainee/Experienced) is generally 10% to 15%;
  - A lead or advanced journey-level (III or Senior-level) class is generally placed 10% to 15% above the journey-level.
  - A full supervisory class is normally placed at least 15% to 25% above the highest level supervised, depending upon the breadth and scope of supervision.
- When a market or internal equity adjustment is granted to one class in a series, the other classes in the series are also adjusted accordingly to maintain internal equity.

Internal equity between certain levels of classifications is a fundamental factor to be considered when making salary decisions. When conducting a market compensation survey, results can often show that certain classifications that are aligned with each other are not the same in the outside labor market. However, as an organization, careful consideration should be given to these alignments because they represent internal value of classifications within job families, as well as across the organization. It is also important to analyze market data and internal relationships within class series as well as across the organization, and make adjustments to salary range placements, as necessary,

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based on the needs of the organization. This market survey is only a tool to be used by the District to determine market indexing and salary determination.

### Recommendations

### **Pay Philosophy**

The District has many options regarding what type of compensation plan it wants to implement. This decision will be based on what the District's pay philosophy is, at which level it desires to pay its employees compared to the market, whether it is going to consider additional alternative compensation programs, and how great the competition is with other agencies over recruitment of a highly qualified workforce.

### **Proposed Salary Structure**

Currently, the District has six-step salary structure with a 5% differential between each step and a 2.5% differential between each range. Gallagher recommends keeping the same salary structure. Appendix III contains the salary range structure proposed by Gallagher.

It is important to note that the salary range structure connects all salary ranges, and their steps, by formula, thereby allowing for COLAs to be applied to only one-dollar figure in the table/matrix, which then automatically updates the entire table. Due to the formula that connects each range to the next (with 2.5% differentials between each range), there is a compounding effect when drawing relationships that span several ranges. For example, with 2.5% differentials between ranges, four ranges should represent a 10% differential. However, because the compounding effect of 2.5%, on top of 2.5%, on top of 2.5%, and so on, the differential between Range 1 and Range 5 is not exactly 10%, but it is slightly greater.

### **Proposed Salary Range Placements**

Appendix IV illustrates the proposed salary range placement for each classification based on the market data as well as the internal relationship analysis. The recommendations are based on base salary market results. The following method was used:

- 1. The top monthly salary market median was used as the Market Placement Salary.
- 2. The classification was then placed within the proposed salary range with a Step 6 salary closest to the Market Placement Salary.

Gallagher also modified the current internal alignment in certain instances where it seemed warranted based on market-supported groupings and/or compaction issues.

For all classifications, this primary implementation procedure must be completed only at the initial time of implementation. In the future, if the District decides to implement annual across-the-board cost of living adjustment increases, only the salary schedule that was developed and included herein needs to be increased by the appropriate percentage, and each individual salary range will move up with this adjustment. This will ensure that the internal salary relationships are preserved, and the salary schedule remains structured and easily administered.

### **Options for Implementation**

While the District may be interested in bringing all salaries to the market median, in most cases this goal may not be reached with a single adjustment. In this case, one option is to move employees into the salary range that is



recommended for each class based on this market study and to the step within the new range that is closest to their

current compensation. If employees' current salaries are significantly below market so that their current compensation falls below the bottom of the newly recommended range, then larger adjustments would be needed to move those employees at least to the bottom of the new salary range.

Another option is to use a phased implementation approach. Normally, if the compensation implementation program must be carried over months or years, the classes that are farthest from the market median should receive the greatest equity increase (separate from any cost-of-living increase). If a class falls within 5% of the market median, it would be logical to make no equity adjustment in the first round of changes. However, if a class is more than 5% (or in this case, more than 20%) below the market median, a higher percentage change may be initially warranted to reduce the disparity.

For example, if the District decided to implement the recommendations over a three-year period, then the following guidelines could be applied for the initial increase of the three-year implementation plan:

**Table 6. Three-Year Implementation Proposal** 

Market Disparity	% Increase
0 to 4.99%	0 to 2.49%
5.0% to 9.99%	2.5% to 4.99%
10.0% to 14.99%	5.0% to 7.49%
15.0% to 19.99%	7.5% to 9.99%
20.0% and above	10.0%

The initial first year adjustment would provide a portion of the equity increase and place the class into the closest step (but not below) where they are now. Subsequent increases would be spaced on a similar schedule (at annual intervals) based upon the remaining disparity after each adjustment.

Please note that typically, for those classes that had a market disparity of 0 to 4.99%, we recommend a 0% increase in the first year and an adjustment in the second year. Depending upon the District's financial situation, which will have to be reviewed before each further adjustment is made, all market disparity adjustments are intended to be completed by the third year. The District implementation plan.

The District may spend additional time to go through a process of deliberation and decision-making as to what compensation philosophy it should implement to attract, motivate, and retain a high-quality workforce. However, the District may want to consider adjusting those classifications' salaries that are currently below the market median as soon as possible, assuming that incumbents' performance meets the District's level of expectation.

When classifications are over market, Gallagher typically recommends Y-rating employees whose current pay exceeds the maximum of the recommended range until the market numbers "catch up" with their current salary. To Y-rate an employee means to keep the employee's salary frozen and to provide no salary increases (including no cost-of-living adjustments) until the employee's current salary is within the recommended salary range. This will result in no immediate loss of income but will delay any future increases until the incumbent's salary is within the salary range.

Other options to "freezing" a classification's salary in place until the market catches up are:



- "Grandfathering" of salary ranges: This means that the salary range for the classification is adjusted down to what the market numbers are. However, current incumbents would continue being paid at the current rate of pay (which would put them outside of the new and adjusted salary range for the class) until they separate from employment with the District. Any new-hires would be paid within the newly established salary range.
- **Single-incumbent classes:** If a class only has one incumbent, an option would be to wait until the person separates from employment with the District and then adjust the salary range for the class according to the market.
- Recent hires: Some employees who have recently been hired may still be at one of the lower steps within their current salary range. So, even if the top of their current salary range is above market, the incumbents are currently still paid below the market maximum because they are not at the top of their current salary range. In this case, an immediate salary range adjustment could be made to bring the salary range within the market. This would bring the affected incumbents either to the top of the market range or very close to it, but they would not technically be Y-rated or lose any pay.

Another option, of course, is to actually reduce salaries down to the market. However, from an employee relations perspective this may not be a viable option.

### Using the Surveyed Agency Data as a Tool

Gallagher would like to reiterate that this report and the findings are meant to be a tool for the District to create and implement an equitable compensation plan. Compensation strategies are designed to attract and retain excellent staff; however, financial realities and the District's expectations may also come into play when determining appropriate compensation philosophies and strategies. The collected data presented herein represents a market survey that will give the District an instrument to make future compensation decisions.

It has been a pleasure working with the District on this critical project. Please do not hesitate to contact us if we can provide any additional information or clarification regarding this report.

Respectfully submitted by,

Katie Kaneko,

Managing Director | Compensation and Rewards Consulting

Gallagher

ajg.com/ps-class-comp



# Appendix I

**Results Summary** 



То		Unadjusted Top Monthly Salary				Adjusted Top Monthly Salary Data					Adjusted Total Monthly Compensation Data					
	Unadjusted Top Monthly Salary	Average of Comparators	% above or below	Median of Comparators	% above or below	Adjusted Top Monthly Salary	Average of Comparators	% above or below	Median of Comparators	% above or below	Adjusted Total Monthly Comp	Average of Comparators	% above or below	Median of Comparators	% above or below	# of Matches
communications and Public Education Manager	\$ 11,766	Insuff. Data	Insuff. Data	Insuff. Data	Insuff. Data	\$ 11,766	Insuff. Data	Insuff. Data	Insuff. Data	Insuff. Data	\$ 17,290	Insuff. Data	Insuff. Data	Insuff. Data	Insuff. Data	3
ower Systems Supervisor	\$ 11,334	Insuff. Data	Insuff. Data	Insuff. Data	Insuff. Data	\$ 11,334	Insuff. Data	Insuff. Data	Insuff. Data	Insuff. Data	\$ 16,108	Insuff. Data	Insuff. Data	Insuff. Data	Insuff. Data	3
cale Supervisor	\$ 8,053	Insuff. Data	Insuff. Data	Insuff. Data	Insuff. Data	\$ 8,053	Insuff. Data	Insuff. Data	Insuff. Data	Insuff. Data	\$ 12,157	Insuff. Data	Insuff. Data	Insuff. Data	Insuff. Data	3
quipment Maintenance Manager	\$ 14,232	\$ 11,851	16.7%	\$ 11,099	22.0%	\$ 14,232	\$ 12,379	13.0%	\$ 11,794	17.1%	\$ 20,399	\$ 17,595	13.7%	\$ 17,183	15.8%	6
Veighmaster	\$ 6,958	\$ 5,672	18.5%	\$ 5,795	16.7%	\$ 6,958	\$ 5,830	16.2%	\$ 5,795	16.7%	\$ 10,838	\$ 9,689	10.6%	\$ 10,143	6.4%	5
ccounting Assistant II	\$ 6,911	\$ 5,593	19.1%	\$ 5,556	19.6%	\$ 6,911	\$ 5,796	16.1%	\$ 5,822	15.8%	\$ 10,781	\$ 9,273	14.0%	\$ 9,403	12.8%	8
leavy Equipment Technician II	\$ 7,668	\$ 6,703	12.6%	\$ 6,238	18.6%	\$ 7,668	\$ 6,944	9.4%	\$ 6,478	15.5%	\$ 11,693	\$ 10,828	7.4%	\$ 10,394	11.1%	(
ccounting Technician	\$ 8,400	\$ 6,758	19.5%	\$ 6,861	18.3%	\$ 8,400	\$ 7,010	16.6%	\$ 7,125	15.2%	\$ 12,575	\$ 10,843	13.8%	\$ 11,026	12.3%	9
ort Systems Operator	\$ 6,465	\$ 5,511	14.8%	\$ 5,299	18.0%	\$ 6,465	\$ 5,710	11.7%	\$ 5,557	14.1%	\$ 10,244	\$ 9,422	8.0%	\$ 9,424	8.0%	- (
leavy Equipment Operator	\$ 8,251	\$ 6,962	15.6%	\$ 6,811	17.5%	\$ 8,251	\$ 7,224	12.4%	\$ 7,105	13.9%	\$ 12,395	\$ 11,205	9.6%	\$ 10,874	12.3%	8
Senior Engineer	\$ 16,387	\$ 13,792	15.8%	\$ 13,724	16.3%	\$ 16,387	\$ 14,314	12.7%	\$ 14,270	12.9%	\$ 23,115	\$ 19,635	15.1%	\$ 20,178	12.7%	9
ite Maintenance Worker II	\$ 6,784	\$ 5,836	14.0%	\$ 5,800	14.5%	\$ 6,784	\$ 6,030	11.1%	\$ 5,911	12.9%	\$ 10,628	\$ 9,664	9.1%	\$ 9,434	11.2%	1
Maintenance Shop Supervisor	\$ 10,258	\$ 9,514	7.3%	\$ 8,812	14.1%	\$ 10,258	\$ 9,902	3.5%	\$ 9,212	10.2%	\$ 14,812	\$ 14,352	3.1%	\$ 13,320	10.1%	
IRF Operator II	\$ 6.784	\$ 6.210	8.5%	\$ 6.241	8.0%	\$ 6,784	\$ 6.448	5.0%	\$ 6.450	4.9%	\$ 10.628	\$ 10.209	4.0%	\$ 10.687	-0.6%	_
IRF Manager	\$ 14.943	\$ 12.892	13.7%	\$ 13.631	8.8%	\$ 14.943	\$ 13.485	9.8%	\$ 14.318	4.2%	\$ 21,295	\$ 19.205	9.8%	\$ 19.446	8.7%	
ssistant Director of Operations	\$ 14.943	\$ 13,560	9.3%	\$ 13,644	8.7%	\$ 14,943	\$ 14.185	5.1%	\$ 14,330	4.1%	\$ 21.295	\$ 19.885	6.6%	\$ 19.540	8.2%	
IRF Maintenance Supervisor	\$ 9.322	\$ 9.490	-1.8%	\$ 8.525	8.5%	\$ 9.322	\$ 9.826	-5.4%	\$ 8.968	3.8%	\$ 13.685	\$ 14.420	-5.4%	\$ 13,106	4.2%	-
ccounting Manager	\$ 12.910	\$ 12.902	0.1%	\$ 12,096	6.3%	\$ 12.910	\$ 13.370	-3.6%	\$ 12.561	2.7%	\$ 18.006	\$ 18.580	-3.2%	\$ 17,553	2.5%	1
leavy Equipment Supervisor	\$ 9.098	\$ 8.597	5.5%	\$ 8.484	6.7%	\$ 9.098	\$ 8.965	1.5%	\$ 8.853	2.7%	\$ 13,415	\$ 13.310	0.8%	\$ 12.829	4.4%	
MRF Supervisor	\$ 9.097	\$ 8.491	6.7%	\$ 8,484	6.7%	\$ 9.097	\$ 8.802	3.2%	\$ 8.853	2.7%	\$ 13,414	\$ 13,158	1.9%	\$ 12.829	4.4%	-
Director of Operations	\$ 18,607	\$ 16,311	12.3%	\$ 17,281	7.1%	\$ 18,607	\$ 16,879	9.3%	\$ 18,210	2.1%	\$ 25,914	\$ 23,256	10.3%	\$ 24,022	7.3%	1
ite and Facilities Supervisor	\$ 9,076	\$ 9,206	-1.4%	\$ 8,505	6.3%	\$ 9,076	\$ 9,540	-5.1%	\$ 8,910	1.8%	\$ 13,389	\$ 13,970	-4.3%	\$ 12,967	3.1%	
Director of Finance and Administration	\$ 17.309	\$ 16.537	4.5%	\$ 16,206	6.4%	\$ 17.309	\$ 17.108	1.2%	\$ 17.001	1.8%	\$ 24,278	\$ 23,914	1.5%	\$ 24.043	1.0%	-
luman Resources Technician	\$ 77,309	\$ 6,963	2.8%	\$ 6.805	5.0%	\$ 7,162	\$ 7,106	-1.3%	\$ 7,001	1.3%	\$ 24,278	\$ 23,914	-0.2%	\$ 24,043	1.0%	-
dministrative Support Specialist II	\$ 6,911	\$ 6,729	2.6%	\$ 6,657	3.7%	\$ 6,911	\$ 6,954	-0.6%	\$ 6,827	1.2%	\$ 10,781	\$ 10,748	0.3%	\$ 10,929	0.5%	1
	\$ 12,295	\$ 6,729	4.2%	\$ 11.682	5.0%	\$ 12,295	\$ 6,954	0.7%	\$ 12,271	0.2%	\$ 10,761	\$ 10,746	1.3%	\$ 10,726	-0.7%	-
ssociate Engineer				, ,												
executive Assistant/Clerk of the Board	\$ 9,259	\$ 9,155	1.1%	\$ 8,946	3.4%	\$ 9,259	\$ 9,459	-2.2%	\$ 9,269	-0.1%	\$ 13,609	\$ 14,054	-3.3%	\$ 13,428	1.3%	1
Director of Engineering and Compliance/District Engineer	\$ 17,309	\$ 17,035	1.6%	\$ 16,606	4.1%	\$ 17,309	\$ 17,628	-1.8%	\$ 17,398	-0.5%	\$ 24,628	\$ 24,085	2.2%	\$ 23,572	4.3%	1
Project Manager (Construction)	\$ 12,295	\$ 11,966	2.7%	\$ 11,806	4.0%	\$ 12,295	\$ 12,539	-2.0%	\$ 12,439	-1.2%	\$ 17,266	\$ 17,808	-3.1%	\$ 17,149	0.7%	
ower Systems Senior Technician	\$ 10,279	\$ 9,462	8.0%	\$ 10,234	0.4%	\$ 10,279	\$ 9,696	5.7%	\$ 10,478	-1.9%	\$ 14,838	\$ 13,696	7.7%	\$ 14,626	1.4%	
afety Manager	\$ 12,295	\$ 12,247	0.4%	\$ 12,095	1.6%	\$ 12,295	\$ 12,698	-3.3%	\$ 12,561	-2.2%	\$ 17,957	\$ 17,756	1.1%	\$ 17,259	3.9%	
irector of Communications	\$ 15,085	\$ 14,728	2.4%	\$ 14,913	1.1%	\$ 15,085	\$ 15,231	-1.0%	\$ 15,420	-2.2%	\$ 21,474	\$ 20,849	2.9%	\$ 20,943	2.5%	
Regulatory Compliance Technician	\$ 8,400	\$ 8,813	-4.9%	\$ 8,411	-0.1%	\$ 8,400	\$ 9,113	-8.5%	\$ 8,734	-4.0%	\$ 12,575	\$ 12,992	-3.3%	\$ 12,769	-1.5%	
azardous Material Technician	\$ 7,124	\$ 6,897	3.2%	\$ 7,309	-2.6%	\$ 7,124	\$ 7,127	-0.0%	\$ 7,419	-4.1%	\$ 11,038	\$ 10,953	0.8%	\$ 11,930	-8.1%	
IRF Maintenance Worker II	\$ 6,784	\$ 7,369	-8.6%	\$ 6,928	-2.1%	\$ 6,784	\$ 7,609	-12.2%	\$ 7,266	-7.1%	\$ 10,628	\$ 11,546	-8.6%	\$ 11,167	-5.1%	
ublic Education and Outreach Coordinator	\$ 8,821	\$ 9,417	-6.8%	\$ 9,452	-7.2%	\$ 8,821	\$ 9,713	-10.1%	\$ 9,497	-7.7%	\$ 13,082	\$ 14,163	-8.3%	\$ 13,920	-6.4%	
lousehold Hazardous Waste Supervisor	\$ 8,251	\$ 8,230	0.3%	\$ 8,484	-2.8%	\$ 8,251	\$ 8,547	-3.6%	\$ 8,968	-8.7%	\$ 12,395	\$ 13,006	-4.9%	\$ 12,829	-3.5%	
irector of Human Resources	\$ 15,688	\$ 17,342	-10.5%	\$ 16,653	-6.2%	\$ 15,688	\$ 18,008	-14.8%	\$ 17,329	-10.5%	\$ 22,234	\$ 24,833	-11.7%	\$ 24,240	-9.0%	
General Manager	\$ 20,008	\$ 22,971	-14.8%	\$ 21,768	-8.8%	\$ 20,008	\$ 23,741	-18.7%	\$ 23,095	-15.4%	\$ 28,430	\$ 32,577	-14.6%	\$ 31,909	-12.2%	1
afety Coordinator	\$ 6.911	\$ 8.929	-29.2%	\$ 9.404	-36.1%	\$ 6,911	\$ 9.281	-34.3%	\$ 9.651	-39.6%	\$ 10,781	\$ 13,400	-24.3%	\$ 14.131	-31.1%	

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Appendix I: Results Summary



# Appendix II

**Market Compensation Findings** 



Accounti	ng Assistant II									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary		Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Monterey One Water	Accounting Assistant I	\$ 7,471	99.9%	\$ 7,478	\$ 3,458	\$ 10,936	6/25/2023	unknown	unknown
2	Monterey Regional Waste Management District	Accounting Assistant II	\$ 6,911	100.0%	\$ 6,911	\$ 3,870	\$ 10,781	7/1/2023	unknown	unknown
3	Los Angeles County Sanitation Districts	Account Clerk II	\$ 6,003	98.2%	\$ 6,113	\$ 3,721	\$ 9,834	7/1/2023	unknown	unknown
4	City of Santa Cruz	Accounting Assistant II	\$ 5,769	96.3%	\$ 5,991	\$ 4,011	\$ 10,001	9/2/2023	8/31/2024	3.50%
5	City of Oxnard	Administrative Services Technician, Senior	\$ 5,660	94.6%	\$ 5,983	\$ 2,925	\$ 8,908	7/1/2023	7/1/2024	3.00%
6	County of Santa Cruz	Account Clerk	\$ 5,451	96.3%	\$ 5,660	\$ 3,872	\$ 9,532	9/2/2023	unknown	unknown
7	City of Watsonville	Accounting Assistant	\$ 5,320	96.1%	\$ 5,536	\$ 2,419	\$ 7,955	1/1/2024	1/1/2025	3.00%
8	County of Sacramento	Account Clerk Level 2	\$ 4,691	95.2%	\$ 4,928	\$ 2,815	\$ 7,743	6/18/2023	6/30/2024	CPI 2.00%-4.00%
9	County of San Joaquin	Office Assistant Specialist	\$ 4,377	93.6%	\$ 4,676	\$ 4,598	\$ 9,274	7/3/2023	7/1/2024	4.00%
10	Salinas Valley Solid Waste Authority	N/C								
11	Orange County Sanitation District	N/C					· ·			

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 5,593	\$ 5,796	\$ 9,273
% Monterey Regional Waste Management District Above/Below	19.1%	16.1%	14.0%
Median of Comparators	\$ 5,556	\$ 5,822	\$ 9,403
% Monterey Regional Waste Management District Above/Below	19.6%	15.8%	12.8%
Number of Matches	8	8	8

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Accounting Assistant II	Administrative Services Technician, Senior	Accounting Assistant II	Accounting Assistant	Account Clerk Level 2	Office Assistant Specialist	Account Clerk	Account Clerk II	Accounting Assistant I	N/C	N/C
	Adjusted Top Monthly Salary	\$ 6,911	\$ 5,983	\$ 5,991	\$ 5,536	\$ 4,928	\$ 4,676	\$ 5,660	\$ 6,113	\$ 7,478		
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55	2%@55		
	Enhanced Formula Cost	\$ 158	\$ 240	\$ 137	\$ 126	\$ 112	\$ 188	\$ 129	\$ 245	\$ 300		
Ę	Single Highest Year		\$ 38				\$ 30		\$ 39			
Retirement	ER Paid Member Contrib								\$ 428			
tire	Employee Cost Share			\$ -150						\$ -107		
8	Social Security				\$ 343	\$ 306	\$ 290	\$ 351				
	Deferred Compensation	\$ 484	\$ 60		\$ 54							
	Other Ret.											
	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,257					\$ 2,431		
nsurance	Health			\$ 3,187		\$ 1,757	\$ 3,539	\$ 2,411	\$ 2,203			
nra	Dental		\$ 74	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136			
<u>us</u>	Vision			\$ 19			\$ 6	\$ 6				
	Other Ins.											
es	Vacation	\$ 399	\$ 374	\$ 346	\$ 341	\$ 284	\$ 270	\$ 588	\$ 376	\$ 431		
Leaves	Holidays	\$ 372	\$ 276	\$ 346	\$ 298	\$ 237	\$ 252	\$ 305	\$ 294	\$ 403		
تّ	Admin Leave											
Allow	Auto											
	Benefit Package Total	\$ 3,870	\$ 2,925	\$ 4,011	\$ 2,419	\$ 2,815	\$ 4,598	\$ 3,872	\$ 3,721	\$ 3,458	\$ 0	\$ 0

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Accou	Accounting Assistant II									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Monterey One Water	Accounting Assistant I	\$ 7,471	99.9%	\$ 7,478	\$ 3,458	\$ 10,936	6/25/2023	unknown	unknown
2	Monterey Regional Waste Management District	Accounting Assistant II	\$ 6,911	100.0%	\$ 6,911	\$ 3,870	\$ 10,781	7/1/2023	unknown	unknown
3	City of Santa Cruz	Accounting Assistant II	\$ 5,769	96.3%	\$ 5,991	\$ 4,011	\$ 10,001	9/2/2023	8/31/2024	3.50%
4	Los Angeles County Sanitation Districts	Account Clerk II	\$ 6,003	98.2%	\$ 6,113	\$ 3,721	\$ 9,834	7/1/2023	unknown	unknown
5	County of Santa Cruz	Account Clerk	\$ 5,451	96.3%	\$ 5,660	\$ 3,872	\$ 9,532	9/2/2023	unknown	unknown
6	County of San Joaquin	Office Assistant Specialist	\$ 4,377	93.6%	\$ 4,676	\$ 4,598	\$ 9,274	7/3/2023	7/1/2024	4.00%
7	City of Oxnard	Administrative Services Technician, Senior	\$ 5,660	94.6%	\$ 5,983	\$ 2,925	\$ 8,908	7/1/2023	7/1/2024	3.00%
8	City of Watsonville	Accounting Assistant	\$ 5,320	96.1%	\$ 5,536	\$ 2,419	\$ 7,955	1/1/2024	1/1/2025	3.00%
9	County of Sacramento	Account Clerk Level 2	\$ 4,691	95.2%	\$ 4,928	\$ 2,815	\$ 7,743	6/18/2023	6/30/2024	CPI 2.00%-4.00%
	Salinas Valley Solid Waste Authority	N/C								
11	Orange County Sanitation District	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 5,593	\$ 5,796	\$ 9,273
% Monterey Regional Waste Management District Above/Below	19.1%	16.1%	14.0%
Median of Comparators	\$ 5,556	\$ 5,822	\$ 9,403
% Monterey Regional Waste Management District Above/Below	19.6%	15.8%	12.8%
Number of Matches	8	8	8

N/C - Non Comparator

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Accounti	ng Manager									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary		Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Monterey One Water	Controller	\$ 16,250	99.9%	\$ 16,266	\$ 5,102	\$ 21,368	6/25/2023	unknown	unknown
2	Los Angeles County Sanitation Districts	Accounting Services Supervisor	\$ 15,269	98.2%	\$ 15,549	\$ 6,381	\$ 21,930	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
3	City of Oxnard	Administrative Services Manager	\$ 14,383	94.6%	\$ 15,204	\$ 5,203	\$ 20,407	7/1/2023	7/1/2024	3.00%
4	Orange County Sanitation District	Accounting Supervisor	\$ 14,021	96.7%	\$ 14,499	\$ 4,834	\$ 19,333	7/14/2023	7/1/2024	3.50%
5	Monterey Regional Waste Management District	Accounting Manager	\$ 12,910	100.0%	\$ 12,910	\$ 5,096	\$ 18,006	7/1/2023	unknown	unknown
6	City of Santa Cruz	Finance Manager	\$ 12,096	96.3%	\$ 12,561	\$ 4,992	\$ 17,553	8/19/2023	8/17/2024	5.00%
7	City of Watsonville	Assistant Finance Manager	\$ 12,070	96.1%	\$ 12,560	\$ 4,505	\$ 17,065	7/8/2023	7/1/2024	3.00%
8	County of Sacramento <sup>1</sup>	Accounting Manager	\$ 11,570	95.2%	\$ 12,153	\$ 4,650	\$ 16,804	6/18/2023	6/30/2024	CPI 2.00%-4.00%
9	County of Santa Cruz <sup>2</sup>	[Accounting Manager/ Accounting Clerical Supervisor II]	\$ 10,721	96.3%	\$ 11,133	\$ 5,263	\$ 16,396	9/16/2023	9/14/2024	3.00%
10	County of San Joaquin	Accounting Manager	\$ 9,735	93.6%	\$ 10,401	\$ 5,962	\$ 16,363	7/3/2023	7/1/2024	4.00%
11	Salinas Valley Solid Waste Authority	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 12,902	\$ 13,370	\$ 18,580
% Monterey Regional Waste Management District Above/Below	0.1%	-3.6%	-3.2%
Median of Comparators	\$ 12,096	\$ 12,561	\$ 17,553
% Monterey Regional Waste Management District Above/Below	6.3%	2.7%	2.5%
Number of Matches	9	9	9

### N/C - Non Comparator

- 1 County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.
- 2 County of Santa Cruz: Span of Responsibility Match: This hybrid match represents that the duties are bridged by a higher and lower level classification at the comparator agency. The salary displayed is an average of the matches.

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Accounting Manager	Administrative Services Manager	Finance Manager	Assistant Finance Manager	Accounting Manager	Accounting Manager	[Accounting Manager/ Accounting Clerical Supervisor II]	Accounting Services Supervisor	Controller	Accounting Supervisor	N/C
	Adjusted Top Monthly Salary	\$ 12,910	\$ 15,204	\$ 12,561	\$ 12,560	\$ 12,153	\$ 10,401	\$ 11,133	\$ 15,549	\$ 16,266	\$ 14,499	
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55	2%@55	1.667%@57.5	
	Enhanced Formula Cost	\$ 294	\$ 610	\$ 286	\$ 286	\$ 277	\$ 417	\$ 254	\$ 624	\$ 652	\$ 331	
Ę	Single Highest Year		\$ 97				\$ 67		\$ 100			
Ĕ	ER Paid Member Contrib								\$ 1,088			
Retirement	Employee Cost Share			\$ -502						\$ -233		
å	Social Security				\$ 779	\$ 754	\$ 645	\$ 690				
	Deferred Compensation	\$ 904	\$ 152	\$ 125	\$ 108	\$ 365	\$ 104		\$ 466		\$ 235	
	Other Ret.											
_	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231		\$ 1,534			\$ 2,431		
Insurance	Health			\$ 3,005		\$ 1,757	\$ 2,006	\$ 2,303	\$ 2,203		\$ 2,343	
r.	Dental		\$ 67	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136		\$ 124	
<u>lus</u>	Vision			\$ 19			\$ 6	\$ 6			\$ 17	
	Other Ins.											
es	Vacation	\$ 745	\$ 1,420	\$ 725	\$ 773	\$ 701	\$ 600	\$ 899	\$ 957	\$ 938	\$ 836	
Leaves	Holidays	\$ 695	\$ 702	\$ 725	\$ 676	\$ 678	\$ 560	\$ 599	\$ 807	\$ 876	\$ 669	
ٽ	Admin Leave		\$ 292	\$ 483	\$ 652			\$ 428		\$ 438	\$ 279	
Allow	Auto											
	Benefit Package Total	\$ 5,096	\$ 5,203	\$ 4,992	\$ 4,505	\$ 4,650	\$ 5,962	\$ 5,263	\$ 6,381	\$ 5,102	\$ 4,834	\$ 0

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Accou	inting Manager									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential		Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Los Angeles County Sanitation Districts	Accounting Services Supervisor	\$ 15,269	98.2%	\$ 15,549	\$ 6,381	\$ 21,930	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
2	Monterey One Water	Controller	\$ 16,250	99.9%	\$ 16,266	\$ 5,102	\$ 21,368	6/25/2023	unknown	unknown
3	City of Oxnard	Administrative Services Manager	\$ 14,383	94.6%	\$ 15,204	\$ 5,203	\$ 20,407	7/1/2023	7/1/2024	3.00%
4	Orange County Sanitation District	Accounting Supervisor	\$ 14,021	96.7%	\$ 14,499	\$ 4,834	\$ 19,333	7/14/2023	7/1/2024	3.50%
5	Monterey Regional Waste Management District	Accounting Manager	\$ 12,910	100.0%	\$ 12,910	\$ 5,096	\$ 18,006	7/1/2023	unknown	unknown
6	City of Santa Cruz	Finance Manager	\$ 12,096	96.3%	\$ 12,561	\$ 4,992	\$ 17,553	8/19/2023	8/17/2024	5.00%
7	City of Watsonville	Assistant Finance Manager	\$ 12,070	96.1%	\$ 12,560	\$ 4,505	\$ 17,065	7/8/2023	7/1/2024	3.00%
8	County of Sacramento <sup>1</sup>	Accounting Manager	\$ 11,570	95.2%	\$ 12,153	\$ 4,650	\$ 16,804	6/18/2023	6/30/2024	CPI 2.00%-4.00%
9	County of Santa Cruz <sup>2</sup>	[Accounting Manager/ Accounting Clerical Supervisor II]	\$ 10,721	96.3%	\$ 11,133	\$ 5,263	\$ 16,396	9/16/2023	9/14/2024	3.00%
10	County of San Joaquin	Accounting Manager	\$ 9,735	93.6%	\$ 10,401	\$ 5,962	\$ 16,363	7/3/2023	7/1/2024	4.00%
11	Salinas Valley Solid Waste Authority	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 12,902	\$ 13,370	\$ 18,580
% Monterey Regional Waste Management District Above/Below	0.1%	-3.6%	-3.2%
Median of Comparators	\$ 12,096	\$ 12,561	\$ 17,553
% Monterey Regional Waste Management District Above/Below	6.3%	2.7%	2.5%
Number of Matches	9	9	9

#### N/C - Non Comparator

- 1 County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.
- 2 County of Santa Cruz: Span of Responsibility Match: This hybrid match represents that the duties are bridged by a higher and lower level classification at the comparator agency. The salary displayed is an average of the matches.

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Accounti	accounting Technician									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Monterey Regional Waste Management District	Accounting Technician	\$ 8,400	100.0%	\$ 8,400	\$ 4,175	\$ 12,575	7/1/2023	unknown	unknown
2	Salinas Valley Solid Waste Authority	Accounting Technician II	\$ 7,604	100.0%	\$ 7,604	\$ 4,745	\$ 12,349	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
3	Orange County Sanitation District	Accounting Technician	\$ 7,306	96.7%	\$ 7,555	\$ 3,601	\$ 11,156	7/14/2023	7/1/2024	3.50%
4	City of Oxnard	Administrative Services Specialist, Senior	\$ 6,872	94.6%	\$ 7,264	\$ 3,137	\$ 10,401	7/1/2023	7/1/2024	3.00%
5	County of Santa Cruz	Accounting Technician	\$ 6,942	96.3%	\$ 7,209	\$ 4,248	\$ 11,457	9/2/2023	unknown	unknown
6	City of Santa Cruz	Accounting Technician	\$ 6,861	96.3%	\$ 7,125	\$ 4,139	\$ 11,264	9/2/2023	8/31/2024	3.50%
7	City of Watsonville	Accounting Technician	\$ 6,768	96.1%	\$ 7,043	\$ 2,694	\$ 9,737	1/1/2024	1/1/2025	3.00%
8	Los Angeles County Sanitation Districts	Accounting Assistant	\$ 6,773	98.2%	\$ 6,897	\$ 3,899	\$ 10,796	7/1/2023	unknown	unknown
9	County of Sacramento	Accounting Technician	\$ 5,977	95.2%	\$ 6,278	\$ 3,121	\$ 9,399	6/18/2023	6/30/2024	CPI 2.00%-4.00%
10	County of San Joaquin	Accounting Technician	\$ 5,721	93.6%	\$ 6,112	\$ 4,914	\$ 11,026	7/3/2023	7/1/2024	4.00%
11	Monterey One Water	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 6,758	\$ 7,010	\$ 10,843
% Monterey Regional Waste Management District Above/Below	19.5%	16.6%	13.8%
Median of Comparators	\$ 6,861	\$ 7,125	\$ 11,026
% Monterey Regional Waste Management District Above/Below	18.3%	15.2%	12.3%
Number of Matches	9	9	9

N/C - Non Comparator

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Appendix II: Top Monthly Salary



	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Accounting Technician	Administrative Services Specialist, Senior	Accounting Technician	Accounting Technician	Accounting Technician	Accounting Technician	Accounting Technician	Accounting Assistant	N/C	Accounting Technician	Accounting Technician II
	Adjusted Top Monthly Salary	\$ 8,400	\$ 7,264	\$ 7,125	\$ 7,043	\$ 6,278	\$ 6,112	\$ 7,209	\$ 6,897		\$ 7,555	\$ 7,604
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55		1.667%@57.5	2%@55
	Enhanced Formula Cost	\$ 192	\$ 291	\$ 162	\$ 161	\$ 143	\$ 245	\$ 164	\$ 277		\$ 172	\$ 305
Ħ	Single Highest Year		\$ 46				\$ 39		\$ 44			\$ 49
Retirement	ER Paid Member Contrib								\$ 483			
ŧ	Employee Cost Share			\$ -178								\$ -76
8	Social Security				\$ 437	\$ 389	\$ 379	\$ 447				
	Deferred Compensation	\$ 588	\$ 73		\$ 54						\$ 160	
	Other Ret.											
_	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231							
ĕ	Health			\$ 3,187		\$ 1,757	\$ 3,539	\$ 2,411	\$ 2,203		\$ 2,343	\$ 2,905
Insurance	Dental		\$ 74	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136		\$ 124	\$ 137
<u>s</u>	Vision			\$ 19			\$ 6	\$ 6			\$ 17	\$ 37
	Other Ins.											
es	Vacation	\$ 485	\$ 454	\$ 411	\$ 433	\$ 362	\$ 353	\$ 749	\$ 424		\$ 436	\$ 760
Leaves	Holidays	\$ 452	\$ 335	\$ 411	\$ 379	\$ 350	\$ 329	\$ 388	\$ 332		\$ 349	\$ 409
ت	Admin Leave											\$ 219
Allow	Auto											
	Benefit Package Total	\$ 4,175	\$ 3,137	\$ 4,139	\$ 2,694	\$ 3,121	\$ 4,914	\$ 4,248	\$ 3,899	\$ 0	\$ 3,601	\$ 4,745

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Accou	Accounting Technician											
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase		
1	Monterey Regional Waste Management District	Accounting Technician	\$ 8,400	100.0%	\$ 8,400	\$ 4,175	\$ 12,575	7/1/2023	unknown	unknown		
	Salinas Valley Solid Waste Authority	Accounting Technician II	\$ 7,604	100.0%	\$ 7,604	\$ 4,745	\$ 12,349	7/10/2023	7/1/2024	CPI 2.00% - 3.50%		
3	County of Santa Cruz	Accounting Technician	\$ 6,942	96.3%	\$ 7,209	\$ 4,248	\$ 11,457	9/2/2023	unknown	unknown		
4	City of Santa Cruz	Accounting Technician	\$ 6,861	96.3%	\$ 7,125	\$ 4,139	\$ 11,264	9/2/2023	8/31/2024	3.50%		
5	Orange County Sanitation District	Accounting Technician	\$ 7,306	96.7%	\$ 7,555	\$ 3,601	\$ 11,156	7/14/2023	7/1/2024	3.50%		
6	County of San Joaquin	Accounting Technician	\$ 5,721	93.6%	\$ 6,112	\$ 4,914	\$ 11,026	7/3/2023	7/1/2024	4.00%		
7	Los Angeles County Sanitation Districts	Accounting Assistant	\$ 6,773	98.2%	\$ 6,897	\$ 3,899	\$ 10,796	7/1/2023	unknown	unknown		
8	City of Oxnard	Administrative Services Specialist, Senior	\$ 6,872	94.6%	\$ 7,264	\$ 3,137	\$ 10,401	7/1/2023	7/1/2024	3.00%		
9	City of Watsonville	Accounting Technician	\$ 6,768	96.1%	\$ 7,043	\$ 2,694	\$ 9,737	1/1/2024	1/1/2025	3.00%		
10	County of Sacramento	Accounting Technician	\$ 5,977	95.2%	\$ 6,278	\$ 3,121	\$ 9,399	6/18/2023	6/30/2024	CPI 2.00%-4.00%		
11	Monterey One Water	N/C						<u> </u>				

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 6,758	\$ 7,010	\$ 10,843
% Monterey Regional Waste Management District Above/Below	19.5%	16.6%	13.8%
Median of Comparators	\$ 6,861	\$ 7,125	\$ 11,026
% Monterey Regional Waste Management District Above/Below	18.3%	15.2%	12.3%
Number of Matches	9	9	9

N/C - Non Comparator

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Administ	Administrative Support Specialist II												
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase			
1	Orange County Sanitation District	Administrative Assistant	\$ 9,123	96.7%	\$ 9,434	\$ 3,839	\$ 13,273	7/14/2023	7/1/2024	3.50%			
2	Los Angeles County Sanitation Districts	Administrative Aide II	\$ 7,854	98.2%	\$ 7,998	\$ 4,148	\$ 12,146	7/1/2023	unknown	unknown			
3	Monterey One Water	Administrative Support Specialist II	\$ 7,821	99.9%	\$ 7,829	\$ 3,506	\$ 11,335	6/25/2023	unknown	unknown			
4	County of San Joaquin	Administrative Assistant II	\$ 6,989	93.6%	\$ 7,467	\$ 5,212	\$ 12,679	7/3/2023	7/1/2024	4.00%			
5	County of Sacramento	Executive Secretary	\$ 6,756	95.2%	\$ 7,097	\$ 3,283	\$ 10,380	6/18/2023	6/30/2024	CPI 2.00%-4.00%			
6	Monterey Regional Waste Management District	Administrative Support Specialist II	\$ 6,911	100.0%	\$ 6,911	\$ 3,870	\$ 10,781	7/1/2023	unknown	unknown			
7	Salinas Valley Solid Waste Authority	Administrative Assistant II	\$ 6,557	100.0%	\$ 6,557	\$ 4,515	\$ 11,072	7/10/2023	7/1/2024	CPI 2.00% - 3.50%			
8	City of Oxnard	Administrative Services Technician, Senior	\$ 5,660	94.6%	\$ 5,983	\$ 2,925	\$ 8,908	7/1/2023	7/1/2024	3.00%			
9	City of Watsonville	Administrative Assistant II	\$ 5,587	96.1%	\$ 5,814	\$ 2,648	\$ 8,462	7/8/2023	7/1/2024	3.00%			
10	County of Santa Cruz	Office Assistant III	\$ 5,550	96.3%	\$ 5,763	\$ 3,897	\$ 9,660	9/2/2023	unknown	unknown			
11	City of Santa Cruz	Administrative Assistant II	\$ 5,393	96.3%	\$ 5,600	\$ 3,967	\$ 9,567	9/2/2023	8/31/2024	3.50%			

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 6,729	\$ 6,954	\$ 10,748
% Monterey Regional Waste Management District Above/Below	2.6%	-0.6%	0.3%
Median of Comparators	\$ 6,657	\$ 6,827	\$ 10,726
% Monterey Regional Waste Management District Above/Below	3.7%	1.2%	0.5%
Number of Matches	10	10	10

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Administrative Support Specialist II	Administrative Services Technician, Senior	Administrative Assistant II	Administrative Assistant II	Executive Secretary	Administrative Assistant II	Office Assistant	Administrative Aide II	Administrative Support Specialist II	Administrative Assistant	Administrative Assistant II
	Adjusted Top Monthly Salary	\$ 6,911	\$ 5,983	\$ 5,600	\$ 5,814	\$ 7,097	\$ 7,467	\$ 5,763	\$ 7,998	\$ 7,829	\$ 9,434	\$ 6,557
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55	2%@55	1.667%@57.5	2%@55
	Enhanced Formula Cost	\$ 158	\$ 240	\$ 128	\$ 133	\$ 162	\$ 299	\$ 131	\$ 321	\$ 314	\$ 215	\$ 263
Retirement	Single Highest Year		\$ 38				\$ 48		\$ 51			\$ 42
	ER Paid Member Contrib								\$ 560			
	Employee Cost Share			\$ -140						\$ -112		\$ -66
	Social Security				\$ 360	\$ 440	\$ 463	\$ 357				
	Deferred Compensation	\$ 484	\$ 60		\$ 108						\$ 160	
	Other Ret.											
•	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231					\$ 2,431		
Insurance	Health			\$ 3,187		\$ 1,757	\$ 3,539	\$ 2,411	\$ 2,203		\$ 2,343	\$ 2,905
ura	Dental		\$ 74	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136		\$ 124	\$ 137
Insi	Vision			\$ 19			\$ 6	\$ 6			\$ 17	\$ 37
	Other Ins.											
sə	Vacation	\$ 399	\$ 374	\$ 323	\$ 358	\$ 409	\$ 431	\$ 598	\$ 492	\$ 452	\$ 544	\$ 656
Leaves	Holidays	\$ 372	\$ 276	\$ 323	\$ 313	\$ 396	\$ 402	\$ 310	\$ 385	\$ 422	\$ 435	\$ 353
ٽ	Admin Leave				\$ 145							\$ 189
Allow	Auto											
	Benefit Package Total	\$ 3,870	\$ 2,925	\$ 3,967	\$ 2,648	\$ 3,283	\$ 5,212	\$ 3,897	\$ 4,148	\$ 3,506	\$ 3,839	\$ 4,515

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Admir	dministrative Support Specialist II											
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase		
1	Orange County Sanitation District	Administrative Assistant	\$ 9,123	96.7%	\$ 9,434	\$ 3,839	\$ 13,273	7/14/2023	7/1/2024	3.50%		
2	County of San Joaquin	Administrative Assistant II	\$ 6,989	93.6%	\$ 7,467	\$ 5,212	\$ 12,679	7/3/2023	7/1/2024	4.00%		
3	Los Angeles County Sanitation Districts	Administrative Aide II	\$ 7,854	98.2%	\$ 7,998	\$ 4,148	\$ 12,146	7/1/2023	unknown	unknown		
4	Monterey One Water	Administrative Support Specialist II	\$ 7,821	99.9%	\$ 7,829	\$ 3,506	\$ 11,335	6/25/2023	unknown	unknown		
5	Salinas Valley Solid Waste Authority	Administrative Assistant II	\$ 6,557	100.0%	\$ 6,557	\$ 4,515	\$ 11,072	7/10/2023	7/1/2024	CPI 2.00% - 3.50%		
6	Monterey Regional Waste Management District	Administrative Support Specialist II	\$ 6,911	100.0%	\$ 6,911	\$ 3,870	\$ 10,781	7/1/2023	unknown	unknown		
7	County of Sacramento	Executive Secretary	\$ 6,756	95.2%	\$ 7,097	\$ 3,283	\$ 10,380	6/18/2023	6/30/2024	CPI 2.00%-4.00%		
8	County of Santa Cruz	Office Assistant III	\$ 5,550	96.3%	\$ 5,763	\$ 3,897	\$ 9,660	9/2/2023	unknown	unknown		
9	City of Santa Cruz	Administrative Assistant II	\$ 5,393	96.3%	\$ 5,600	\$ 3,967	\$ 9,567	9/2/2023	8/31/2024	3.50%		
10	City of Oxnard	Administrative Services Technician, Senior	\$ 5,660	94.6%	\$ 5,983	\$ 2,925	\$ 8,908	7/1/2023	7/1/2024	3.00%		
11	City of Watsonville	Administrative Assistant II	\$ 5,587	96.1%	\$ 5,814	\$ 2,648	\$ 8,462	7/8/2023	7/1/2024	3.00%		

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 6,729	\$ 6,954	\$ 10,748
% Monterey Regional Waste Management District Above/Below	2.6%	-0.6%	0.3%
Median of Comparators	\$ 6,657	\$ 6,827	\$ 10,726
% Monterey Regional Waste Management District Above/Below	3.7%	1.2%	0.5%
Number of Matches	10	10	10

N/C - Non Comparator

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Assistan	ssistant Director of Operations											
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase		
1	City of Oxnard	Maintenance and Operations Manager	\$ 15,650	94.6%	\$ 16,543	\$ 5,491	\$ 22,034	7/1/2023	7/1/2024	3.00%		
2	Monterey Regional Waste Management District	Assistant Director of Operations	\$ 14,943	100.0%	\$ 14,943	\$ 6,352	\$ 21,295	7/1/2023	unknown	unknown		
3	County of San Joaquin <sup>2</sup>	[Solid Waste Operations Manager/ Integrated	\$ 13,656	93.6%	\$ 14,590	\$ 7,880	\$ 22,470	7/1/2023	7/1/2024	4.00%		
4	City of Watsonville	Solid Waste Division Manager	\$ 13,783	96.1%	\$ 14,342	\$ 4,937	\$ 19,279	7/8/2023	7/1/2024	3.00%		
5	County of Sacramento <sup>1</sup>	Waste Management Superintendent	\$ 13,631	95.2%	\$ 14,318	\$ 5,128	\$ 19,446	6/18/2023	6/30/2024	CPI 2.00%-4.00%		
6	Los Angeles County Sanitation Districts	Refuse Site Superintendent II	\$ 13,479	98.2%	\$ 13,726	\$ 5,907	\$ 19,633	7/1/2023	unknown	unknown		
7	City of Santa Cruz	Superintendent of Resource Recovery-Proce	\$ 11,160	96.3%	\$ 11,589	\$ 4,859	\$ 16,448	8/19/2023	8/17/2024	5.00%		
8	Orange County Sanitation District	N/C										
9	County of Santa Cruz	N/C										
10	Salinas Valley Solid Waste Authority	N/C										
11	Monterey One Water	N/C										

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 13,560	\$ 14,185	\$ 19,885
% Monterey Regional Waste Management District Above/Below	9.3%	5.1%	6.6%
Median of Comparators	\$ 13,644	\$ 14,330	\$ 19,540
% Monterey Regional Waste Management District Above/Below	8.7%	4.1%	8.2%
Number of Matches	6	6	6

### N/C - Non Comparator

- 1 County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.
- 2 County of San Joaquin: Span of Responsibility Match: This hybrid match represents that the duties are bridged by a higher and lower level classification at the comparator agency. The salary displayed is an average of the matches.

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Assistant Director of Operations	Maintenance and Operations Manager	Superintendent of Resource Recovery- Processing and Disposal	Solid Waste Division Manager	Waste Management Superintendent	[Solid Waste Operations Manager/ Integrated Waste Managerl	N/C	Refuse Site Superintendent II	N/C	N/C	N/C
	Adjusted Top Monthly Salary	\$ 14,943	\$ 16,543	\$ 11,589	\$ 14,342	\$ 14,318	\$ 14,590		\$ 13,726			
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5		2%@55			
	Enhanced Formula Cost	\$ 341	\$ 663	\$ 264	\$ 327	\$ 326	\$ 585		\$ 550			
Ę	Single Highest Year		\$ 106				\$ 93		\$ 88			
Ë	ER Paid Member Contrib								\$ 961			
Retirement	Employee Cost Share			\$ -464								
8	Social Security				\$ 871	\$ 871	\$ 871					
	Deferred Compensation	\$ 1,046	\$ 165	\$ 125	\$ 108	\$ 430	\$ 292		\$ 412			
	Other Ret.											
_	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231		\$ 2,002					
Insurance	Health			\$ 3,005		\$ 1,757	\$ 1,538		\$ 2,203			
ıra	Dental		\$ 67	\$ 127		\$ 119	\$ 24		\$ 136			
usu	Vision			\$ 19			\$ 6					
_	Other Ins.											
se	Vacation	\$ 862	\$ 1,545	\$ 669	\$ 883	\$ 826	\$ 1,122		\$ 845			
Leaves	Holidays	\$ 805	\$ 764	\$ 669	\$ 772	\$ 799	\$ 786		\$ 713			
تّ	Admin Leave	\$ 841	\$ 318	\$ 446	\$ 745		\$ 561					
Allow	Auto											
	Benefit Package Total	\$ 6,352	\$ 5,491	\$ 4,859	\$ 4,937	\$ 5,128	\$ 7,880	\$ 0	\$ 5,907	\$ 0	\$ 0	\$ 0

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Assis	Assistant Director of Operations											
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase		
1	County of San Joaquin <sup>2</sup>	[Solid Waste Operations Manager/ Integrated	\$ 13,656	93.6%	\$ 14,590	\$ 7,880	\$ 22,470	7/1/2023	7/1/2024	4.00%		
2	City of Oxnard	Maintenance and Operations Manager	\$ 15,650	94.6%	\$ 16,543	\$ 5,491	\$ 22,034	7/1/2023	7/1/2024	3.00%		
3	Monterey Regional Waste Management District	Assistant Director of Operations	\$ 14,943	100.0%	\$ 14,943	\$ 6,352	\$ 21,295	7/1/2023	unknown	unknown		
4	Los Angeles County Sanitation Districts	Refuse Site Superintendent II	\$ 13,479	98.2%	\$ 13,726	\$ 5,907	\$ 19,633	7/1/2023	unknown	unknown		
5	County of Sacramento <sup>1</sup>	Waste Management Superintendent	\$ 13,631	95.2%	\$ 14,318	\$ 5,128	\$ 19,446	6/18/2023	6/30/2024	CPI 2.00%-4.00%		
6	City of Watsonville	Solid Waste Division Manager	\$ 13,783	96.1%	\$ 14,342	\$ 4,937	\$ 19,279	7/8/2023	7/1/2024	3.00%		
7	City of Santa Cruz	Superintendent of Resource Recovery-Proce	\$ 11,160	96.3%	\$ 11,589	\$ 4,859	\$ 16,448	8/19/2023	8/17/2024	5.00%		
8	Orange County Sanitation District	N/C										
9	County of Santa Cruz	N/C					·					
	Salinas Valley Solid Waste Authority	N/C										
11	Monterey One Water	N/C					·					

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 13,560	\$ 14,185	\$ 19,885
% Monterey Regional Waste Management District Above/Below	9.3%	5.1%	6.6%
Median of Comparators	\$ 13,644	\$ 14,330	\$ 19,540
% Monterey Regional Waste Management District Above/Below	8.7%	4.1%	8.2%
Number of Matches	6	6	6

### N/C - Non Comparator

- 1 County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.
- 2 County of San Joaquin: Span of Responsibility Match: This hybrid match represents that the duties are bridged by a higher and lower level classification at the comparator agency. The salary

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Associate	e Engineer									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Monterey One Water	Associate Engineer	\$ 14,791	99.9%	\$ 14,806	\$ 4,748	\$ 19,554	6/25/2023	unknown	unknown
2	Orange County Sanitation District	Engineer	\$ 13,347	96.7%	\$ 13,802	\$ 4,733	\$ 18,535	7/14/2023	7/1/2024	3.50%
3	Los Angeles County Sanitation Districts	Civil Engineer	\$ 12,957	98.2%	\$ 13,195	\$ 5,769	\$ 18,964	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
4	City of Santa Cruz	Associate Professional Engineer	\$ 12,151	96.3%	\$ 12,618	\$ 5,000	\$ 17,618	8/19/2023	8/17/2024	5.00%
5	Monterey Regional Waste Management District	Associate Engineer	\$ 12,295	100.0%	\$ 12,295	\$ 4,971	\$ 17,266	7/1/2023	unknown	unknown
6	County of Sacramento	Associate Civil Engineer	\$ 11,682	95.2%	\$ 12,271	\$ 4,403	\$ 16,674	6/18/2023	6/30/2024	CPI 2.00%-4.00%
7	County of San Joaquin <sup>1</sup>	[Engineer IV/ Engineer III]	\$ 10,599	93.6%	\$ 11,324	\$ 6,061	\$ 17,384	7/3/2023	7/1/2024	4.00%
8	City of Oxnard	Associate Engineer	\$ 10,420	94.6%	\$ 11,015	\$ 3,756	\$ 14,771	7/1/2023	7/1/2024	3.00%
9	County of Santa Cruz	Associate Civil Engineer	\$ 10,355	96.3%	\$ 10,753	\$ 5,107	\$ 15,860	9/2/2023	unknown	unknown
10	City of Watsonville	Associate Civil Engineer	\$ 9,719	96.1%	\$ 10,113	\$ 3,938	\$ 14,052	9/16/2023	7/1/2024	3.00%
11	Salinas Valley Solid Waste Authority	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 11,780	\$ 12,211	\$ 17,046
% Monterey Regional Waste Management District Above/Below	4.2%	0.7%	1.3%
Median of Comparators	\$ 11,682	\$ 12,271	\$ 17,384
% Monterey Regional Waste Management District Above/Below	5.0%	0.2%	-0.7%
Number of Matches	9	9	9

### N/C - Non Comparator

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<sup>1 -</sup> County of San Joaquin: Span of Responsibility Match: This hybrid match represents that the duties are bridged by a higher and lower level classification at the comparator agency. The salary displayed is an average of the matches.



	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Associate Engineer	Associate Engineer	Associate Professional Engineer	Associate Civil Engineer	Associate Civil Engineer	[Engineer IV/ Engineer III]	Associate Civil Engineer	Civil Engineer	Associate Engineer	Engineer	N/C
	Adjusted Top Monthly Salary	\$ 12,295	\$ 11,015	\$ 12,618	\$ 10,113	\$ 12,271	\$ 11,324	\$ 10,753	\$ 13,195	\$ 14,806	\$ 13,802	
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55	2%@55	1.667%@57.5	
	Enhanced Formula Cost	\$ 280	\$ 442	\$ 288	\$ 231	\$ 280	\$ 454	\$ 245	\$ 529	\$ 594	\$ 315	
Ę	Single Highest Year		\$ 70				\$ 72		\$ 84			
Ĕ	ER Paid Member Contrib								\$ 924			
Retirement	Employee Cost Share			\$ -505						\$ -212		
8	Social Security				\$ 627	\$ 761	\$ 702	\$ 667				
	Deferred Compensation	\$ 861	\$ 110	\$ 125	\$ 217				\$ 396		\$ 235	
	Other Ret.											
	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231					\$ 2,431		
2	Health			\$ 3,005		\$ 1,757	\$ 3,539	\$ 2,411	\$ 2,203		\$ 2,343	
<u> </u>	Dental		\$ 74	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136		\$ 124	
Insurance	Vision			\$ 19			\$ 6	\$ 6			\$ 17	
_	Other Ins.											
Se	Vacation	\$ 709	\$ 688	\$ 728	\$ 622	\$ 708	\$ 653	\$ 1,117	\$ 812	\$ 854	\$ 796	
Leaves	Holidays	\$ 662	\$ 508	\$ 728	\$ 545	\$ 684	\$ 610	\$ 579	\$ 685	\$ 797	\$ 637	
<u>=</u>	Admin Leave			\$ 485	\$ 467	\$ 94				\$ 285	\$ 265	
Allow	Auto											
	Benefit Package Total	\$ 4,971	\$ 3,756	\$ 5,000	\$ 3,938	\$ 4,403	\$ 6,061	\$ 5,107	\$ 5,769	\$ 4,748	\$ 4,733	\$ 0

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Assoc	ciate Engineer									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Monterey One Water	Associate Engineer	\$ 14,791	99.9%	\$ 14,806	\$ 4,748	\$ 19,554	6/25/2023	unknown	unknown
	Los Angeles County Sanitation Districts	Civil Engineer	\$ 12,957	98.2%	\$ 13,195	\$ 5,769	\$ 18,964	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
3	Orange County Sanitation District	Engineer	\$ 13,347	96.7%	\$ 13,802	\$ 4,733	\$ 18,535	7/14/2023	7/1/2024	3.50%
4	City of Santa Cruz	Associate Professional Engineer	\$ 12,151	96.3%	\$ 12,618	\$ 5,000	\$ 17,618	8/19/2023	8/17/2024	5.00%
5	County of San Joaquin <sup>1</sup>	[Engineer IV/ Engineer III]	\$ 10,599	93.6%	\$ 11,324	\$ 6,061	\$ 17,384	7/3/2023	7/1/2024	4.00%
	Monterey Regional Waste Management District	Associate Engineer	\$ 12,295	100.0%	\$ 12,295	\$ 4,971	\$ 17,266	7/1/2023	unknown	unknown
7	County of Sacramento	Associate Civil Engineer	\$ 11,682	95.2%	\$ 12,271	\$ 4,403	\$ 16,674	6/18/2023	6/30/2024	CPI 2.00%-4.00%
8	County of Santa Cruz	Associate Civil Engineer	\$ 10,355	96.3%	\$ 10,753	\$ 5,107	\$ 15,860	9/2/2023	unknown	unknown
9	City of Oxnard	Associate Engineer	\$ 10,420	94.6%	\$ 11,015	\$ 3,756	\$ 14,771	7/1/2023	7/1/2024	3.00%
10	City of Watsonville	Associate Civil Engineer	\$ 9,719	96.1%	\$ 10,113	\$ 3,938	\$ 14,052	9/16/2023	7/1/2024	3.00%
	Salinas Valley Solid Waste Authority	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 11,780	\$ 12,211	\$ 17,046
% Monterey Regional Waste Management District Above/Below	4.2%	0.7%	1.3%
Median of Comparators	\$ 11,682	\$ 12,271	\$ 17,384
% Monterey Regional Waste Management District Above/Below	5.0%	0.2%	-0.7%
Number of Matches	9	9	9

### N/C - Non Comparator

1 - County of San Joaquin: Span of Responsibility Match: This hybrid match represents that the duties are bridged by a higher and lower level classification at the comparator agency. The salary displayed is an average of the matches.

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Commun	cations and Public Education Mar	nager								
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	County of Sacramento <sup>1</sup>	Sanitation District Public Affairs Manager	\$ 12,529	95.2%	\$ 13,161	\$ 4,880	\$ 18,041	6/18/2023	6/30/2024	CPI 2.00%-4.00%
2	Monterey One Water	Communication Services Administrator	\$ 12,110	99.9%	\$ 12,122	\$ 4,328	\$ 16,450	6/25/2023	unknown	unknown
3	Monterey Regional Waste Management District	Communications and Public Education Manager	\$ 11,766	100.0%	\$ 11,766	\$ 5,524	\$ 17,290	7/1/2023	unknown	unknown
4	City of Watsonville	Communications and Environmental Outreach Manager	\$ 10,473	96.1%	\$ 10,898	\$ 4,086	\$ 14,984	7/8/2023	7/1/2024	3.00%
5	City of Oxnard	N/C								
6	Orange County Sanitation District	N/C								
7	Los Angeles County Sanitation Districts	N/C								
8	County of Santa Cruz	N/C								
9	Salinas Valley Solid Waste Authority	N/C								
10	County of San Joaquin	N/C								
11	City of Santa Cruz	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	Insuff. Data	Insuff. Data	Insuff. Data
% Monterey Regional Waste Management District Above/Below	Insuff. Data	Insuff. Data	Insuff. Data
Median of Comparators	Insuff. Data	Insuff. Data	Insuff. Data
% Monterey Regional Waste Management District Above/Below	Insuff. Data	Insuff. Data	Insuff. Data
Number of Matches	3	3	3

N/C - Non Comparator

1 - County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Communication s and Public Education Manager	N/C	N/C	Communications and Environmental Outreach Manager	Sanitation District Public Affairs Manager	N/C	N/C	N/C	Communication Services Administrator	N/C	N/C
	Adjusted Top Monthly Salary	\$ 11,766			\$ 10,898	\$ 13,161				\$ 12,122		
	Classic	2%@60			2%@60	1.92%@60				2%@55		
	Enhanced Formula Cost	\$ 268			\$ 248	\$ 300				\$ 486		
Ę	Single Highest Year											
ű.	ER Paid Member Contrib											
Retirement	Employee Cost Share									\$ -174		
Re	Social Security				\$ 676	\$ 816						
	Deferred Compensation	\$ 824			\$ 108	\$ 395						
	Other Ret.											
	Cafeteria	\$ 2,458			\$ 1,231					\$ 2,431		
nce	Health					\$ 1,757						
ıra	Dental					\$ 119						
Insurance	Vision											
_	Other Ins.											
se	Vacation	\$ 679			\$ 671	\$ 759				\$ 699		
Leaves	Holidays	\$ 634			\$ 587	\$ 734				\$ 653		
Le Le	Admin Leave	\$ 662			\$ 566					\$ 233		
Allow	Auto											
	Benefit Package Total	\$ 5,524	\$ 0	\$ 0	\$ 4,086	\$ 4,880	\$ 0	\$ 0	\$ 0	\$ 4,328	\$ 0	\$ 0

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Comm	Communications and Public Education Manager										
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase	
1	County of Sacramento <sup>1</sup>	Sanitation District Public Affairs Manager	\$ 12,529	95.2%	\$ 13,161	\$ 4,880	\$ 18,041	6/18/2023	6/30/2024	CPI 2.00%-4.00%	
2	Monterey Regional Waste Management District	Communications and Public Education Manager	\$ 11,766	100.0%	\$ 11,766	\$ 5,524	\$ 17,290	7/1/2023	unknown	unknown	
3	Monterey One Water	Communication Services Administrator	\$ 12,110	99.9%	\$ 12,122	\$ 4,328	\$ 16,450	6/25/2023	unknown	unknown	
4	City of Watsonville	Communications and Environmental Outreach Manager	\$ 10,473	96.1%	\$ 10,898	\$ 4,086	\$ 14,984	7/8/2023	7/1/2024	3.00%	
5		N/C									
6	Orange County Sanitation District	N/C									
	Los Angeles County Sanitation Districts	N/C									
8	County of Santa Cruz	N/C									
	Salinas Valley Solid Waste Authority	N/C									
	County of San Joaquin	N/C									
11	City of Santa Cruz	N/C									

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	Insuff. Data	Insuff. Data	Insuff. Data
% Monterey Regional Waste Management District Above/Below	Insuff. Data	Insuff. Data	Insuff. Data
Median of Comparators	Insuff. Data	Insuff. Data	Insuff. Data
% Monterey Regional Waste Management District Above/Below	Insuff. Data	Insuff. Data	Insuff. Data
Number of Matches	3	3	3

N/C - Non Comparator

1 - County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.

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Director	of Communications									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Orange County Sanitation District	Administration Manager	\$ 18,396	96.7%	\$ 19,024	\$ 6,308	\$ 25,332	7/14/2023	7/1/2024	3.50%
2	Los Angeles County Sanitation Districts	Public Information Supervisor	\$ 16,131	98.2%	\$ 16,427	\$ 6,610	\$ 23,037	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
3	City of Santa Cruz	Communications Manager	\$ 15,094	96.3%	\$ 15,674	\$ 5,418	\$ 21,092	8/19/2023	8/17/2024	5.00%
4	County of Sacramento <sup>1</sup>	Director of Sanitation Districts Communications	\$ 14,732	95.2%	\$ 15,475	\$ 5,320	\$ 20,795	6/18/2023	6/30/2024	CPI 2.00%-4.00%
5	Monterey One Water	Director of External Affairs	\$ 15,349	99.9%	\$ 15,364	\$ 6,064	\$ 21,428	6/25/2023	unknown	unknown
6		Administrative Services Manager	\$ 14,383	94.6%	\$ 15,204	\$ 5,203	\$ 20,407	7/1/2023	7/1/2024	3.00%
7	Monterey Regional Waste Management District	Director of Communications	\$ 15,085	100.0%	\$ 15,085	\$ 6,389	\$ 21,474	7/1/2023	unknown	unknown
8	County of Santa Cruz	County Public Information Officer	\$ 12,317	96.3%	\$ 12,790	\$ 5,690	\$ 18,480	9/16/2023	9/14/2024	3.00%
9	City of Watsonville	Public Information Officer	\$ 11,423	96.1%	\$ 11,887	\$ 4,336	\$ 16,222	7/8/2023	7/1/2024	3.00%
10	Authority	N/C			·					
11	County of San Joaquin	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 14,728	\$ 15,231	\$ 20,849
% Monterey Regional Waste Management District Above/Below	2.4%	-1.0%	2.9%
Median of Comparators	\$ 14,913	\$ 15,420	\$ 20,943
% Monterey Regional Waste Management District Above/Below	1.1%	-2.2%	2.5%
Number of Matches	8	8	8

N/C - Non Comparator

1 - County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Director of Communication s	Administrative Services Manager	Communications Manager	Public Information Officer	Director of Sanitation Districts Communications	N/C	County Public Information Officer	Public Information Supervisor	Director of External Affairs	Administration Manager	N/C
	Adjusted Top Monthly Salary	\$ 15,085	\$ 15,204	\$ 15,674	\$ 11,887	\$ 15,475		\$ 12,790	\$ 16,427	\$ 15,364	\$ 19,024	
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60		2%@60	2%@55	2%@55	1.667%@57.5	
	Enhanced Formula Cost	\$ 344	\$ 610	\$ 357	\$ 271	\$ 353		\$ 292	\$ 659	\$ 616	\$ 434	
ı	Single Highest Year		\$ 97						\$ 105			
Retirement	ER Paid Member Contrib								\$ 1,150			
	Employee Cost Share			\$ -627						\$ -220		
	Social Security				\$ 737	\$ 871		\$ 793				
	Deferred Compensation	\$ 1,056	\$ 152	\$ 125	\$ 108	\$ 464			\$ 493	\$ 814	\$ 500	
	Other Ret.											
_	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231					\$ 2,431		
Insurance	Health			\$ 3,005		\$ 1,757		\$ 2,303	\$ 2,203		\$ 2,343	
ura	Dental		\$ 67	\$ 127		\$ 119		\$ 83	\$ 136		\$ 124	
Insi	Vision			\$ 19				\$ 6			\$ 17	
	Other Ins.											
S	Vacation	\$ 870	\$ 1,420	\$ 904	\$ 731	\$ 893		\$ 1,033	\$ 1,011	\$ 1,182	\$ 1,646	
Leaves	Holidays	\$ 812	\$ 702	\$ 904	\$ 640	\$ 863		\$ 689	\$ 853	\$ 827	\$ 878	-
ت	Admin Leave	\$ 849	\$ 292	\$ 603	\$ 617			\$ 492	·	\$ 414	\$ 366	
Allow	Auto											
	Benefit Package Total	\$ 6,389	\$ 5,203	\$ 5,418	\$ 4,336	\$ 5,320	\$ 0	\$ 5,690	\$ 6,610	\$ 6,064	\$ 6,308	\$ 0

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Direct	Director of Communications										
Rank	Comparator Agency	Classification Title		Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase	
1	Orange County Sanitation District	Administration Manager	\$ 18,396	96.7%	\$ 19,024	\$ 6,308	\$ 25,332	7/14/2023	7/1/2024	3.50%	
2	Los Angeles County Sanitation Districts	Public Information Supervisor	\$ 16,131	98.2%	\$ 16,427	\$ 6,610	\$ 23,037	7/1/2023	7/1/2024	CPI 3.00% - 8.50%	
3	Monterey Regional Waste Management District	Director of Communications	\$ 15,085	100.0%	\$ 15,085	\$ 6,389	\$ 21,474	7/1/2023	unknown	unknown	
4	Monterey One Water	Director of External Affairs	\$ 15,349	99.9%	\$ 15,364	\$ 6,064	\$ 21,428	6/25/2023	unknown	unknown	
5	City of Santa Cruz	Communications Manager	\$ 15,094	96.3%	\$ 15,674	\$ 5,418	\$ 21,092	8/19/2023	8/17/2024	5.00%	
6	County of Sacramento <sup>1</sup>	Director of Sanitation Districts Communications	\$ 14,732	95.2%	\$ 15,475	\$ 5,320	\$ 20,795	6/18/2023	6/30/2024	CPI 2.00%-4.00%	
7	City of Oxnard	Administrative Services Manager	\$ 14,383	94.6%	\$ 15,204	\$ 5,203	\$ 20,407	7/1/2023	7/1/2024	3.00%	
8	County of Santa Cruz	County Public Information Officer	\$ 12,317	96.3%	\$ 12,790	\$ 5,690	\$ 18,480	9/16/2023	9/14/2024	3.00%	
9	City of Watsonville	Public Information Officer	\$ 11,423	96.1%	\$ 11,887	\$ 4,336	\$ 16,222	7/8/2023	7/1/2024	3.00%	
	Authority	N/C									
11	County of San Joaquin	N/C									

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 14,728	\$ 15,231	\$ 20,849
% Monterey Regional Waste Management District Above/Below	2.4%	-1.0%	2.9%
Median of Comparators	\$ 14,913	\$ 15,420	\$ 20,943
% Monterey Regional Waste Management District Above/Below	1.1%	-2.2%	2.5%
Number of Matches	8	8	8

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N/C - Non Comparator 1 - County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.



Director of	Director of Engineering and Compliance/District Engineer										
Rank	Comparator Agency	Classification Title		Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase	
1	County of San Joaquin	Chief Deputy Director Public Works	\$ 19,508	93.6%	\$ 20,842	\$ 9,354	\$ 30,196	7/3/2023	7/1/2024	4.00%	
2	Monterey One Water	Director of Engineering	\$ 20,000	99.9%	\$ 20,020	\$ 6,104	\$ 26,124	11/7/2023	unknown	unknown	
3	Orange County Sanitation District	Engineering Manager	\$ 19,332	96.7%	\$ 19,992	\$ 6,477	\$ 26,469	7/14/2023	7/1/2024	3.50%	
	Los Angeles County Sanitation Districts	Division Engineer II	\$ 18,733	98.2%	\$ 19,076	\$ 7,298	\$ 26,374	7/1/2023	unknown	unknown	
5	City of Oxnard	City Engineer	\$ 16,548	94.6%	\$ 17,493	\$ 5,695	\$ 23,188	7/1/2023	7/1/2024	3.00%	
6	Monterey Regional Waste Management District	Director of Engineering and Compliance/District Engineer	\$ 17,309	100.0%	\$ 17,309	\$ 7,319	\$ 24,628	7/1/2023	unknown	unknown	
7	County of Santa Cruz	Assistant Director of Public Works	\$ 16,664	96.3%	\$ 17,304	\$ 6,652	\$ 23,956	9/16/2023	9/14/2024	3.00%	
8	City of Santa Cruz	Assistant Director of Public Works/City Engineer	\$ 16,455	96.3%	\$ 17,087	\$ 5,611	\$ 22,698	8/19/2023	8/17/2024	5.00%	
9	City of Watsonville	Assistant Director of Public Works and Utilities	\$ 15,189	96.1%	\$ 15,805	\$ 5,215	\$ 21,020	7/8/2023	7/1/2024	3.00%	
10	County of Sacramento <sup>1</sup>	Principal Civil Engineer	\$ 14,775	95.2%	\$ 15,520	\$ 5,327	\$ 20,847	6/18/2023	6/30/2024	CPI 2.00%-4.00%	
	Salinas Valley Solid Waste Authority	Engineering and Environmental Compliance Manager	\$ 13,142	100.0%	\$ 13,142	\$ 6,838	\$ 19,980	7/10/2023	7/1/2024	CPI 2.00% - 3.50%	

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 17,035	\$ 17,628	\$ 24,085
% Monterey Regional Waste Management District Above/Below	1.6%	-1.8%	2.2%
Median of Comparators	\$ 16,606	\$ 17,398	\$ 23,572
% Monterey Regional Waste Management District Above/Below	4.1%	-0.5%	4.3%
Number of Matches	10	10	10

N/C - Non Comparator

1 - County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Director of Engineering and Compliance/Dis trict Engineer	City Engineer	Assistant Director of Public Works/City Engineer	Assistant Director of Public Works and Utilities	Principal Civil Engineer	Chief Deputy Director Public Works	Assistant Director of Public Works	Division Engineer II	Director of Engineering	Engineering Manager	Engineering and Environmental Compliance Manager
	Adjusted Top Monthly Salary	\$ 17,309	\$ 17,493	\$ 17,087	\$ 15,805	\$ 15,520	\$ 20,842	\$ 17,304	\$ 19,076	\$ 20,020	\$ 19,992	\$ 13,142
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55	2%@55	1.667%@57.5	2%@55
	Enhanced Formula Cost	\$ 395	\$ 701	\$ 390	\$ 360	\$ 354	\$ 836	\$ 395	\$ 765	\$ 803	\$ 456	\$ 527
'n	Single Highest Year		\$ 112				\$ 133		\$ 122			\$ 84
Retirement	ER Paid Member Contrib								\$ 1,335			
	Employee Cost Share			\$ -683						\$ -287		\$ -131
å	Social Security				\$ 871	\$ 871	\$ 871	\$ 871				
	Deferred Compensation	\$ 1,212	\$ 175	\$ 125	\$ 108	\$ 466	\$ 417		\$ 572		\$ 500	
	Other Ret.											
	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231		\$ 2,002			\$ 2,431		
nce	Health			\$ 3,005		\$ 1,757	\$ 1,538	\$ 2,303	\$ 2,203		\$ 2,343	\$ 2,905
ura	Dental		\$ 67	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136		\$ 124	\$ 137
Insurance	Vision			\$ 19			\$ 6	\$ 6			\$ 17	\$ 37
_	Other Ins.											
se	Vacation	\$ 999	\$ 1,633	\$ 986	\$ 973	\$ 895	\$ 1,603	\$ 1,398	\$ 1,174	\$ 1,540	\$ 1,730	\$ 1,314
Leaves	Holidays	\$ 932	\$ 807	\$ 986	\$ 851	\$ 866	\$ 1,122	\$ 932	\$ 990	\$ 1,078	\$ 923	\$ 708
Fe	Admin Leave	\$ 974	\$ 336	\$ 657	\$ 821		\$ 802	\$ 666		\$ 539	\$ 384	\$ 758
Allow	Auto	\$ 350										\$ 500
	Benefit Package Total	\$ 7,319	\$ 5,695	\$ 5,611	\$ 5,215	\$ 5,327	\$ 9,354	\$ 6,652	\$ 7,298	\$ 6,104	\$ 6,477	\$ 6,838

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Direct	Director of Engineering and Compliance/District Engineer										
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase	
1	County of San Joaquin	Chief Deputy Director Public Works	\$ 19,508	93.6%	\$ 20,842	\$ 9,354	\$ 30,196	7/3/2023	7/1/2024	4.00%	
2	Orange County Sanitation District	Engineering Manager	\$ 19,332	96.7%	\$ 19,992	\$ 6,477	\$ 26,469	7/14/2023	7/1/2024	3.50%	
	Los Angeles County Sanitation Districts	Division Engineer II	\$ 18,733	98.2%	\$ 19,076	\$ 7,298	\$ 26,374	7/1/2023	unknown	unknown	
4	Monterey One Water	Director of Engineering	\$ 20,000	99.9%	\$ 20,020	\$ 6,104	\$ 26,124	11/7/2023	unknown	unknown	
5	Monterey Regional Waste Management District	Director of Engineering and Compliance/District Engineer	\$ 17,309	100.0%	\$ 17,309	\$ 7,319	\$ 24,628	7/1/2023	unknown	unknown	
6	County of Santa Cruz	Assistant Director of Public Works	\$ 16,664	96.3%	\$ 17,304	\$ 6,652	\$ 23,956	9/16/2023	9/14/2024	3.00%	
7	City of Oxnard	City Engineer	\$ 16,548	94.6%	\$ 17,493	\$ 5,695	\$ 23,188	7/1/2023	7/1/2024	3.00%	
8	City of Santa Cruz	Assistant Director of Public Works/City Engineer	\$ 16,455	96.3%	\$ 17,087	\$ 5,611	\$ 22,698	8/19/2023	8/17/2024	5.00%	
9	City of Watsonville	Assistant Director of Public Works and Utilities	\$ 15,189	96.1%	\$ 15,805	\$ 5,215	\$ 21,020	7/8/2023	7/1/2024	3.00%	
10	County of Sacramento <sup>1</sup>	Principal Civil Engineer	\$ 14,775	95.2%	\$ 15,520	\$ 5,327	\$ 20,847	6/18/2023	6/30/2024	CPI 2.00%-4.00%	
	Salinas Valley Solid Waste Authority	Engineering and Environmental Compliance Manager	\$ 13,142	100.0%	\$ 13,142	\$ 6,838	\$ 19,980	7/10/2023	7/1/2024	CPI 2.00% - 3.50%	

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 17,035	\$ 17,628	\$ 24,085
% Monterey Regional Waste Management District Above/Below	1.6%	-1.8%	2.2%
Median of Comparators	\$ 16,606	\$ 17,398	\$ 23,572
% Monterey Regional Waste Management District Above/Below	4.1%	-0.5%	4.3%
Number of Matches	10	10	10

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N/C - Non Comparator 1 - County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.



Director of	birector of Finance and Administration										
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase	
1	City of Oxnard	Department Director II	\$ 20,334	94.6%	\$ 21,495	\$ 9,311	\$ 30,806	7/1/2023	7/1/2024	3.00%	
2	Monterey One Water	Chief Financial Officer	\$ 20,564	99.9%	\$ 20,585	\$ 7,943	\$ 28,528	6/25/2023	unknown	unknown	
3	Los Angeles County Sanitation Districts	Chief Accountant	\$ 18,733	98.2%	\$ 19,076	\$ 7,298	\$ 26,374	7/1/2023	unknown	unknown	
4	Orange County Sanitation District	Finance and Procurement Manager	\$ 18,396	96.7%	\$ 19,024	\$ 6,308	\$ 25,332	7/14/2023	7/1/2024	3.50%	
5	City of Watsonville	Administrative Services Director	\$ 16,653	96.1%	\$ 17,329	\$ 5,713	\$ 23,041	7/8/2023	7/1/2024	3.00%	
6	Monterey Regional Waste Management District	Director of Finance and Administration	\$ 17,309	100.0%	\$ 17,309	\$ 6,969	\$ 24,278	7/1/2023	unknown	unknown	
7	County of San Joaquin	Assistant Auditor-Controller	\$ 15,606	93.6%	\$ 16,673	\$ 8,371	\$ 25,044	7/3/2023	7/1/2024	4.00%	
8	County of Sacramento <sup>1</sup>	Director of Sanitation Districts Finance	\$ 15,759	95.2%	\$ 16,554	\$ 5,499	\$ 22,053	6/18/2023	6/30/2024	CPI 2.00%-4.00%	
9	City of Santa Cruz	Assistant Director of Finance	\$ 15,156	96.3%	\$ 15,738	\$ 5,426	\$ 21,165	8/19/2023	8/17/2024	5.00%	
10	Salinas Valley Solid Waste Authority	Finance and Administration Manager	\$ 12,822	100.0%	\$ 12,822	\$ 6,758	\$ 19,580	7/10/2023	7/1/2024	CPI 2.00% - 3.50%	
11	County of Santa Cruz	Administrative Services Manager	\$ 11,351	96.3%	\$ 11,787	\$ 5,431	\$ 17,218	9/16/2023	9/14/2024	3.00%	

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 16,537	\$ 17,108	\$ 23,914
% Monterey Regional Waste Management District Above/Below	4.5%	1.2%	1.5%
Median of Comparators	\$ 16,206	\$ 17,001	\$ 24,043
% Monterey Regional Waste Management District Above/Below	6.4%	1.8%	1.0%
Number of Matches	10	10	10

N/C - Non Comparator

1 - County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Director of Finance and Administration	Department Director II	Assistant Director of Finance	Administrative Services Director	Director of Sanitation Districts Finance	Assistant Auditor Controller	Administrative Services Manager	Chief Accountant	Chief Financial Officer	Finance and Procurement Manager	Finance and Administration Manager
	Adjusted Top Monthly Salary	\$ 17,309	\$ 21,495	\$ 15,738	\$ 17,329	\$ 16,554	\$ 16,673	\$ 11,787	\$ 19,076	\$ 20,585	\$ 19,024	\$ 12,822
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55	2%@55	1.667%@57.5	2%@55
	Enhanced Formula Cost	\$ 395	\$ 862	\$ 359	\$ 395	\$ 377	\$ 669	\$ 269	\$ 765	\$ 825	\$ 434	\$ 514
Ę	Single Highest Year		\$ 138				\$ 107		\$ 122			\$ 82
Retirement	ER Paid Member Contrib								\$ 1,335	\$ 1,441		
ţi.	Employee Cost Share			\$ -630								\$ -128
æ	Social Security				\$ 871	\$ 871	\$ 871	\$ 731				
	Deferred Compensation	\$ 1,212	\$ 967	\$ 125	\$ 217	\$ 497	\$ 333		\$ 572		\$ 500	
	Other Ret.											
_	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231		\$ 2,002			\$ 2,431		
nce	Health			\$ 3,005		\$ 1,757	\$ 1,538	\$ 2,303	\$ 2,203		\$ 2,343	\$ 2,905
<u>6</u>	Dental		\$ 67	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136		\$ 124	\$ 137
nsu	Vision			\$ 19			\$ 6	\$ 6			\$ 17	\$ 37
_	Other Ins.											
es	Vacation	\$ 999	\$ 3,246	\$ 908	\$ 1,066	\$ 955	\$ 1,283	\$ 952	\$ 1,174	\$ 1,583	\$ 1,646	\$ 1,282
Š	Holidays	\$ 932	\$ 992	\$ 908	\$ 933	\$ 923	\$ 898	\$ 635	\$ 990	\$ 1,108	\$ 878	\$ 690
٩	Admin Leave	\$ 974	\$ 827	\$ 605	\$ 1,000		\$ 641	\$ 453		\$ 554	\$ 366	\$ 740
Allow	Auto		\$ 350									\$ 500
	Benefit Package Total	\$ 6,969	\$ 9,311	\$ 5,426	\$ 5,713	\$ 5,499	\$ 8,371	\$ 5,431	\$ 7,298	\$ 7,943	\$ 6,308	\$ 6,758

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Direct	Director of Finance and Administration									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	City of Oxnard	Department Director II	\$ 20,334	94.6%	\$ 21,495	\$ 9,311	\$ 30,806	7/1/2023	7/1/2024	3.00%
2	Monterey One Water	Chief Financial Officer	\$ 20,564	99.9%	\$ 20,585	\$ 7,943	\$ 28,528	6/25/2023	unknown	unknown
3	Los Angeles County Sanitation Districts	Chief Accountant	\$ 18,733	98.2%	\$ 19,076	\$ 7,298	\$ 26,374	7/1/2023	unknown	unknown
4	Orange County Sanitation District	Finance and Procurement Manager	\$ 18,396	96.7%	\$ 19,024	\$ 6,308	\$ 25,332	7/14/2023	7/1/2024	3.50%
5	County of San Joaquin	Assistant Auditor-Controller	\$ 15,606	93.6%	\$ 16,673	\$ 8,371	\$ 25,044	7/3/2023	7/1/2024	4.00%
6	Monterey Regional Waste Management District	Director of Finance and Administration	\$ 17,309	100.0%	\$ 17,309	\$ 6,969	\$ 24,278	7/1/2023	unknown	unknown
7	City of Watsonville	Administrative Services Director	\$ 16,653	96.1%	\$ 17,329	\$ 5,713	\$ 23,041	7/8/2023	7/1/2024	3.00%
8	County of Sacramento <sup>1</sup>	Director of Sanitation Districts Finance	\$ 15,759	95.2%	\$ 16,554	\$ 5,499	\$ 22,053	6/18/2023	6/30/2024	CPI 2.00%-4.00%
9	City of Santa Cruz	Assistant Director of Finance	\$ 15,156	96.3%	\$ 15,738	\$ 5,426	\$ 21,165	8/19/2023	8/17/2024	5.00%
	Salinas Valley Solid Waste Authority	Finance and Administration Manager	\$ 12,822	100.0%	\$ 12,822	\$ 6,758	\$ 19,580	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
11	County of Santa Cruz	Administrative Services Manager	\$ 11,351	96.3%	\$ 11,787	\$ 5,431	\$ 17,218	9/16/2023	9/14/2024	3.00%

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 16,537	\$ 17,108	\$ 23,914
% Monterey Regional Waste Management District Above/Below	4.5%	1.2%	1.5%
Median of Comparators	\$ 16,206	\$ 17,001	\$ 24,043
% Monterey Regional Waste Management District Above/Below	6.4%	1.8%	1.0%
Number of Matches	10	10	10

N/C - Non Comparator 1 - County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.

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Director of	of Human Resources									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	(Secondanhic	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Los Angeles County Sanitation	[Human Resources Director/ Assistant Human Resources Manager]	\$ 20,239	98.2%	\$ 20,610	\$ 7,697	\$ 28,307	7/1/2023	unknown	unknown
	Districts <sup>3</sup>									
2	City of Oxnard	Department Director I	\$ 19,432	94.6%	\$ 20,541	\$ 8,999	\$ 29,540	7/1/2023	7/1/2024	3.00%
3	Orange County Sanitation District	Human Resources Manager	\$ 18,396	96.7%	\$ 19,024	\$ 6,308	\$ 25,332	7/14/2023	7/1/2024	3.50%
4	County of Sacramento <sup>2</sup>	Personnel Services Division Chief	\$ 17,544	95.2%	\$ 18,429	\$ 5,811	\$ 24,240	6/18/2023	6/30/2024	CPI 2.00%-4.00%
5	City of Watsonville	Deputy City Manager	\$ 16,653	96.1%	\$ 17,329	\$ 5,713	\$ 23,041	7/8/2023	7/1/2024	3.00%
6	County of San Joaquin	Assistant Human Resources Director	\$ 16,067	93.6%	\$ 17,166	\$ 8,487	\$ 25,653	7/3/2023	7/1/2024	4.00%
7	County of Santa Cruz	Deputy Director of Personnel	\$ 16,503	96.3%	\$ 17,137	\$ 6,620	\$ 23,757	9/16/2023	9/14/2024	3.00%
8	Monterey One Water	Director of Employee Services	\$ 16,137	99.9%	\$ 16,153	\$ 6,446	\$ 22,599	6/25/2023	unknown	unknown
9	Monterey Regional Waste	Director of Human Resources	\$ 15,688	100.0%	\$ 15,688	\$ 6,546	\$ 22,234	7/1/2023	unknown	unknown
	Management District									
10	City of Santa Cruz <sup>1</sup>	[Director of Human Resources/ Principal Human Resources Analyst]	\$ 15,107	96.3%	\$ 15,687	\$ 5,340	\$ 21,027	9/30/2023	9/28/2024	5.00%
11	Salinas Valley Solid Waste	N/C								
	Authority									

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 17,342	\$ 18,008	\$ 24,833
% Monterey Regional Waste Management District Above/Below	-10.5%	-14.8%	-11.7%
Median of Comparators	\$ 16,653	\$ 17,329	\$ 24,240
% Monterey Regional Waste Management District Above/Below	-6.2%	-10.5%	-9.0%
Number of Matches	9	9	9

### N/C - Non Comparator

- 1 City of Santa Cruz: Span of Responsibility Match: This hybrid match represents that the duties are bridged by a higher and lower level classification at the comparator agency. The salary displayed is an average of the matches.
  2 - County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.
- 3 Los Angeles County Sanitation Districts: Span of Responsibility Match: This hybrid match represents that the duties are bridged by a higher and lower level classification at the comparator agency. The salary displayed is an average of the matches.

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Director of Human Resources	Department Director I	[Director of Human Resources/ Principal Human Resources Analyst]	Deputy City Manager	Personnel Services Division Chief	Assistant Human Resources Director	Deputy Director of Personnel	[Human Resources Director/ Assistant Human Resources Manager]	Director of Employee Services	Human Resources Manager	N/C
	Adjusted Top Monthly Salary	\$ 15,688	\$ 20,541	\$ 15,687	\$ 17,329	\$ 18,429	\$ 17,166	\$ 17,137	\$ 20,610	\$ 16,153	\$ 19,024	
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55	2%@55	1.667%@57.5	
	Enhanced Formula Cost	\$ 358	\$ 824	\$ 358	\$ 395	\$ 420	\$ 688	\$ 391	\$ 826	\$ 648	\$ 434	
Ę	Single Highest Year		\$ 131				\$ 110		\$ 132			
Retirement	ER Paid Member Contrib								\$ 1,443	\$ 1,131		
tire	Employee Cost Share			\$ -784								
å	Social Security				\$ 871	\$ 871	\$ 871	\$ 871				
	Deferred Compensation	\$ 1,098	\$ 924	\$ 125	\$ 217	\$ 553	\$ 343		\$ 618		\$ 500	
	Other Ret.											
	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231		\$ 2,002			\$ 2,431		
age .	Health			\$ 2,975		\$ 1,757	\$ 1,538	\$ 2,303	\$ 2,203		\$ 2,343	
ıra	Dental		\$ 67	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136		\$ 124	
Insurance	Vision			\$ 19			\$ 6	\$ 6			\$ 17	
	Other Ins.											
sə	Vacation	\$ 905	\$ 3,102	\$ 905	\$ 1,066	\$ 1,063	\$ 1,320	\$ 1,384	\$ 1,268	\$ 932	\$ 1,646	
Leaves	Holidays	\$ 845	\$ 948	\$ 905	\$ 933	\$ 1,028	\$ 924	\$ 923	\$ 1,070	\$ 870	\$ 878	
רי	Admin Leave	\$ 882	\$ 790	\$ 603	\$ 1,000		\$ 660	\$ 659		\$ 435	\$ 366	
Allow	Auto		\$ 350	\$ 107								
	Benefit Package Total	\$ 6,546	\$ 8,999	\$ 5,340	\$ 5,713	\$ 5,811	\$ 8,487	\$ 6,620	\$ 7,697	\$ 6,446	\$ 6,308	\$ 0

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Direct	Director of Human Resources									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	City of Oxnard	Department Director I	\$ 19,432	94.6%	\$ 20,541	\$ 8,999	\$ 29,540	7/1/2023	7/1/2024	3.00%
2	Los Angeles County Sanitation	[Human Resources Director/ Assistant Human Resources	\$ 20,239	98.2%	\$ 20,610	\$ 7,697	\$ 28,307	7/1/2023	unknown	unknown
	Districts <sup>3</sup>	Manager]								
3	County of San Joaquin	Assistant Human Resources Director	\$ 16,067	93.6%	\$ 17,166	\$ 8,487	\$ 25,653	7/3/2023	7/1/2024	4.00%
4	Orange County Sanitation District	Human Resources Manager	\$ 18,396	96.7%	\$ 19,024	\$ 6,308	\$ 25,332	7/14/2023	7/1/2024	3.50%
5	County of Sacramento <sup>2</sup>	Personnel Services Division Chief	\$ 17,544	95.2%	\$ 18,429	\$ 5,811	\$ 24,240	6/18/2023	6/30/2024	CPI 2.00%-4.00%
6	County of Santa Cruz	Deputy Director of Personnel	\$ 16,503	96.3%	\$ 17,137	\$ 6,620	\$ 23,757	9/16/2023	9/14/2024	3.00%
7	City of Watsonville	Deputy City Manager	\$ 16,653	96.1%	\$ 17,329	\$ 5,713	\$ 23,041	7/8/2023	7/1/2024	3.00%
8	Monterey One Water	Director of Employee Services	\$ 16,137	99.9%	\$ 16,153	\$ 6,446	\$ 22,599	6/25/2023	unknown	unknown
9	Monterey Regional Waste	Director of Human Resources	\$ 15,688	100.0%	\$ 15,688	\$ 6,546	\$ 22,234	7/1/2023	unknown	unknown
	Management District									
10	Oity of Garita Graz	[Director of Human Resources/ Principal Human Resources Analyst]	\$ 15,107	96.3%	\$ 15,687	\$ 5,340	\$ 21,027	9/30/2023	9/28/2024	5.00%
11	Salinas Valley Solid Waste	N/C								
	Authority									

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 17,342	\$ 18,008	\$ 24,833
% Monterey Regional Waste Management District Above/Below	-10.5%	-14.8%	-11.7%
Median of Comparators	\$ 16,653	\$ 17,329	\$ 24,240
% Monterey Regional Waste Management District Above/Below	-6.2%	-10.5%	-9.0%
Number of Matches	9	9	9

#### N/C - Non Comparator

- 1 City of Santa Cruz: Span of Responsibility Match: This hybrid match represents that the duties are bridged by a higher and lower level classification at the comparator agency. The salary displayed is an average of the matches.
  2 - County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.
- 3 Los Angeles County Sanitation Districts: Span of Responsibility Match: This hybrid match represents that the duties are bridged by a higher and lower level classification at the comparator agency. The salary displayed is an average of the matches.

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Director of	Director of Operations									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	County of San Joaquin	Deputy Director-Public Works	\$ 18,534	93.6%	\$ 19,801	\$ 9,109	\$ 28,910	7/3/2023	7/1/2024	4.00%
2	Los Angeles County Sanitation Districts	Division Engineer II	\$ 18,733	98.2%	\$ 19,076	\$ 7,298	\$ 26,374	7/1/2023	unknown	unknown
3	Orange County Sanitation District	Operations Manager	\$ 18,396	96.7%	\$ 19,024	\$ 6,308	\$ 25,332	7/14/2023	7/1/2024	3.50%
4	Monterey Regional Waste Management District	Director of Operations	\$ 18,607	100.0%	\$ 18,607	\$ 7,307	\$ 25,914	7/1/2023	unknown	unknown
5	Monterey One Water <sup>2</sup>	[Assistant General Manager/ Operations Manager]	\$ 18,510	99.9%	\$ 18,529	\$ 6,330	\$ 24,858	6/25/2023	unknown	unknown
6	City of Oxnard	Assistant Department Director II	\$ 17,241	94.6%	\$ 18,225	\$ 5,853	\$ 24,078	7/1/2023	7/1/2024	3.00%
7	County of Sacramento <sup>1</sup>	Chief, Division of Solid Waste Management	\$ 17,321	95.2%	\$ 18,194	\$ 5,772	\$ 23,966	6/18/2023	6/30/2024	CPI 2.00%-4.00%
8	City of Watsonville	Assistant Director of Public Works and Utilities	\$ 15,189	96.1%	\$ 15,805	\$ 5,215	\$ 21,020	7/8/2023	7/1/2024	3.00%
9	Salinas Valley Solid Waste Authority <sup>3</sup>	Assistant General Manager (Operations Manager)	\$ 14,425	100.0%	\$ 14,425	\$ 7,156	\$ 21,581	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
10	City of Santa Cruz	Public Works Operations Manager	\$ 12,525	96.3%	\$ 13,006	\$ 5,053	\$ 18,059	8/19/2023	8/17/2024	5.00%
11	County of Santa Cruz	Public Works Manager-Disposal Sites	\$ 12,237	96.3%	\$ 12,707	\$ 5,669	\$ 18,376	9/16/2023	9/14/2024	3.00%

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 16,311	\$ 16,879	\$ 23,256
% Monterey Regional Waste Management District Above/Below	12.3%	9.3%	10.3%
Median of Comparators	\$ 17,281	\$ 18,210	\$ 24,022
% Monterey Regional Waste Management District Above/Below	7.1%	2.1%	7.3%
Number of Matches	10	10	10

### N/C - Non Comparator

- 1 County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.
- 2 Monterey One Water: Span of Responsibility Match: This hybrid match represents that the duties are bridged by a higher and lower level classification at the comparator agency. The salary displayed is an average of the matches.

  3 - Salinas Valley Solid Waste Authority: The Assistant General Manager position and duties are assigned to a Division Manager by the General Manager. Currently this assignment is being held by the
- Operations Manager. Incumbent receives a 12.50% base salary differential.

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Director of Operations	Assistant Department Director II	Public Works Operations Manager	Assistant Director of Public Works and Utilities	Chief, Division of Solid Waste Management	Deputy Director- Public Works	Public Works Manager- Disposal Sites	Division Engineer II	[Assistant General Manager/ Operations Manager]	Operations Manager	Assistant General Manager (Operations Manager)
	Adjusted Top Monthly Salary	\$ 18,607	\$ 18,225	\$ 13,006	\$ 15,805	\$ 18,194	\$ 19,801	\$ 12,707	\$ 19,076	\$ 18,529	\$ 19,024	\$ 14,425
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55	2%@55	1.667%@57.5	2%@55
	Enhanced Formula Cost	\$ 424	\$ 731	\$ 297	\$ 360	\$ 415	\$ 794	\$ 290	\$ 765	\$ 743	\$ 434	\$ 578
i i	Single Highest Year		\$ 117				\$ 127		\$ 122			\$ 92
ű	ER Paid Member Contrib								\$ 1,335			
Retirement	Employee Cost Share			\$ -520						\$ -266		\$ -144
Re	Social Security				\$ 871	\$ 871	\$ 871	\$ 788				
	Deferred Compensation	\$ 1,302	\$ 182	\$ 125	\$ 108	\$ 546	\$ 396		\$ 572		\$ 500	
	Other Ret.											
_	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231		\$ 2,002			\$ 2,431		
nce	Health			\$ 3,005		\$ 1,757	\$ 1,538	\$ 2,303	\$ 2,203		\$ 2,343	\$ 2,905
ura	Dental		\$ 67	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136		\$ 124	\$ 137
Insurance	Vision			\$ 19			\$ 6	\$ 6			\$ 17	\$ 37
_	Other Ins.											
s	Vacation	\$ 1,073	\$ 1,702	\$ 750	\$ 973	\$ 1,050	\$ 1,523	\$ 1,026	\$ 1,174	\$ 1,425	\$ 1,646	\$ 1,443
Leaves	Holidays	\$ 1,002	\$ 841	\$ 750	\$ 851	\$ 1,015	\$ 1,066	\$ 684	\$ 990	\$ 998	\$ 878	\$ 777
Le	Admin Leave	\$ 1,047	\$ 350	\$ 500	\$ 821		\$ 762	\$ 489		\$ 499	\$ 366	\$ 832
Allow	Auto									\$ 500		\$ 500
	Benefit Package Total	\$ 7,307	\$ 5,853	\$ 5,053	\$ 5,215	\$ 5,772	\$ 9,109	\$ 5,669	\$ 7,298	\$ 6,330	\$ 6,308	\$ 7,156

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Direct	Director of Operations									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	County of San Joaquin	Deputy Director-Public Works	\$ 18,534	93.6%	\$ 19,801	\$ 9,109	\$ 28,910	7/3/2023	7/1/2024	4.00%
2	Los Angeles County Sanitation Districts	Division Engineer II	\$ 18,733	98.2%	\$ 19,076	\$ 7,298	\$ 26,374	7/1/2023	unknown	unknown
3	Monterey Regional Waste Management District	Director of Operations	\$ 18,607	100.0%	\$ 18,607	\$ 7,307	\$ 25,914	7/1/2023	unknown	unknown
4	Orange County Sanitation District	Operations Manager	\$ 18,396	96.7%	\$ 19,024	\$ 6,308	\$ 25,332	7/14/2023	7/1/2024	3.50%
5	Monterey One Water <sup>2</sup>	[Assistant General Manager/ Operations Manager]	\$ 18,510	99.9%	\$ 18,529	\$ 6,330	\$ 24,858	6/25/2023	unknown	unknown
6	City of Oxnard	Assistant Department Director II	\$ 17,241	94.6%	\$ 18,225	\$ 5,853	\$ 24,078	7/1/2023	7/1/2024	3.00%
7	County of Sacramento <sup>1</sup>	Chief, Division of Solid Waste Management	\$ 17,321	95.2%	\$ 18,194	\$ 5,772	\$ 23,966	6/18/2023	6/30/2024	CPI 2.00%-4.00%
8	Salinas Valley Solid Waste Authority <sup>3</sup>	Assistant General Manager (Operations Manager)	\$ 14,425	100.0%	\$ 14,425	\$ 7,156	\$ 21,581	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
9	City of Watsonville	Assistant Director of Public Works and Utilities	\$ 15,189	96.1%	\$ 15,805	\$ 5,215	\$ 21,020	7/8/2023	7/1/2024	3.00%
10	County of Santa Cruz	Public Works Manager-Disposal Sites	\$ 12,237	96.3%	\$ 12,707	\$ 5,669	\$ 18,376	9/16/2023	9/14/2024	3.00%
11	City of Santa Cruz	Public Works Operations Manager	\$ 12,525	96.3%	\$ 13,006	\$ 5,053	\$ 18,059	8/19/2023	8/17/2024	5.00%

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 16,311	\$ 16,879	\$ 23,256
% Monterey Regional Waste Management District Above/Below	12.3%	9.3%	10.3%
Median of Comparators	\$ 17,281	\$ 18,210	\$ 24,022
% Monterey Regional Waste Management District Above/Below	7.1%	2.1%	7.3%
Number of Matches	10	10	10

### N/C - Non Comparator

- 1 County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.
- 2 Monterey One Water: Span of Responsibility Match: This hybrid match represents that the duties are bridged by a higher and lower level classification at the comparator agency. The salary displayed is an average of the matches.

  3 - Salinas Valley Solid Waste Authority: The Assistant General Manager position and duties are assigned to a Division Manager by the General Manager. Currently this assignment is being held by the
- Operations Manager. Incumbent receives a 12.50% base salary differential.

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Equipme	nt Maintenance Manager									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Los Angeles County Sanitation Districts	Fleet Manager	\$ 14,236	98.2%	\$ 14,497	\$ 6,108	\$ 20,605	7/1/2023	unknown	unknown
2	County of Sacramento <sup>1</sup>	Chief, Fleet Division and Parking Enterprise	\$ 13,631	95.2%	\$ 14,318	\$ 5,128	\$ 19,446	6/18/2023	6/30/2024	CPI 2.00%-4.00%
3	Monterey Regional Waste Management District	Equipment Maintenance Manager	\$ 14,232	100.0%	\$ 14,232	\$ 6,167	\$ 20,399	7/1/2023	unknown	unknown
4	City of Oxnard	Maintenance and Operations Superintendent	\$ 11,304	94.6%	\$ 11,949	\$ 4,502	\$ 16,451	7/1/2023	7/1/2024	3.00%
5	County of San Joaquin	Fleet Manager	\$ 10,894	93.6%	\$ 11,639	\$ 6,247	\$ 17,886	7/3/2023	7/1/2024	4.00%
6	County of Santa Cruz	Assistant Public Works Superintendent	\$ 10,786	96.3%	\$ 11,200	\$ 5,280	\$ 16,480	9/16/2023	9/14/2024	3.00%
7	City of Watsonville	Vehicle and Equipment Manager	\$ 10,256	96.1%	\$ 10,672	\$ 4,029	\$ 14,702	7/8/2023	7/1/2024	3.00%
8	Monterey One Water	N/C								
9	,	N/C								
	Authority									
10	- 1	N/C								
11	Orange County Sanitation District	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 11,851	\$ 12,379	\$ 17,595
% Monterey Regional Waste Management District Above/Below	16.7%	13.0%	13.7%
Median of Comparators	\$ 11,099	\$ 11,794	\$ 17,183
% Monterey Regional Waste Management District Above/Below	22.0%	17.1%	15.8%
Number of Matches	6	6	6

N/C - Non Comparator

1 - County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Equipment Maintenance Manager	Maintenance and Operations Superintendent	N/C	Vehicle and Equipment Manager	Chief, Fleet Division and Parking Enterprise	Fleet Manager	Assistant Public Works Superintendent	Fleet Manager	N/C	N/C	N/C
	Adjusted Top Monthly Salary	\$ 14,232	\$ 11,949		\$ 10,672	\$ 14,318	\$ 11,639	\$ 11,200	\$ 14,497			
	Classic	2%@60	2%@55		2%@60	1.92%@60	2%@55.5	2%@60	2%@55			
	Enhanced Formula Cost	\$ 324	\$ 479		\$ 243	\$ 326	\$ 467	\$ 255	\$ 581			
Ħ	Single Highest Year		\$ 76				\$ 74		\$ 93			
ű,	ER Paid Member Contrib								\$ 1,015			
Retirement	Employee Cost Share											
8	Social Security				\$ 662	\$ 871	\$ 722	\$ 694				
	Deferred Compensation	\$ 996	\$ 119		\$ 108	\$ 430	\$ 116		\$ 435			
	Other Ret.											
_	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231		\$ 1,534					
92	Health					\$ 1,757	\$ 2,006	\$ 2,303	\$ 2,203			
2	Dental		\$ 67			\$ 119	\$ 24	\$ 83	\$ 136			
Insurance	Vision						\$ 6	\$ 6				
	Other Ins.											
Se	Vacation	\$ 821	\$ 1,116		\$ 657	\$ 826	\$ 671	\$ 905	\$ 892			
Leaves	Holidays	\$ 766	\$ 552		\$ 575	\$ 799	\$ 627	\$ 603	\$ 753			
ڐ	Admin Leave	\$ 801	\$ 230		\$ 554			\$ 431				
Allow	Auto											
	Benefit Package Total	\$ 6,167	\$ 4,502	\$ 0	\$ 4,029	\$ 5,128	\$ 6,247	\$ 5,280	\$ 6,108	\$ 0	\$ 0	\$ 0

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Equip	ment Maintenance Manager									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Los Angeles County Sanitation Districts	Fleet Manager	\$ 14,236	98.2%	\$ 14,497	\$ 6,108	\$ 20,605	7/1/2023	unknown	unknown
2	Monterey Regional Waste Management District	Equipment Maintenance Manager	\$ 14,232	100.0%	\$ 14,232	\$ 6,167	\$ 20,399	7/1/2023	unknown	unknown
3	County of Sacramento <sup>1</sup>	Chief, Fleet Division and Parking Enterprise	\$ 13,631	95.2%	\$ 14,318	\$ 5,128	\$ 19,446	6/18/2023	6/30/2024	CPI 2.00%-4.00%
4	County of San Joaquin	Fleet Manager	\$ 10,894	93.6%	\$ 11,639	\$ 6,247	\$ 17,886	7/3/2023	7/1/2024	4.00%
5	County of Santa Cruz	Assistant Public Works Superintendent	\$ 10,786	96.3%	\$ 11,200	\$ 5,280	\$ 16,480	9/16/2023	9/14/2024	3.00%
6	City of Oxnard	Maintenance and Operations Superintendent	\$ 11,304	94.6%	\$ 11,949	\$ 4,502	\$ 16,451	7/1/2023	7/1/2024	3.00%
7	City of Watsonville	Vehicle and Equipment Manager	\$ 10,256	96.1%	\$ 10,672	\$ 4,029	\$ 14,702	7/8/2023	7/1/2024	3.00%
8	Monterey One Water	N/C								
9	Salinas Valley Solid Waste Authority	N/C								
10	City of Santa Cruz	N/C								
11	Orange County Sanitation District	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 11,851	\$ 12,379	\$ 17,595
% Monterey Regional Waste Management District Above/Below	16.7%	13.0%	13.7%
Median of Comparators	\$ 11,099	\$ 11,794	\$ 17,183
% Monterey Regional Waste Management District Above/Below	22.0%	17.1%	15.8%
Number of Matches	6	6	6

N/C - Non Comparator 1 - County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.

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Executive	Assistant/Clerk of the Board									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary		Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	County of Sacramento <sup>1</sup>	[Assistant Clerk Board of Supervisors/ Administrative Assistant to the County Executive]	\$ 12,058	95.2%	\$ 12,666	\$ 4,767	\$ 17,433	6/18/2023	6/30/2024	CPI 2.00%-4.00%
		Executive Assistant to the General Manager-Secretary to the Board	\$ 12,201	99.9%	\$ 12,213	\$ 5,467	\$ 17,680	6/25/2023	unknown	unknown
3	Orange County Sanitation District <sup>5</sup>	[Assistant Clerk of the Board/ Secretary to the General Manager]	\$ 10,300	96.7%	\$ 10,651	\$ 4,580	\$ 15,231	7/14/2023	7/1/2024	3.50%
4	City of Watsonville	Assistant City Clerk	\$ 9,171	96.1%	\$ 9,543	\$ 3,745	\$ 13,288	7/8/2023	7/1/2024	3.00%
	Los Angeles County Sanitation Districts <sup>4</sup>	[Deputy Secretary to Board of Directors/ Secretary to the Assistant Chief Engineer and Assistant General Manager]	\$ 9,311	98.2%	\$ 9,482	\$ 4,804	\$ 14,286	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
6	Monterey Regional Waste Management District	Executive Assistant/Clerk of the Board	\$ 9,259	100.0%	\$ 9,259	\$ 4,350	\$ 13,609	7/1/2023	unknown	unknown
7	City of Santa Cruz	Deputy City Clerk-Administrator	\$ 8,720	96.3%	\$ 9,055	\$ 4,513	\$ 13,568	8/19/2023	8/17/2024	5.00%
8	City of Oxnard	Assistant City Clerk	\$ 8,484	94.6%	\$ 8,968	\$ 3,860	\$ 12,829	7/1/2023	7/1/2024	3.00%
-	Salinas Valley Solid Waste Authority	Clerk of the Board	\$ 7,794	100.0%	\$ 7,794	\$ 4,786	\$ 12,580	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
10	County of Santa Cruz <sup>3</sup>	[Executive Secretary/ Senior Board Clerk]	\$ 7,231	96.3%	\$ 7,509	\$ 4,321	\$ 11,830	9/2/2023	unknown	unknown
11	County of San Joaquin <sup>2</sup>	[Chief Deputy Clerk of the Board/ Management Secretary II]	\$ 6,277	93.6%	\$ 6,706	\$ 5,113	\$ 11,819	7/3/2023	7/1/2024	4.00%

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 9,155	\$ 9,459	\$ 14,054
% Monterey Regional Waste Management District Above/Below	1.1%	-2.2%	-3.3%
Median of Comparators % Monterey Regional Waste Management District Above/Below	\$ 8,946 3.4%	\$ 9,269 -0.1%	\$ 13,428 1.3%
Number of Matches	10	10	10

#### N/C - Non Comparator

- 1 County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.
- 2 County of San Joaquin: Functional Match: This hybrid match represents that the duties of the class are performed by more than one class at the comparator agency. The salary displayed is for the Chief Deputy Clerk of the Board.
- 3 County of Santa Cruz: Functional Match: This hybrid match represents that the duties of the class are performed by more than one class at the comparator agency. The salary displayed is the higher of the matches.
- 4 Los Angeles County Sanitation Districts: Functional Match: This hybrid match represents that the duties of the class are performed by more than one class at the comparator agency. The salary displayed is the higher of the matches.
- 5 Orange County Sanitation District: Span of Responsibility Match: This hybrid match represents that the duties are bridged by a higher and lower level classification at the comparator agency. The salary displayed is an average of the matches.

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Executive Assistant/Clerk of the Board	Assistant City Clerk	Deputy City Clerk- Administrator	Assistant City Clerk	[Assistant Clerk Board of Supervisors/ Administrative Assistant to the County Executive]	[Chief Deputy Clerk of the Board/ Management Secretary II]	[Executive Secretary/ Senior Board Clerk]	[Deputy Secretary to Board of Directors/ Secretary to the Assistant Chief Engineer and Assistant General Managerl	Executive Assistant to the General Manager- Secretary to the Board	[Assistant Clerk of the Board/ Secretary to the General Manager]	Clerk of the Board
	Adjusted Top Monthly Salary	\$ 9,259	\$ 8,968	\$ 9,055	\$ 9,543	\$ 12,666	\$ 6,706	\$ 7,509	\$ 9,482	\$ 12,213	\$ 10,651	\$ 7,794
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55	2%@55	1.667%@57.5	2%@55
	Enhanced Formula Cost	\$ 211	\$ 360	\$ 206	\$ 218	\$ 289	\$ 269	\$ 171	\$ 380	\$ 490	\$ 243	\$ 313
Ħ	Single Highest Year		\$ 57				\$ 43		\$ 61			\$ 50
Retirement	ER Paid Member Contrib								\$ 664	\$ 855		
tire	Employee Cost Share			\$ -362								\$ -78
8	Social Security				\$ 592	\$ 785	\$ 416	\$ 466				
	Deferred Compensation	\$ 648	\$ 90	\$ 125	\$ 108	\$ 380	\$ 67		\$ 284		\$ 235	
	Other Ret.											
	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231		\$ 2,002			\$ 2,431		
Insurance	Health			\$ 3,005		\$ 1,757	\$ 1,538	\$ 2,411	\$ 2,203		\$ 2,343	\$ 2,905
<u> </u>	Dental		\$ 67	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136		\$ 124	\$ 137
ารเ	Vision			\$ 19			\$ 6	\$ 6			\$ 17	\$ 37
_	Other Ins.											
S	Vacation	\$ 534	\$ 837	\$ 522	\$ 587	\$ 731	\$ 387	\$ 780	\$ 584	\$ 705	\$ 922	\$ 779
Leaves	Holidays	\$ 499	\$ 414	\$ 522	\$ 514	\$ 706	\$ 361	\$ 404	\$ 492	\$ 658	\$ 492	\$ 420
2	Admin Leave		\$ 172	\$ 348	\$ 496					\$ 329	\$ 205	\$ 225
Allow	Auto											
	Benefit Package Total	\$ 4.350	\$ 3.860	\$ 4,513	\$ 3.745	\$ 4.767	\$ 5,113	\$ 4.321	\$ 4.804	\$ 5.467	\$ 4.580	\$ 4.786

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Execu	tive Assistant/Clerk of the Board									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Monterey One Water	Executive Assistant to the General Manager-Secretary to the Board	\$ 12,201	99.9%	\$ 12,213	\$ 5,467	\$ 17,680	6/25/2023	unknown	unknown
2	County of Sacramento <sup>1</sup>	[Assistant Clerk Board of Supervisors/ Administrative Assistant to the County Executive]	\$ 12,058	95.2%	\$ 12,666	\$ 4,767	\$ 17,433	6/18/2023	6/30/2024	CPI 2.00%-4.00%
3	Orange County Sanitation District <sup>5</sup>	[Assistant Clerk of the Board/ Secretary to the General Manager]	\$ 10,300	96.7%	\$ 10,651	\$ 4,580	\$ 15,231	7/14/2023	7/1/2024	3.50%
4	Los Angeles County Sanitation Districts <sup>4</sup>	[Deputy Secretary to Board of Directors/ Secretary to the Assistant Chief Engineer and Assistant General Manager]	\$ 9,311	98.2%	\$ 9,482	\$ 4,804	\$ 14,286	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
5	Monterey Regional Waste Management District	Executive Assistant/Clerk of the Board	\$ 9,259	100.0%	\$ 9,259	\$ 4,350	\$ 13,609	7/1/2023	unknown	unknown
6	City of Santa Cruz	Deputy City Clerk-Administrator	\$ 8,720	96.3%	\$ 9,055	\$ 4,513	\$ 13,568	8/19/2023	8/17/2024	5.00%
7	City of Watsonville	Assistant City Clerk	\$ 9,171	96.1%	\$ 9,543	\$ 3,745	\$ 13,288	7/8/2023	7/1/2024	3.00%
8	City of Oxnard	Assistant City Clerk	\$ 8,484	94.6%	\$ 8,968	\$ 3,860	\$ 12,829	7/1/2023	7/1/2024	3.00%
	Salinas Valley Solid Waste Authority	Clerk of the Board	\$ 7,794	100.0%	\$ 7,794	\$ 4,786	\$ 12,580	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
10	County of Santa Cruz <sup>3</sup>	[Executive Secretary/ Senior Board Clerk]	\$ 7,231	96.3%	\$ 7,509	\$ 4,321	\$ 11,830	9/2/2023	unknown	unknown
11	County of San Joaquin <sup>2</sup>	[Chief Deputy Clerk of the Board/ Management Secretary	\$ 6,277	93.6%	\$ 6,706	\$ 5,113	\$ 11,819	7/3/2023	7/1/2024	4.00%

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 9,155	\$ 9,459	\$ 14,054
% Monterey Regional Waste Management District Above/Below	1.1%	-2.2%	-3.3%
Median of Comparators	\$ 8,946	\$ 9,269	\$ 13,428
% Monterey Regional Waste Management District Above/Below	3.4%	-0.1%	1.3%
Number of Matches	10	10	10

#### N/C - Non Comparato

- 1 County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.
- 2 County of San Joaquin: Functional Match: This hybrid match represents that the duties of the class are performed by more than one class at the comparator agency. The salary displayed is for the Chief Deputy Clerk of the Board.
- 3 County of Santa Cruz: Functional Match: This hybrid match represents that the duties of the class are performed by more than one class at the comparator agency. The salary displayed is the higher of the
- 4 Los Angeles County Sanitation Districts: Functional Match: This hybrid match represents that the duties of the class are performed by more than one class at the comparator agency. The salary displayed is the higher of the matches.
- 5 Orange County Sanitation District: Span of Responsibility Match: This hybrid match represents that the duties are bridged by a higher and lower level classification at the comparator agency. The salary displayed is an average of the matches.

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Appendix II: Total Compensation



General N	Manager									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary		Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Los Angeles County Sanitation Districts	Assistant Chief Engineer and Assistant General Manager	\$ 29,330	98.2%	\$ 29,868	\$ 10,104	\$ 39,972	7/1/2023	unknown	unknown
2	Orange County Sanitation District	Assistant General Manager	\$ 27,312	96.7%	\$ 28,244	\$ 8,219	\$ 36,463	7/14/2023	7/1/2024	3.50%
3	Monterey One Water	General Manager	\$ 25,639	99.9%	\$ 25,665	\$ 11,679	\$ 37,343	6/25/2023	unknown	unknown
4	County of San Joaquin	Director of Public Works	\$ 21,875	93.6%	\$ 23,371	\$ 11,236	\$ 34,607	7/3/2023	7/1/2024	4.00%
5	County of Sacramento <sup>2</sup>	Director of Waste Management and Recycling	\$ 22,175	95.2%	\$ 23,293	\$ 6,620	\$ 29,913	6/18/2023	6/30/2024	CPI 2.00%-4.00%
6	City of Oxnard	Department Director III	\$ 21,660	94.6%	\$ 22,896	\$ 9,770	\$ 32,666	7/1/2023	7/1/2024	3.00%
7	County of Santa Cruz	Director of Public Works	\$ 21,132	96.3%	\$ 21,944	\$ 7,561	\$ 29,505	9/16/2023	9/14/2024	3.00%
8	Salinas Valley Solid Waste Authority	General Manager and Chief Administrative Officer	\$ 21,419	100.0%	\$ 21,419	\$ 9,732	\$ 31,151	1/1/2014	unknown	CPI 2.00% - 3.50%
9	City of Santa Cruz	Director of Public Works	\$ 19,907	96.3%	\$ 20,672	\$ 5,971	\$ 26,643	9/30/2023	9/28/2024	5.00%
10	City of Watsonville <sup>1</sup>	[City Manager/ Public Works and Utility Director]	\$ 19,256	96.1%	\$ 20,037	\$ 7,468	\$ 27,506	7/8/2023	unknown	unknown
11	Monterey Regional Waste Management District	General Manager	\$ 20,008	100.0%	\$ 20,008	\$ 8,422	\$ 28,430	10/20/2023	unknown	unknown

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 22,971	\$ 23,741	\$ 32,577
% Monterey Regional Waste Management District Above/Below	-14.8%	-18.7%	-14.6%
Median of Comparators	\$ 21,768	\$ 23,095	\$ 31,909
% Monterey Regional Waste Management District Above/Below	-8.8%	-15.4%	-12.2%
Number of Matches	10	10	10

#### N/C - Non Comparator

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<sup>1 -</sup> City of Watsonville: Span of Responsibility Match: This hybrid match represents that the duties are bridged by a higher and lower level classification at the comparator agency. The salary displayed is an average of the matches.

<sup>2 -</sup> County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.



	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	General Manager	Department Director III	Director of Public Works	[City Manager/ Public Works and Utility Director]	Director of Waste Management and Recycling	Director of Public Works	Director of Public Works	Assistant Chief Engineer and Assistant General Manager	General Manager	Assistant General Manager	General Manager and Chief Administrative Officer
	Adjusted Top Monthly Salary	\$ 20,008	\$ 22,896	\$ 20,672	\$ 20,037	\$ 23,293	\$ 23,371	\$ 21,944	\$ 29,868	\$ 25,665	\$ 28,244	\$ 21,419
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55	2%@55	1.667%@57.5	2%@55
	Enhanced Formula Cost	\$ 456	\$ 918	\$ 471	\$ 457	\$ 531	\$ 937	\$ 500	\$ 1,198	\$ 1,029	\$ 644	\$ 859
Ę	Single Highest Year		\$ 147				\$ 150		\$ 191			\$ 137
Retirement	ER Paid Member Contrib								\$ 2,091	\$ 1,797		
ir Eir	Employee Cost Share			\$ -1,034								\$ -214
å	Social Security				\$ 871	\$ 871	\$ 871	\$ 871				
	Deferred Compensation	\$ 1,401	\$ 1,030	\$ 125	\$ 833	\$ 699	\$ 1,169		\$ 896	\$ 1,925	\$ 300	
	Other Ret.											
	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231		\$ 2,002			\$ 2,431		
nce	Health			\$ 2,975		\$ 1,757	\$ 1,538	\$ 2,303	\$ 2,203		\$ 2,343	\$ 2,905
<u>ra</u>	Dental		\$ 67	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136		\$ 124	\$ 137
Insurance	Vision			\$ 19			\$ 6	\$ 6			\$ 17	\$ 37
_	Other Ins.											
Se	Vacation	\$ 1,154	\$ 3,457	\$ 1,193	\$ 1,541	\$ 1,344	\$ 1,798	\$ 1,772	\$ 1,838	\$ 1,974	\$ 2,444	\$ 3,048
Leaves	Holidays	\$ 1,077	\$ 1,057	\$ 1,193	\$ 1,079	\$ 1,299	\$ 1,258	\$ 1,182	\$ 1,551	\$ 1,382	\$ 1,304	\$ 1,153
ڐ	Admin Leave	\$ 1,125	\$ 881	\$ 795	\$ 1,156	·	\$ 899	\$ 844		\$ 691	\$ 543	\$ 1,071
Allow	Auto	\$ 750	\$ 350	\$ 107	\$ 300		\$ 585			\$ 450	\$ 500	\$ 600
	Benefit Package Total	\$ 8,422	\$ 9,770	\$ 5,971	\$ 7,468	\$ 6,620	\$ 11,236	\$ 7,561	\$ 10,104	\$ 11,679	\$ 8,219	\$ 9,732

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Gener	General Manager											
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase		
1	Los Angeles County Sanitation Districts	Assistant Chief Engineer and Assistant General Manager	\$ 29,330	98.2%	\$ 29,868	\$ 10,104	\$ 39,972	7/1/2023	unknown	unknown		
2	Monterey One Water	General Manager	\$ 25,639	99.9%	\$ 25,665	\$ 11,679	\$ 37,343	6/25/2023	unknown	unknown		
3	Orange County Sanitation District	Assistant General Manager	\$ 27,312	96.7%	\$ 28,244	\$ 8,219	\$ 36,463	7/14/2023	7/1/2024	3.50%		
4	County of San Joaquin	Director of Public Works	\$ 21,875	93.6%	\$ 23,371	\$ 11,236	\$ 34,607	7/3/2023	7/1/2024	4.00%		
5	City of Oxnard	Department Director III	\$ 21,660	94.6%	\$ 22,896	\$ 9,770	\$ 32,666	7/1/2023	7/1/2024	3.00%		
6	Salinas Valley Solid Waste Authority	General Manager and Chief Administrative Officer	\$ 21,419	100.0%	\$ 21,419	\$ 9,732	\$ 31,151	1/1/2014	unknown	CPI 2.00% - 3.50%		
7	County of Sacramento <sup>2</sup>	Director of Waste Management and Recycling	\$ 22,175	95.2%	\$ 23,293	\$ 6,620	\$ 29,913	6/18/2023	6/30/2024	CPI 2.00%-4.00%		
8	County of Santa Cruz	Director of Public Works	\$ 21,132	96.3%	\$ 21,944	\$ 7,561	\$ 29,505	9/16/2023	9/14/2024	3.00%		
9	Monterey Regional Waste Management District	General Manager	\$ 20,008	100.0%	\$ 20,008	\$ 8,422	\$ 28,430	10/20/2023	unknown	unknown		
10	City of Watsonville1	[City Manager/ Public Works and Utility Director]	\$ 19,256	96.1%	\$ 20,037	\$ 7,468	\$ 27,506	7/8/2023	unknown	unknown		
11	City of Santa Cruz	Director of Public Works	\$ 19,907	96.3%	\$ 20,672	\$ 5,971	\$ 26,643	9/30/2023	9/28/2024	5.00%		

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 22,971	\$ 23,741	\$ 32,577
% Monterey Regional Waste Management District Above/Below	-14.8%	-18.7%	-14.6%
Median of Comparators	\$ 21,768	\$ 23,095	\$ 31,909
% Monterey Regional Waste Management District Above/Below	-8.8%	-15.4%	-12.2%
Number of Matches	10	10	10

N/C - Non Comparator

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Appendix II: Total Compensation

<sup>1 -</sup> City of Watsonville: Span of Responsibility Match: This hybrid match represents that the duties are bridged by a higher and lower level classification at the comparator agency. The salary displayed is an average of the matches.

<sup>2 -</sup> County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.



Hazardou	Hazardous Material Technician												
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase			
1	County of Sacramento	Assistant Waste Management Specialist Level II	\$ 8,001	95.2%	\$ 8,404	\$ 3,542	\$ 11,947	6/18/2023	6/30/2024	CPI 2.00%-4.00%			
2	County of Santa Cruz	Solid Waste Inspector II	\$ 7,309	96.3%	\$ 7,590	\$ 4,340	\$ 11,930	9/2/2023	unknown	unknown			
3	Salinas Valley Solid Waste Authority	Household Hazardous Waste Technician	\$ 7,419	100.0%	\$ 7,419	\$ 4,704	\$ 12,123	7/10/2023	7/1/2024	CPI 2.00% - 3.50%			
4	Monterey Regional Waste Management District	Hazardous Material Technician	\$ 7,124	100.0%	\$ 7,124	\$ 3,914	\$ 11,038	7/1/2023	unknown	unknown			
5	City of Santa Cruz	Senior Resource Recovery Worker	\$ 6,320	96.3%	\$ 6,563	\$ 4,075	\$ 10,638	9/2/2023	8/31/2024	3.50%			
6	City of Watsonville	Waste and Recycling Center Worker II	\$ 5,437	96.1%	\$ 5,658	\$ 2,471	\$ 8,129	7/8/2023	7/1/2024	2.00%			
7	County of San Joaquin	N/C											
8	Monterey One Water	N/C											
9	City of Oxnard	N/C											
10	Los Angeles County Sanitation Districts	N/C											
11	Orange County Sanitation District	N/C			•								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 6,897	\$ 7,127	\$ 10,953
% Monterey Regional Waste Management District Above/Below	3.2%	-0.0%	0.8%
Median of Comparators	\$ 7,309	\$ 7,419	\$ 11,930
% Monterey Regional Waste Management District Above/Below	-2.6%	-4.1%	-8.1%
Number of Matches	5	5	5

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Hazardous Material Technician	N/C	Senior Resource Recovery Worker	Waste and Recycling Center Worker II	Assistant Waste Management Specialist Level II	N/C	Solid Waste Inspector II	N/C	N/C	N/C	Household Hazardous Waste Technician
	Adjusted Top Monthly Salary	\$ 7,124		\$ 6,563	\$ 5,658	\$ 8,404		\$ 7,590				\$ 7,419
	Classic	2%@60		2%@60	2%@60	1.92%@60		2%@60				2%@55
	Enhanced Formula Cost	\$ 162		\$ 150	\$ 129	\$ 192		\$ 173				\$ 298
ŧ	Single Highest Year											\$ 47
Retirement	ER Paid Member Contrib											
tire	Employee Cost Share			\$ -164								\$ -74
æ	Social Security				\$ 351	\$ 521		\$ 471				
	Deferred Compensation	\$ 499			\$ 108							
	Other Ret.											
	Cafeteria	\$ 2,458			\$ 1,231							
Insurance	Health			\$ 3,187		\$ 1,757		\$ 2,411				\$ 2,905
ra ra	Dental			\$ 127		\$ 119		\$ 83				\$ 137
Insi	Vision			\$ 19				\$ 6				\$ 37
	Other Ins.											
es	Vacation	\$ 411		\$ 379	\$ 348	\$ 485		\$ 788				\$ 742
Leaves	Holidays	\$ 384		\$ 379	\$ 305	\$ 469		\$ 409				\$ 399
ٽ	Admin Leave											\$ 214
Allow	Auto											
	Benefit Package Total	\$ 3,914	\$ 0	\$ 4,075	\$ 2,471	\$ 3,542	\$ 0	\$ 4,340	\$ 0	\$ 0	\$ 0	\$ 4,704

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Hazar	dous Material Technician									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
	Salinas Valley Solid Waste Authority	Household Hazardous Waste Technician	\$ 7,419	100.0%	\$ 7,419	\$ 4,704	\$ 12,123	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
2	County of Sacramento	Assistant Waste Management Specialist Level II	\$ 8,001	95.2%	\$ 8,404	\$ 3,542	\$ 11,947	6/18/2023	6/30/2024	CPI 2.00%-4.00%
3	County of Santa Cruz	Solid Waste Inspector II	\$ 7,309	96.3%	\$ 7,590	\$ 4,340	\$ 11,930	9/2/2023	unknown	unknown
4	Monterey Regional Waste Management District	Hazardous Material Technician	\$ 7,124	100.0%	\$ 7,124	\$ 3,914	\$ 11,038	7/1/2023	unknown	unknown
5	City of Santa Cruz	Senior Resource Recovery Worker	\$ 6,320	96.3%	\$ 6,563	\$ 4,075	\$ 10,638	9/2/2023	8/31/2024	3.50%
6	City of Watsonville	Waste and Recycling Center Worker II	\$ 5,437	96.1%	\$ 5,658	\$ 2,471	\$ 8,129	7/8/2023	7/1/2024	2.00%
7	County of San Joaquin	N/C								
8	Monterey One Water	N/C								
9	City of Oxnard	N/C								
	Districts	N/C								
11	Orange County Sanitation District	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 6,897	\$ 7,127	\$ 10,953
% Monterey Regional Waste Management District Above/Below	3.2%	-0.0%	0.8%
Median of Comparators	\$ 7,309	\$ 7,419	\$ 11,930
% Monterey Regional Waste Management District Above/Below	-2.6%	-4.1%	-8.1%
Number of Matches	5	5	5

N/C - Non Comparator

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Heavy Ed	Heavy Equipment Operator												
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase			
1	Los Angeles County Sanitation Districts	Power Equipment Operator II	\$ 9,265	98.2%	\$ 9,435	\$ 4,792	\$ 14,227	7/1/2023	7/1/2024	CPI 3.00% - 8.50%			
2	Monterey Regional Waste Management District	Heavy Equipment Operator	\$ 8,251	100.0%	\$ 8,251	\$ 4,144	\$ 12,395	7/1/2023	unknown	unknown			
3	County of Santa Cruz	Heavy Equipment Operator-Disposal	\$ 7,883	96.3%	\$ 8,186	\$ 4,485	\$ 12,671	9/2/2023	unknown	unknown			
4	County of Sacramento	Landfill Equipment Operator II	\$ 6,936	95.2%	\$ 7,286	\$ 3,306	\$ 10,592	6/18/2023	6/30/2024	CPI 2.00%-4.00%			
5	City of Watsonville	Utility Worker III	\$ 6,984	96.1%	\$ 7,267	\$ 2,794	\$ 10,061	7/8/2023	7/1/2024	2.00%			
6	City of Santa Cruz	Resource Recovery Equipment Operator	\$ 6,686	96.3%	\$ 6,943	\$ 4,119	\$ 11,061	9/2/2023	8/31/2024	3.50%			
7	County of San Joaquin	Equipment Operator II	\$ 6,037	93.6%	\$ 6,450	\$ 4,988	\$ 11,438	7/3/2023	7/1/2024	4.00%			
8	Salinas Valley Solid Waste	Heavy Equipment Operator	\$ 6,241	100.0%	\$ 6,241	\$ 4,446	\$ 10,687	7/10/2023	7/1/2024	CPI 2.00% - 3.50%			
	Authority												
9	City of Oxnard	Maintenance Technician, Senior	\$ 5,660	94.6%	\$ 5,983	\$ 2,918	\$ 8,901	7/1/2023	7/1/2024	3.00%			
10	Monterey One Water	N/C											
11	Orange County Sanitation District	N/C											

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 6,962	\$ 7,224	\$ 11,205
% Monterey Regional Waste Management District Above/Below	15.6%	12.4%	9.6%
Median of Comparators	\$ 6,811	\$ 7,105	\$ 10,874
% Monterey Regional Waste Management District Above/Below	17.5%	13.9%	12.3%
Number of Matches	8	8	8

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	nmark/ Comparator Agency Match	Heavy Equipment Operator	Maintenance Technician, Senior	Resource Recovery Equipment Operator	Utility Worker III	Landfill Equipment Operator II	Equipment Operator II	Heavy Equipment Operator- Disposal	Power Equipment Operator II	N/C	N/C	Heavy Equipment Operator
	Adjusted Top Monthly Salary	\$ 8,251	\$ 5,983	\$ 6,943	\$ 7,267	\$ 7,286	\$ 6,450	\$ 8,186	\$ 9,435			\$ 6,241
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55			2%@55
	Enhanced Formula Cost	\$ 188	\$ 240	\$ 158	\$ 166	\$ 166	\$ 259	\$ 187	\$ 378			\$ 250
Ţ	Single Highest Year		\$ 38				\$ 41		\$ 60			\$ 40
Retirement	ER Paid Member Contrib								\$ 660			
ţire	Employee Cost Share			\$ -174								\$ -62
8	Social Security				\$ 451	\$ 452	\$ 400	\$ 508				
	Deferred Compensation	\$ 578	\$ 60		\$ 108				\$ 283			
	Other Ret.											
	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231							
Insurance	Health			\$ 3,187		\$ 1,757	\$ 3,539	\$ 2,411	\$ 2,203			\$ 2,905
ra L	Dental		\$ 67	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136			\$ 137
lus	Vision			\$ 19			\$ 6	\$ 6				\$ 37
	Other Ins.											
es	Vacation	\$ 476	\$ 374	\$ 401	\$ 447	\$ 420	\$ 372	\$ 850	\$ 581			\$ 624
Leaves	Holidays	\$ 444	\$ 276	\$ 401	\$ 391	\$ 392	\$ 347	\$ 441	\$ 490			\$ 336
ت	Admin Leave			·		·						\$ 180
Allow	Auto											
	Benefit Package Total	\$ 4,144	\$ 2,918	\$ 4,119	\$ 2,794	\$ 3,306	\$ 4,988	\$ 4,485	\$ 4,792	\$ 0	\$ 0	\$ 4,446

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Heavy	Heavy Equipment Operator												
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase			
1	Los Angeles County Sanitation Districts	Power Equipment Operator II	\$ 9,265	98.2%	\$ 9,435	\$ 4,792	\$ 14,227	7/1/2023	7/1/2024	CPI 3.00% - 8.50%			
2	County of Santa Cruz	Heavy Equipment Operator-Disposal	\$ 7,883	96.3%	\$ 8,186	\$ 4,485	\$ 12,671	9/2/2023	unknown	unknown			
3	Monterey Regional Waste Management District	Heavy Equipment Operator	\$ 8,251	100.0%	\$ 8,251	\$ 4,144	\$ 12,395	7/1/2023	unknown	unknown			
4	County of San Joaquin	Equipment Operator II	\$ 6,037	93.6%	\$ 6,450	\$ 4,988	\$ 11,438	7/3/2023	7/1/2024	4.00%			
5	City of Santa Cruz	Resource Recovery Equipment Operator	\$ 6,686	96.3%	\$ 6,943	\$ 4,119	\$ 11,061	9/2/2023	8/31/2024	3.50%			
	Salinas Valley Solid Waste Authority	Heavy Equipment Operator	\$ 6,241	100.0%	\$ 6,241	\$ 4,446	\$ 10,687	7/10/2023	7/1/2024	CPI 2.00% - 3.50%			
7	County of Sacramento	Landfill Equipment Operator II	\$ 6,936	95.2%	\$ 7,286	\$ 3,306	\$ 10,592	6/18/2023	6/30/2024	CPI 2.00%-4.00%			
8	City of Watsonville	Utility Worker III	\$ 6,984	96.1%	\$ 7,267	\$ 2,794	\$ 10,061	7/8/2023	7/1/2024	2.00%			
9	City of Oxnard	Maintenance Technician, Senior	\$ 5,660	94.6%	\$ 5,983	\$ 2,918	\$ 8,901	7/1/2023	7/1/2024	3.00%			
10	Monterey One Water	N/C											
11	Orange County Sanitation District	N/C											

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 6,962	\$ 7,224	\$ 11,205
% Monterey Regional Waste Management District Above/Below	15.6%	12.4%	9.6%
Median of Comparators	\$ 6,811	\$ 7,105	\$ 10,874
% Monterey Regional Waste Management District Above/Below	17.5%	13.9%	12.3%
Number of Matches	8	8	8

N/C - Non Comparator

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Heavy Ed	leavy Equipment Supervisor											
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase		
1	Los Angeles County Sanitation Districts	Solid Waste Operations Supervisor II	\$ 10,690	98.2%	\$ 10,886	\$ 5,169	\$ 16,055	7/1/2023	7/1/2024	CPI 3.00% - 8.50%		
2	County of Santa Cruz	Public Works Supervisor	\$ 9,322	96.3%	\$ 9,680	\$ 4,847	\$ 14,527	9/2/2023	unknown	unknown		
3	Monterey Regional Waste Management District	Heavy Equipment Supervisor	\$ 9,098	100.0%	\$ 9,098	\$ 4,317	\$ 13,415	7/1/2023	unknown	unknown		
4	City of Oxnard	Maintenance Crew Supervisor	\$ 8,484	94.6%	\$ 8,968	\$ 3,860	\$ 12,829	7/1/2023	7/1/2024	3.00%		
5	City of Santa Cruz	Resource Recovery Supervisor	\$ 8,525	96.3%	\$ 8,853	\$ 4,254	\$ 13,106	11/25/2023	12/7/2024	2.00%		
6	County of Sacramento	Waste Management Operations Supervisor	\$ 8,394	95.2%	\$ 8,817	\$ 3,624	\$ 12,441	6/18/2023	6/30/2024	CPI 2.00%-4.00%		
7	City of Watsonville	Integrated Waste Supervisor	\$ 8,206	96.1%	\$ 8,539	\$ 3,551	\$ 12,090	9/16/2023	7/1/2024	3.00%		
8	County of San Joaquin	Equipment Operator Foreman	\$ 6,561	93.6%	\$ 7,010	\$ 5,111	\$ 12,121	7/3/2023	7/1/2024	4.00%		
9	Monterey One Water	N/C										
10	Salinas Valley Solid Waste Authority	N/C										
11	Orange County Sanitation District	N/C				· ·						

Summary Results	Unadjusted	Adjusted	Total
	Top Monthly	Top Monthly	Monthly
	Salary	Salary	Comp
Average of Comparators	\$ 8,597	\$ 8,965	\$ 13,310
% Monterey Regional Waste Management District Above/Below	5.5%	1.5%	0.8%
Median of Comparators	\$ 8,484	\$ 8,853	\$ 12,829
% Monterey Regional Waste Management District Above/Below	6.7%	2.7%	4.4%
Number of Matches	7	7	7

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Heavy Equipment Supervisor	Maintenance Crew Supervisor	Resource Recovery Supervisor	Integrated Waste Supervisor	Waste Management Operations Supervisor	Equipment Operator Foreman	Public Works Supervisor	Solid Waste Operations Supervisor II	N/C	N/C	N/C
	Adjusted Top Monthly Salary	\$ 9,098	\$ 8,968	\$ 8,853	\$ 8,539	\$ 8,817	\$ 7,010	\$ 9,680	\$ 10,886			
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55			
	Enhanced Formula Cost	\$ 207	\$ 360	\$ 202	\$ 195	\$ 201	\$ 281	\$ 221	\$ 437			
Ę	Single Highest Year		\$ 57				\$ 45		\$ 70			
Retirement	ER Paid Member Contrib								\$ 762			
i i	Employee Cost Share			\$ -354								
8	Social Security				\$ 529	\$ 547	\$ 435	\$ 600				
	Deferred Compensation	\$ 637	\$ 90		\$ 217				\$ 327			
	Other Ret.											
_	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231							
2	Health			\$ 3,239		\$ 1,757	\$ 3,539	\$ 2,411	\$ 2,203			
<u> </u>	Dental		\$ 67	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136			
Insurance	Vision			\$ 19			\$ 6	\$ 6				
	Other Ins.											
se	Vacation	\$ 525	\$ 837	\$ 511	\$ 525	\$ 509	\$ 404	\$ 1,005	\$ 670			
Leaves	Holidays	\$ 490	\$ 414	\$ 511	\$ 460	\$ 492	\$ 377	\$ 521	\$ 565			
ڐ	Admin Leave		\$ 172		\$ 394							
Allow	Auto			_								
	Benefit Package Total	\$ 4,317	\$ 3,860	\$ 4,254	\$ 3,551	\$ 3,624	\$ 5,111	\$ 4,847	\$ 5,169	\$ 0	\$ 0	\$ 0

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Heavy	Equipment Supervisor									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Los Angeles County Sanitation Districts	Solid Waste Operations Supervisor II	\$ 10,690	98.2%	\$ 10,886	\$ 5,169	\$ 16,055	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
2	County of Santa Cruz	Public Works Supervisor	\$ 9,322	96.3%	\$ 9,680	\$ 4,847	\$ 14,527	9/2/2023	unknown	unknown
3	Monterey Regional Waste Management District	Heavy Equipment Supervisor	\$ 9,098	100.0%	\$ 9,098	\$ 4,317	\$ 13,415	7/1/2023	unknown	unknown
4	City of Santa Cruz	Resource Recovery Supervisor	\$ 8,525	96.3%	\$ 8,853	\$ 4,254	\$ 13,106	11/25/2023	12/7/2024	2.00%
5	City of Oxnard	Maintenance Crew Supervisor	\$ 8,484	94.6%	\$ 8,968	\$ 3,860	\$ 12,829	7/1/2023	7/1/2024	3.00%
6	County of Sacramento	Waste Management Operations Supervisor	\$ 8,394	95.2%	\$ 8,817	\$ 3,624	\$ 12,441	6/18/2023	6/30/2024	CPI 2.00%-4.00%
7	County of San Joaquin	Equipment Operator Foreman	\$ 6,561	93.6%	\$ 7,010	\$ 5,111	\$ 12,121	7/3/2023	7/1/2024	4.00%
8	City of Watsonville	Integrated Waste Supervisor	\$ 8,206	96.1%	\$ 8,539	\$ 3,551	\$ 12,090	9/16/2023	7/1/2024	3.00%
9	Monterey One Water	N/C								
	Salinas Valley Solid Waste Authority	N/C					·			
11	Orange County Sanitation District	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 8,597	\$ 8,965	\$ 13,310
% Monterey Regional Waste Management District Above/Below	5.5%	1.5%	0.8%
Median of Comparators	\$ 8,484	\$ 8,853	\$ 12,829
% Monterey Regional Waste Management District Above/Below	6.7%	2.7%	4.4%
Number of Matches	7	7	7

N/C - Non Comparator

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Heavy Eq	leavy Equipment Technician II										
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase	
1	Orange County Sanitation District	Automotive-Heavy Equipment Technician	\$ 9,258	96.7%	\$ 9,574	\$ 4,141	\$ 13,715	7/14/2023	7/1/2024	3.50%	
2	Los Angeles County Sanitation Districts	Diesel Equipment Mechanic	\$ 8,862	98.2%	\$ 9,024	\$ 4,685	\$ 13,709	7/1/2023	7/1/2024	CPI 3.00% - 8.50%	
3	Monterey Regional Waste Management District	Heavy Equipment Technician II	\$ 7,668	100.0%	\$ 7,668	\$ 4,025	\$ 11,693	7/1/2023	unknown	unknown	
4	Salinas Valley Solid Waste Authority	Equipment Maintenance Technician II	\$ 7,604	100.0%	\$ 7,604	\$ 4,745	\$ 12,349	7/10/2023	7/1/2024	CPI 2.00% - 3.50%	
5	City of Oxnard	Fleet Services Mechanic	\$ 6,872	94.6%	\$ 7,264	\$ 3,130	\$ 10,394	7/1/2023	7/1/2024	3.00%	
6	County of Santa Cruz	Heavy Equipment Service Worker	\$ 6,238	96.3%	\$ 6,478	\$ 4,071	\$ 10,549	9/2/2023	unknown	unknown	
7	City of Santa Cruz	Equipment Service Worker	\$ 5,824	96.3%	\$ 6,048	\$ 4,017	\$ 10,065	9/2/2023	8/31/2024	3.50%	
8	County of Sacramento	Fleet Service Worker	\$ 5,319	95.2%	\$ 5,587	\$ 2,973	\$ 8,560	6/18/2023	6/30/2024	CPI 2.00%-4.00%	
9	City of Watsonville	Equipment Service Worker	\$ 5,338	96.1%	\$ 5,555	\$ 2,451	\$ 8,005	7/8/2023	7/1/2024	2.00%	
10	County of San Joaquin	Equipment Service Worker III	\$ 5,015	93.6%	\$ 5,358	\$ 4,748	\$ 10,106	7/3/2023	7/1/2024	4.00%	
11	Monterey One Water	N/C				·					

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 6,703	\$ 6,944	\$ 10,828
% Monterey Regional Waste Management District Above/Below	12.6%	9.4%	7.4%
Median of Comparators	\$ 6,238	\$ 6,478	\$ 10,394
% Monterey Regional Waste Management District Above/Below	18.6%	15.5%	11.1%
Number of Matches	9	9	9

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Heavy Equipment Technician II	Fleet Services Mechanic	Equipment Service Worker	Equipment Service Worker	Fleet Service Worker	Equipment Service Worker III	Heavy Equipment Service Worker	Diesel Equipment Mechanic	N/C	Automotive- Heavy Equipment Technician	Equipment Maintenance Technician II
	Adjusted Top Monthly Salary	\$ 7,668	\$ 7,264	\$ 6,048	\$ 5,555	\$ 5,587	\$ 5,358	\$ 6,478	\$ 9,024		\$ 9,574	\$ 7,604
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55		1.667%@57.5	2%@55
	Enhanced Formula Cost	\$ 175	\$ 291	\$ 138	\$ 127	\$ 127	\$ 215	\$ 148	\$ 362		\$ 218	\$ 305
Ħ	Single Highest Year		\$ 46				\$ 34		\$ 58			\$ 49
Retirement	ER Paid Member Contrib								\$ 632			
ŧ	Employee Cost Share			\$ -151								\$ -76
8	Social Security				\$ 344	\$ 346	\$ 332	\$ 402				
	Deferred Compensation	\$ 537	\$ 73		\$ 108				\$ 271		\$ 168	
	Other Ret.											
_	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231							
ĕ	Health			\$ 3,187		\$ 1,757	\$ 3,539	\$ 2,411	\$ 2,203		\$ 2,343	\$ 2,905
Insurance	Dental		\$ 67	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136		\$ 124	\$ 137
<u>s</u>	Vision			\$ 19			\$ 6	\$ 6			\$ 17	\$ 37
	Other Ins.											
es	Vacation	\$ 442	\$ 454	\$ 349	\$ 342	\$ 322	\$ 309	\$ 673	\$ 555		\$ 829	\$ 760
Leaves	Holidays	\$ 413	\$ 335	\$ 349	\$ 299	\$ 301	\$ 289	\$ 349	\$ 469		\$ 442	\$ 409
ت	Admin Leave											\$ 219
Allow	Auto											
	Benefit Package Total	\$ 4,025	\$ 3,130	\$ 4,017	\$ 2,451	\$ 2,973	\$ 4,748	\$ 4,071	\$ 4,685	\$ 0	\$ 4,141	\$ 4,745

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Heavy	Equipment Technician II									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential		Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Orange County Sanitation District	Automotive-Heavy Equipment Technician	\$ 9,258	96.7%	\$ 9,574	\$ 4,141	\$ 13,715	7/14/2023	7/1/2024	3.50%
2	Los Angeles County Sanitation Districts	Diesel Equipment Mechanic	\$ 8,862	98.2%	\$ 9,024	\$ 4,685	\$ 13,709	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
3	Salinas Valley Solid Waste Authority	Equipment Maintenance Technician II	\$ 7,604	100.0%	\$ 7,604	\$ 4,745	\$ 12,349	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
4	Monterey Regional Waste Management District	Heavy Equipment Technician II	\$ 7,668	100.0%	\$ 7,668	\$ 4,025	\$ 11,693	7/1/2023	unknown	unknown
5	County of Santa Cruz	Heavy Equipment Service Worker	\$ 6,238	96.3%	\$ 6,478	\$ 4,071	\$ 10,549	9/2/2023	unknown	unknown
6	City of Oxnard	Fleet Services Mechanic	\$ 6,872	94.6%	\$ 7,264	\$ 3,130	\$ 10,394	7/1/2023	7/1/2024	3.00%
7	County of San Joaquin	Equipment Service Worker III	\$ 5,015	93.6%	\$ 5,358	\$ 4,748	\$ 10,106	7/3/2023	7/1/2024	4.00%
8	City of Santa Cruz	Equipment Service Worker	\$ 5,824	96.3%	\$ 6,048	\$ 4,017	\$ 10,065	9/2/2023	8/31/2024	3.50%
9	County of Sacramento	Fleet Service Worker	\$ 5,319	95.2%	\$ 5,587	\$ 2,973	\$ 8,560	6/18/2023	6/30/2024	CPI 2.00%-4.00%
10	City of Watsonville	Equipment Service Worker	\$ 5,338	96.1%	\$ 5,555	\$ 2,451	\$ 8,005	7/8/2023	7/1/2024	2.00%
11	Monterey One Water	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 6,703	\$ 6,944	\$ 10,828
% Monterey Regional Waste Management District Above/Below	12.6%	9.4%	7.4%
Median of Comparators	\$ 6,238	\$ 6,478	\$ 10,394
% Monterey Regional Waste Management District Above/Below	18.6%	15.5%	11.1%
Number of Matches	9	9	9

N/C - Non Comparator

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Househo	ld Hazardous Waste Supervisor									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	County of Santa Cruz	Public Works Supervisor	\$ 9,322	96.3%	\$ 9,680	\$ 4,847	\$ 14,527	9/2/2023	unknown	unknown
2	Salinas Valley Solid Waste Authority	Field Operations Supervisors	\$ 9,497	100.0%	\$ 9,497	\$ 5,160	\$ 14,657	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
3	City of Oxnard	Maintenance Crew Supervisor	\$ 8,484	94.6%	\$ 8,968	\$ 3,860	\$ 12,829	7/1/2023	7/1/2024	3.00%
4	Monterey Regional Waste Management District	Household Hazardous Waste Supervisor	\$ 8,251	100.0%	\$ 8,251	\$ 4,144	\$ 12,395	7/1/2023	unknown	unknown
5	City of Watsonville	Waste and Recycling Center Supervisor	\$ 7,286	96.1%	\$ 7,582	\$ 3,315	\$ 10,896	9/16/2023	7/1/2024	3.00%
6	County of San Joaquin	Household Hazardous Waste Operations Coordinator	\$ 6,561	93.6%	\$ 7,010	\$ 5,111	\$ 12,121	7/3/2023	7/1/2024	4.00%
7	County of Sacramento	N/C								
8	Monterey One Water	N/C								
9	City of Santa Cruz	N/C								
10	Los Angeles County Sanitation Districts	N/C								
11	Orange County Sanitation District	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 8,230	\$ 8,547	\$ 13,006
% Monterey Regional Waste Management District Above/Below	0.3%	-3.6%	-4.9%
Median of Comparators	\$ 8,484	\$ 8,968	\$ 12,829
% Monterey Regional Waste Management District Above/Below	-2.8%	-8.7%	-3.5%
Number of Matches	5	5	5

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Household Hazardous Waste Supervisor	Maintenance Crew Supervisor	N/C	Waste and Recycling Center Supervisor	N/C	Household Hazardous Waste Operations Coordinator	Public Works Supervisor	N/C	N/C	N/C	Field Operations Supervisors
	Adjusted Top Monthly Salary	\$ 8,251	\$ 8,968		\$ 7,582		\$ 7,010	\$ 9,680				\$ 9,497
	Classic	2%@60	2%@55		2%@60		2%@55.5	2%@60				2%@55
	Enhanced Formula Cost	\$ 188	\$ 360		\$ 173		\$ 281	\$ 221				\$ 381
Ę	Single Highest Year		\$ 57				\$ 45					\$ 61
Ě	ER Paid Member Contrib											
Retirement	Employee Cost Share											\$ -95
	Social Security				\$ 470		\$ 435	\$ 600				
	Deferred Compensation	\$ 578	\$ 90		\$ 217							
	Other Ret.											
	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231							
nce.	Health						\$ 3,539	\$ 2,411				\$ 2,905
亨	Dental		\$ 67				\$ 24	\$ 83				\$ 137
Insurance	Vision						\$ 6	\$ 6				\$ 37
_	Other Ins.											
Se	Vacation	\$ 476	\$ 837		\$ 467		\$ 404	\$ 1,005				\$ 950
Leaves	Holidays	\$ 444	\$ 414		\$ 408		\$ 377	\$ 521				\$ 511
Ë	Admin Leave		\$ 172		\$ 350							\$ 274
Allow	Auto											
	Benefit Package Total	\$ 4,144	\$ 3,860	\$ 0	\$ 3,315	\$ 0	\$ 5,111	\$ 4,847	\$ 0	\$ 0	\$ 0	\$ 5,160

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House	ehold Hazardous Waste Superviso	or								
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Salinas Valley Solid Waste Authority	Field Operations Supervisors	\$ 9,497	100.0%	\$ 9,497	\$ 5,160	\$ 14,657	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
2	County of Santa Cruz	Public Works Supervisor	\$ 9,322	96.3%	\$ 9,680	\$ 4,847	\$ 14,527	9/2/2023	unknown	unknown
3	City of Oxnard	Maintenance Crew Supervisor	\$ 8,484	94.6%	\$ 8,968	\$ 3,860	\$ 12,829	7/1/2023	7/1/2024	3.00%
4	Monterey Regional Waste Management District	Household Hazardous Waste Supervisor	\$ 8,251	100.0%	\$ 8,251	\$ 4,144	\$ 12,395	7/1/2023	unknown	unknown
5	County of San Joaquin	Household Hazardous Waste Operations Coordinator	\$ 6,561	93.6%	\$ 7,010	\$ 5,111	\$ 12,121	7/3/2023	7/1/2024	4.00%
6	City of Watsonville	Waste and Recycling Center Supervisor	\$ 7,286	96.1%	\$ 7,582	\$ 3,315	\$ 10,896	9/16/2023	7/1/2024	3.00%
7	County of Sacramento	N/C								
8	Monterey One Water	N/C								
9	City of Santa Cruz	N/C								
10	Los Angeles County Sanitation Districts	N/C								
11	Orange County Sanitation District	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 8,230	\$ 8,547	\$ 13,006
% Monterey Regional Waste Management District Above/Below	0.3%	-3.6%	-4.9%
Median of Comparators	\$ 8,484	\$ 8,968	\$ 12,829
% Monterey Regional Waste Management District Above/Below	-2.8%	-8.7%	-3.5%
Number of Matches	5	5	5

N/C - Non Comparator

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Human R	luman Resources Technician											
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary		Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase		
1	Orange County Sanitation District	Human Resources Technician II	\$ 9,123	96.7%	\$ 9,434	\$ 4,111	\$ 13,545	7/14/2023	7/1/2024	3.50%		
2	County of Sacramento	Personnel Technician	\$ 8,775	95.2%	\$ 9,217	\$ 3,703	\$ 12,921	6/18/2023	6/30/2024	CPI 2.00%-4.00%		
3	City of Oxnard	Administrative Services Specialist, Senior	\$ 6,872	94.6%	\$ 7,264	\$ 3,137	\$ 10,401	7/1/2023	7/1/2024	3.00%		
4	Monterey Regional Waste Management District	Human Resources Technician	\$ 7,162	100.0%	\$ 7,162	\$ 3,922	\$ 11,084	7/1/2023	unknown	unknown		
5	City of Santa Cruz	Human Resources Technician	\$ 6,861	96.3%	\$ 7,125	\$ 4,139	\$ 11,264	9/2/2023	8/31/2024	3.50%		
6	County of Santa Cruz	Personnel Technician	\$ 6,748	96.3%	\$ 7,007	\$ 4,199	\$ 11,206	9/2/2023	unknown	unknown		
7	City of Watsonville	Personnel Technician	\$ 6,466	96.1%	\$ 6,728	\$ 2,854	\$ 9,582	7/8/2023	7/1/2024	3.00%		
8	Los Angeles County Sanitation Districts	Human Resources Clerk II	\$ 6,479	98.2%	\$ 6,598	\$ 4,054	\$ 10,652	7/1/2023	7/1/2024	CPI 3.00% - 8.50%		
9	County of San Joaquin	Office Assistant Specialist	\$ 4,377	93.6%	\$ 4,676	\$ 4,598	\$ 9,274	7/3/2023	7/1/2024	4.00%		
10	Monterey One Water	N/C										
11	Salinas Valley Solid Waste Authority	N/C										

Summary Results	Unadjusted	Adjusted	Total
	Top Monthly	Top Monthly	Monthly
	Salary	Salary	Comp
Average of Comparators % Monterey Regional Waste Management District Above/Below	\$ 6,963	\$ 7,256	\$ 11,106
	2.8%	-1.3%	-0.2%
Median of Comparators	\$ 6,805	\$ 7,066	\$ 10,929
% Monterey Regional Waste Management District Above/Below	5.0%	1.3%	1.4%
Number of Matches	8	8	8

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	nmark/ Comparator Agency Match	Human Resources Technician	Administrative Services Specialist, Senior	Human Resources Technician	Personnel Technician	Personnel Technician	Office Assistant Specialist	Personnel Technician	Human Resources Clerk II	N/C	Human Resources Technician II	N/C
	Adjusted Top Monthly Salary	\$ 7,162	\$ 7,264	\$ 7,125	\$ 6,728	\$ 9,217	\$ 4,676	\$ 7,007	\$ 6,598		\$ 9,434	
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55		1.667%@57.5	
	Enhanced Formula Cost	\$ 163	\$ 291	\$ 162	\$ 153	\$ 210	\$ 188	\$ 160	\$ 265		\$ 215	
Ę	Single Highest Year		\$ 46				\$ 30		\$ 42			
Retirement	ER Paid Member Contrib								\$ 462			
	Employee Cost Share			\$ -178								
	Social Security				\$ 417	\$ 571	\$ 290	\$ 434				
	Deferred Compensation	\$ 501	\$ 73		\$ 108				\$ 198		\$ 160	
	Other Ret.											
•	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231							
Insurance	Health			\$ 3,187		\$ 1,757	\$ 3,539	\$ 2,411	\$ 2,203		\$ 2,343	
<u> </u>	Dental		\$ 74	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136		\$ 124	
<u>ns</u>	Vision			\$ 19			\$ 6	\$ 6			\$ 17	
	Other Ins.											
es	Vacation	\$ 413	\$ 454	\$ 411	\$ 414	\$ 532	\$ 270	\$ 728	\$ 406		\$ 816	
Leaves	Holidays	\$ 386	\$ 335	\$ 411	\$ 362	\$ 514	\$ 252	\$ 377	\$ 343		\$ 435	
تّ	Admin Leave				\$ 168	<u> </u>				`		
Allow	Auto											
	Benefit Package Total	\$ 3,922	\$ 3,137	\$ 4,139	\$ 2,854	\$ 3,703	\$ 4,598	\$ 4,199	\$ 4,054	\$ 0	\$ 4,111	\$ 0

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Huma	uman Resources Technician										
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase	
1	Orange County Sanitation District	Human Resources Technician II	\$ 9,123	96.7%	\$ 9,434	\$ 4,111	\$ 13,545	7/14/2023	7/1/2024	3.50%	
2	County of Sacramento	Personnel Technician	\$ 8,775	95.2%	\$ 9,217	\$ 3,703	\$ 12,921	6/18/2023	6/30/2024	CPI 2.00%-4.00%	
3	City of Santa Cruz	Human Resources Technician	\$ 6,861	96.3%	\$ 7,125	\$ 4,139	\$ 11,264	9/2/2023	8/31/2024	3.50%	
4	County of Santa Cruz	Personnel Technician	\$ 6,748	96.3%	\$ 7,007	\$ 4,199	\$ 11,206	9/2/2023	unknown	unknown	
5	Monterey Regional Waste Management District	Human Resources Technician	\$ 7,162	100.0%	\$ 7,162	\$ 3,922	\$ 11,084	7/1/2023	unknown	unknown	
6	Los Angeles County Sanitation Districts	Human Resources Clerk II	\$ 6,479	98.2%	\$ 6,598	\$ 4,054	\$ 10,652	7/1/2023	7/1/2024	CPI 3.00% - 8.50%	
7	City of Oxnard	Administrative Services Specialist, Senior	\$ 6,872	94.6%	\$ 7,264	\$ 3,137	\$ 10,401	7/1/2023	7/1/2024	3.00%	
8	City of Watsonville	Personnel Technician	\$ 6,466	96.1%	\$ 6,728	\$ 2,854	\$ 9,582	7/8/2023	7/1/2024	3.00%	
9	County of San Joaquin	Office Assistant Specialist	\$ 4,377	93.6%	\$ 4,676	\$ 4,598	\$ 9,274	7/3/2023	7/1/2024	4.00%	
10	Monterey One Water	N/C									
11	Salinas Valley Solid Waste	N/C									
	Authority										

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 6,963	\$ 7,256	\$ 11,106
% Monterey Regional Waste Management District Above/Below	2.8%	-1.3%	-0.2%
Median of Comparators	\$ 6,805	\$ 7,066	\$ 10,929
% Monterey Regional Waste Management District Above/Below	5.0%	1.3%	1.4%
Number of Matches	8	8	8

N/C - Non Comparator

Page 63 of 120 Appendix II: Total Compensation



Maintena	nce Shop Supervisor									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Orange County Sanitation District	Maintenance Supervisor (Fleet Services)	\$ 13,347	96.7%	\$ 13,802	\$ 4,733	\$ 18,535	7/14/2023	7/1/2024	3.50%
2	Los Angeles County Sanitation Districts	Fleet and Facilities Equipment Supervisor	\$ 11,625	98.2%	\$ 11,838	\$ 5,417	\$ 17,255	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
3	Monterey Regional Waste Management District	Maintenance Shop Supervisor	\$ 10,258	100.0%	\$ 10,258	\$ 4,554	\$ 14,812	7/1/2023	unknown	unknown
4	City of Santa Cruz	Garage Service Supervisor	\$ 9,875	96.3%	\$ 10,254	\$ 4,391	\$ 14,646	11/25/2023	12/7/2024	2.00%
5	City of Watsonville	Vehicle Services Supervisor	\$ 8,950	96.1%	\$ 9,313	\$ 3,741	\$ 13,055	9/16/2023	7/1/2024	3.00%
6	County of Sacramento	Fleet Supervisor	\$ 8,674	95.2%	\$ 9,111	\$ 3,682	\$ 12,794	6/18/2023	6/30/2024	CPI 2.00%-4.00%
7	City of Oxnard	Fleet Services Mechanic Supervisor	\$ 8,484	94.6%	\$ 8,968	\$ 3,860	\$ 12,829	7/1/2023	7/1/2024	3.00%
8	County of Santa Cruz	Supervising Heavy Equipment Mechanic	\$ 8,592	96.3%	\$ 8,922	\$ 4,663	\$ 13,585	9/2/2023	unknown	unknown
9	County of San Joaquin <sup>1</sup>	[Equipment Maintenance Foreman/ Automotive Maintenance Foreman]	\$ 6,561	93.6%	\$ 7,010	\$ 5,111	\$ 12,121	7/3/2023	7/1/2024	4.00%
10	Monterey One Water	N/C								
	Salinas Valley Solid Waste Authority	N/C								

Summary Results	Unadjusted	Adjusted	Total
	Top Monthly	Top Monthly	Monthly
	Salary	Salary	Comp
Average of Comparators	\$ 9,514	\$ 9,902	\$ 14,352
% Monterey Regional Waste Management District Above/Below	7.3%	3.5%	3.1%
Median of Comparators	\$ 8,812	\$ 9,212	\$ 13,320
% Monterey Regional Waste Management District Above/Below	14.1%	10.2%	10.1%
Number of Matches	8	8	8

#### N/C - Non Comparator

Page 64 of 120 Appendix II: Top Monthly Salary

<sup>1 -</sup> County of San Joaquin: Functional Match: This hybrid match represents that the duties of the class are performed by more than one class at the comparator agency. The salary displayed is for the Equipment Maintenance Foreman.



	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Maintenance Shop Supervisor	Fleet Services Mechanic Supervisor	Garage Service Supervisor	Vehicle Services Supervisor	Fleet Supervisor	[Equipment Maintenance Foreman/ Automotive Maintenance Foreman]	Supervising Heavy Equipment Mechanic	Fleet and Facilities Equipment Supervisor	N/C	Maintenance Supervisor (Fleet Services)	N/C
	Adjusted Top Monthly Salary	\$ 10,258	\$ 8,968	\$ 10,254	\$ 9,313	\$ 9,111	\$ 7,010	\$ 8,922	\$ 11,838		\$ 13,802	
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55		1.667%@57.5	
	Enhanced Formula Cost	\$ 234	\$ 360	\$ 234	\$ 212	\$ 208	\$ 281	\$ 203	\$ 475		\$ 315	
Retirement	Single Highest Year		\$ 57				\$ 45		\$ 76			
	ER Paid Member Contrib								\$ 829			
	Employee Cost Share			\$ -410								
æ	Social Security				\$ 577	\$ 565	\$ 435	\$ 553				
	Deferred Compensation	\$ 718	\$ 90		\$ 217				\$ 355		\$ 235	
	Other Ret.											
•	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231							
ž	Health			\$ 3,239		\$ 1,757	\$ 3,539	\$ 2,411	\$ 2,203		\$ 2,343	
Ē	Dental		\$ 67	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136		\$ 124	
Insurance	Vision			\$ 19			\$ 6	\$ 6			\$ 17	
	Other Ins.											
es	Vacation	\$ 592	\$ 837	\$ 592	\$ 573	\$ 526	\$ 404	\$ 927	\$ 728		\$ 796	`
Leaves	Holidays	\$ 552	\$ 414	\$ 592	\$ 501	\$ 508	\$ 377	\$ 480	\$ 615		\$ 637	
ت	Admin Leave		\$ 172		\$ 430						\$ 265	
Allow	Auto											
	Benefit Package Total	\$ 4,554	\$ 3,860	\$ 4,391	\$ 3,741	\$ 3,682	\$ 5,111	\$ 4,663	\$ 5,417	\$ 0	\$ 4,733	\$ 0

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Maint	enance Shop Supervisor									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Orange County Sanitation District	Maintenance Supervisor (Fleet Services)	\$ 13,347	96.7%	\$ 13,802	\$ 4,733	\$ 18,535	7/14/2023	7/1/2024	3.50%
2	Los Angeles County Sanitation Districts	Fleet and Facilities Equipment Supervisor	\$ 11,625	98.2%	\$ 11,838	\$ 5,417	\$ 17,255	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
3	Monterey Regional Waste Management District	Maintenance Shop Supervisor	\$ 10,258	100.0%	\$ 10,258	\$ 4,554	\$ 14,812	7/1/2023	unknown	unknown
4	City of Santa Cruz	Garage Service Supervisor	\$ 9,875	96.3%	\$ 10,254	\$ 4,391	\$ 14,646	11/25/2023	12/7/2024	2.00%
5	County of Santa Cruz	Supervising Heavy Equipment Mechanic	\$ 8,592	96.3%	\$ 8,922	\$ 4,663	\$ 13,585	9/2/2023	unknown	unknown
6	City of Watsonville	Vehicle Services Supervisor	\$ 8,950	96.1%	\$ 9,313	\$ 3,741	\$ 13,055	9/16/2023	7/1/2024	3.00%
7	City of Oxnard	Fleet Services Mechanic Supervisor	\$ 8,484	94.6%	\$ 8,968	\$ 3,860	\$ 12,829	7/1/2023	7/1/2024	3.00%
8	County of Sacramento	Fleet Supervisor	\$ 8,674	95.2%	\$ 9,111	\$ 3,682	\$ 12,794	6/18/2023	6/30/2024	CPI 2.00%-4.00%
9	County of San Joaquin <sup>1</sup>	[Equipment Maintenance Foreman/ Automotive Maintenance Foreman]	\$ 6,561	93.6%	\$ 7,010	\$ 5,111	\$ 12,121	7/3/2023	7/1/2024	4.00%
10	Monterey One Water	N/C								
11	Salinas Valley Solid Waste	N/C								
	Authority									

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 9,514	\$ 9,902	\$ 14,352
% Monterey Regional Waste Management District Above/Below	7.3%	3.5%	3.1%
Median of Comparators	\$ 8,812	\$ 9,212	\$ 13,320
% Monterey Regional Waste Management District Above/Below	14.1%	10.2%	10.1%
Number of Matches	8	8	8

#### N/C - Non Comparator

Page 66 of 120 Appendix II: Total Compensation

<sup>1 -</sup> County of San Joaquin: Functional Match: This hybrid match represents that the duties of the class are performed by more than one class at the comparator agency. The salary displayed is for the Equipment Maintenance Foreman.



MRF Mair	ntenance Supervisor									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Orange County Sanitation District	Maintenance Supervisor (Mechanical Maintenance)	\$ 13,347	96.7%	\$ 13,802	\$ 4,733	\$ 18,535	7/14/2023	7/1/2024	3.50%
2	Los Angeles County Sanitation Districts	Fleet and Facilities Equipment Supervisor	\$ 11,625	98.2%	\$ 11,838	\$ 5,417	\$ 17,255	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
3	Salinas Valley Solid Waste Authority	Field Operations Supervisors	\$ 9,497	100.0%	\$ 9,497	\$ 5,160	\$ 14,657	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
4	Monterey Regional Waste Management District	MRF Maintenance Supervisor	\$ 9,322	100.0%	\$ 9,322	\$ 4,363	\$ 13,685	7/1/2023	unknown	unknown
5	City of Oxnard	Maintenance Crew Supervisor	\$ 8,484	94.6%	\$ 8,968	\$ 3,860	\$ 12,829	7/1/2023	7/1/2024	3.00%
6	City of Santa Cruz	Resource Recovery Supervisor	\$ 8,525	96.3%	\$ 8,853	\$ 4,254	\$ 13,106	11/25/2023	12/7/2024	2.00%
7	County of Sacramento	Waste Management Operations Supervisor	\$ 8,394	95.2%	\$ 8,817	\$ 3,624	\$ 12,441	6/18/2023	6/30/2024	CPI 2.00%-4.00%
8	County of San Joaquin	Solid Waste Recovery Supervisor	\$ 6,561	93.6%	\$ 7,010	\$ 5,111	\$ 12,121	7/3/2023	7/1/2024	4.00%
9	Monterey One Water	N/C								
10	City of Watsonville	N/C								
11	County of Santa Cruz	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 9,490	\$ 9,826	\$ 14,420
% Monterey Regional Waste Management District Above/Below	-1.8%	-5.4%	-5.4%
Median of Comparators	\$ 8,525	\$ 8,968	\$ 13,106
% Monterey Regional Waste Management District Above/Below	8.5%	3.8%	4.2%
Number of Matches	7	7	7

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	MRF Maintenance Supervisor	Maintenance Crew Supervisor	Resource Recovery Supervisor	N/C	Waste Management Operations Supervisor	Solid Waste Recovery Supervisor	N/C	Fleet and Facilities Equipment Supervisor	N/C	Maintenance Supervisor (Mechanical Maintenance)	Field Operations Supervisors
	Adjusted Top Monthly Salary	\$ 9,322	\$ 8,968	\$ 8,853		\$ 8,817	\$ 7,010		\$ 11,838		\$ 13,802	\$ 9,497
	Classic	2%@60	2%@55	2%@60		1.92%@60	2%@55.5		2%@55		1.667%@57.5	2%@55
	Enhanced Formula Cost	\$ 213	\$ 360	\$ 202		\$ 201	\$ 281		\$ 475		\$ 315	\$ 381
i,	Single Highest Year		\$ 57				\$ 45		\$ 76			\$ 61
Retirement	ER Paid Member Contrib								\$ 829			
tire	Employee Cost Share			\$ -354								\$ -95
8	Social Security					\$ 547	\$ 435					
	Deferred Compensation	\$ 653	\$ 90						\$ 355		\$ 235	
	Other Ret.											
	Cafeteria	\$ 2,458	\$ 1,863									
nce	Health			\$ 3,239		\$ 1,757	\$ 3,539		\$ 2,203		\$ 2,343	\$ 2,905
Insurance	Dental		\$ 67	\$ 127		\$ 119	\$ 24		\$ 136		\$ 124	\$ 137
lus	Vision			\$ 19			\$ 6				\$ 17	\$ 37
	Other Ins.											
se	Vacation	\$ 538	\$ 837	\$ 511		\$ 509	\$ 404		\$ 728		\$ 796	\$ 950
Leaves	Holidays	\$ 502	\$ 414	\$ 511		\$ 492	\$ 377		\$ 615		\$ 637	\$ 511
Ľ	Admin Leave		\$ 172								\$ 265	\$ 274
Allow	Auto											
	Benefit Package Total	\$ 4,363	\$ 3,860	\$ 4,254	\$ 0	\$ 3,624	\$ 5,111	\$ 0	\$ 5,417	\$ 0	\$ 4,733	\$ 5,160

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MRF N	MRF Maintenance Supervisor									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Orange County Sanitation District	Maintenance Supervisor (Mechanical Maintenance)	\$ 13,347	96.7%	\$ 13,802	\$ 4,733	\$ 18,535	7/14/2023	7/1/2024	3.50%
2	Los Angeles County Sanitation Districts	Fleet and Facilities Equipment Supervisor	\$ 11,625	98.2%	\$ 11,838	\$ 5,417	\$ 17,255	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
3	Salinas Valley Solid Waste Authority	Field Operations Supervisors	\$ 9,497	100.0%	\$ 9,497	\$ 5,160	\$ 14,657	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
4	Monterey Regional Waste Management District	MRF Maintenance Supervisor	\$ 9,322	100.0%	\$ 9,322	\$ 4,363	\$ 13,685	7/1/2023	unknown	unknown
5	City of Santa Cruz	Resource Recovery Supervisor	\$ 8,525	96.3%	\$ 8,853	\$ 4,254	\$ 13,106	11/25/2023	12/7/2024	2.00%
6	City of Oxnard	Maintenance Crew Supervisor	\$ 8,484	94.6%	\$ 8,968	\$ 3,860	\$ 12,829	7/1/2023	7/1/2024	3.00%
7	County of Sacramento	Waste Management Operations Supervisor	\$ 8,394	95.2%	\$ 8,817	\$ 3,624	\$ 12,441	6/18/2023	6/30/2024	CPI 2.00%-4.00%
8	County of San Joaquin	Solid Waste Recovery Supervisor	\$ 6,561	93.6%	\$ 7,010	\$ 5,111	\$ 12,121	7/3/2023	7/1/2024	4.00%
9	Monterey One Water	N/C								
10	City of Watsonville	N/C								
11	County of Santa Cruz	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 9,490	\$ 9,826	\$ 14,420
% Monterey Regional Waste Management District Above/Below	-1.8%	-5.4%	-5.4%
Median of Comparators	\$ 8,525	\$ 8,968	\$ 13,106
% Monterey Regional Waste Management District Above/Below	8.5%	3.8%	4.2%
Number of Matches	7	7	7

N/C - Non Comparator

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MRF Mair	ntenance Worker II									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Monterey One Water	Maintenance Mechanic II	\$ 9,916	99.9%	\$ 9,926	\$ 3,794	\$ 13,720	6/25/2023	unknown	unknown
2	Orange County Sanitation District	Welder-Fabricator	\$ 9,258	96.7%	\$ 9,574	\$ 4,141	\$ 13,715	7/14/2023	7/1/2024	3.50%
3	Los Angeles County Sanitation Districts	Stationary Mechanic	\$ 9,242	98.2%	\$ 9,411	\$ 4,786	\$ 14,197	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
4	City of Santa Cruz	Recycling Center Maintenance Mechanic	\$ 7,328	96.3%	\$ 7,610	\$ 4,194	\$ 11,804	9/2/2023	8/31/2024	3.50%
5	City of Watsonville	Utility Worker III	\$ 6,984	96.1%	\$ 7,267	\$ 2,794	\$ 10,061	7/8/2023	7/1/2024	2.00%
6	City of Oxnard	Fleet Services Mechanic	\$ 6,872	94.6%	\$ 7,264	\$ 3,130	\$ 10,394	7/1/2023	7/1/2024	3.00%
7	Monterey Regional Waste Management District	MRF Maintenance Worker II	\$ 6,784	100.0%	\$ 6,784	\$ 3,844	\$ 10,628	7/1/2023	unknown	unknown
8	County of Santa Cruz	Public Works Maintenance Worker II	\$ 6,418	96.3%	\$ 6,665	\$ 4,116	\$ 10,781	9/2/2023	unknown	unknown
9	County of San Joaquin	Welder	\$ 6,126	93.6%	\$ 6,545	\$ 5,009	\$ 11,554	7/3/2023	7/1/2024	4.00%
10	County of Sacramento	Park Maintenance Mechanic	\$ 5,746	95.2%	\$ 6,036	\$ 3,061	\$ 9,097	6/18/2023	6/30/2024	CPI 2.00%-4.00%
11	Salinas Valley Solid Waste Authority	HHW Maintenance Worker II	\$ 5,795	100.0%	\$ 5,795	\$ 4,348	\$ 10,143	7/10/2023	7/1/2024	CPI 2.00% - 3.50%

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 7,369	\$ 7,609	\$ 11,546
% Monterey Regional Waste Management District Above/Below	-8.6%	-12.2%	-8.6%
Median of Comparators	\$ 6,928	\$ 7,266	\$ 11,167
% Monterey Regional Waste Management District Above/Below	-2.1%	-7.1%	-5.1%
Number of Matches	10	10	10

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	MRF Maintenance Worker II	Fleet Services Mechanic	Recycling Center Maintenance Mechanic	Utility Worker III	Park Maintenance Mechanic	Welder	Public Works Maintenance Worker II	Stationary Mechanic	Maintenance Mechanic II	Welder- Fabricator	HHW Maintenance Worker II
	Adjusted Top Monthly Salary	\$ 6,784	\$ 7,264	\$ 7,610	\$ 7,267	\$ 6,036	\$ 6,545	\$ 6,665	\$ 9,411	\$ 9,926	\$ 9,574	\$ 5,795
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55	2%@55	1.667%@57.5	2%@55
	Enhanced Formula Cost	\$ 155	\$ 291	\$ 174	\$ 166	\$ 138	\$ 262	\$ 152	\$ 377	\$ 398	\$ 218	\$ 232
Ę	Single Highest Year		\$ 46				\$ 42		\$ 60			\$ 37
Retirement	ER Paid Member Contrib								\$ 659			
ŧ,	Employee Cost Share			\$ -190						\$ -142		\$ -58
æ	Social Security				\$ 451	\$ 374	\$ 406	\$ 413				
	Deferred Compensation	\$ 475	\$ 73		\$ 108				\$ 282		\$ 168	
	Other Ret.											
•	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231					\$ 2,431		
ž	Health			\$ 3,187		\$ 1,757	\$ 3,539	\$ 2,411	\$ 2,203		\$ 2,343	\$ 2,905
Insurance	Dental		\$ 67	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136		\$ 124	\$ 137
<u>u</u>	Vision			\$ 19			\$ 6	\$ 6			\$ 17	\$ 37
	Other Ins.											
es	Vacation	\$ 391	\$ 454	\$ 439	\$ 447	\$ 348	\$ 378	\$ 692	\$ 579	\$ 573	\$ 829	\$ 580
Leaves	Holidays	\$ 365	\$ 335	\$ 439	\$ 391	\$ 325	\$ 352	\$ 359	\$ 489	\$ 534	\$ 442	\$ 312
	Admin Leave											\$ 167
Allow	Auto											
	Benefit Package Total	\$ 3,844	\$ 3,130	\$ 4,194	\$ 2,794	\$ 3,061	\$ 5,009	\$ 4,116	\$ 4,786	\$ 3,794	\$ 4,141	\$ 4,348

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MRF I	IRF Maintenance Worker II									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Los Angeles County Sanitation Districts	Stationary Mechanic	\$ 9,242	98.2%	\$ 9,411	\$ 4,786	\$ 14,197	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
2	Monterey One Water	Maintenance Mechanic II	\$ 9,916	99.9%	\$ 9,926	\$ 3,794	\$ 13,720	6/25/2023	unknown	unknown
3	Orange County Sanitation District	Welder-Fabricator	\$ 9,258	96.7%	\$ 9,574	\$ 4,141	\$ 13,715	7/14/2023	7/1/2024	3.50%
4	City of Santa Cruz	Recycling Center Maintenance Mechanic	\$ 7,328	96.3%	\$ 7,610	\$ 4,194	\$ 11,804	9/2/2023	8/31/2024	3.50%
5	County of San Joaquin	Welder	\$ 6,126	93.6%	\$ 6,545	\$ 5,009	\$ 11,554	7/3/2023	7/1/2024	4.00%
6	County of Santa Cruz	Public Works Maintenance Worker II	\$ 6,418	96.3%	\$ 6,665	\$ 4,116	\$ 10,781	9/2/2023	unknown	unknown
7	Monterey Regional Waste Management District	MRF Maintenance Worker II	\$ 6,784	100.0%	\$ 6,784	\$ 3,844	\$ 10,628	7/1/2023	unknown	unknown
8	City of Oxnard	Fleet Services Mechanic	\$ 6,872	94.6%	\$ 7,264	\$ 3,130	\$ 10,394	7/1/2023	7/1/2024	3.00%
9	Salinas Valley Solid Waste Authority	HHW Maintenance Worker II	\$ 5,795	100.0%	\$ 5,795	\$ 4,348	\$ 10,143	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
10	City of Watsonville	Utility Worker III	\$ 6,984	96.1%	\$ 7,267	\$ 2,794	\$ 10,061	7/8/2023	7/1/2024	2.00%
11	County of Sacramento	Park Maintenance Mechanic	\$ 5,746	95.2%	\$ 6,036	\$ 3,061	\$ 9,097	6/18/2023	6/30/2024	CPI 2.00%-4.00%

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 7,369	\$ 7,609	\$ 11,546
% Monterey Regional Waste Management District Above/Below	-8.6%	-12.2%	-8.6%
Median of Comparators	\$ 6,928	\$ 7,266	\$ 11,167
% Monterey Regional Waste Management District Above/Below	-2.1%	-7.1%	-5.1%
Number of Matches	10	10	10

N/C - Non Comparator

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MRF Man	ager									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Los Angeles County Sanitation Districts	Solid Waste Operations Superintendent	\$ 14,707	98.2%	\$ 14,977	\$ 6,233	\$ 21,210	7/1/2023	unknown	unknown
2	Monterey Regional Waste Management District	MRF Manager	\$ 14,943	100.0%	\$ 14,943	\$ 6,352	\$ 21,295	7/1/2023	unknown	unknown
3	County of San Joaquin	[Solid Waste Operations Manager/ Integrated Waste Manager]	\$ 13,656	93.6%	\$ 14,590	\$ 7,880	\$ 22,470	7/1/2023	7/1/2024	4.00%
4	County of Sacramento <sup>1</sup>	Waste Management Superintendent	\$ 13,631	95.2%	\$ 14,318	\$ 5,128	\$ 19,446	6/18/2023	6/30/2024	CPI 2.00%-4.00%
5	City of Oxnard	Maintenance and Operations Superintendent	\$ 11,304	94.6%	\$ 11,949	\$ 4,502	\$ 16,451	7/1/2023	7/1/2024	3.00%
6	City of Santa Cruz	Superintendent of Resource Recovery-Processing and Disposal	\$ 11,160	96.3%	\$ 11,589	\$ 4,859	\$ 16,448	8/19/2023	8/17/2024	5.00%
7	Orange County Sanitation District	N/C								
8	County of Santa Cruz	N/C								
9	Salinas Valley Solid Waste Authority	N/C								
10		N/C		1					1	
		N/C								

	Unadjusted	Adjusted	Total
Summary Results	Тор	Тор	Monthly
Summary results	Monthly	Monthly	
	Salary	Salary	Comp
Average of Comparators	\$ 12,892	\$ 13,485	\$ 19,205
% Monterey Regional Waste Management District Above/Below	13.7%	9.8%	9.8%
Median of Comparators	\$ 13,631	\$ 14,318	\$ 19,446
% Monterey Regional Waste Management District Above/Below	8.8%	4.2%	8.7%
Number of Matches	5	5	5

N/C - Non Comparator

1 - County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	MRF Manager	Maintenance and Operations Superintendent	Superintendent of Resource Recovery- Processing and Disposal	N/C	Waste Management Superintendent	[Solid Waste Operations Manager/ Integrated Waste Manager]	N/C	Solid Waste Operations Superintendent	N/C	N/C	N/C
	Adjusted Top Monthly Salary	\$ 14,943	\$ 11,949	\$ 11,589		\$ 14,318	\$ 14,590		\$ 14,977			
	Classic	2%@60	2%@55	2%@60		1.92%@60	2%@55.5		2%@55			
	Enhanced Formula Cost	\$ 341	\$ 479	\$ 264		\$ 326	\$ 585		\$ 601			
ju ,	Single Highest Year		\$ 76				\$ 93		\$ 96			
Retirement	ER Paid Member Contrib								\$ 1,048			
ite	Employee Cost Share			\$ -464								
æ	Social Security					\$ 871	\$ 871					
	Deferred Compensation	\$ 1,046	\$ 119	\$ 125		\$ 430	\$ 292		\$ 449			
	Other Ret.											
m	Cafeteria	\$ 2,458	\$ 1,863				\$ 2,002					
uce	Health			\$ 3,005		\$ 1,757	\$ 1,538		\$ 2,203			
Insurance	Dental		\$ 67	\$ 127		\$ 119	\$ 24		\$ 136			
lus	Vision			\$ 19			\$ 6					
	Other Ins.											
sə,	Vacation	\$ 862	\$ 1,116	\$ 669		\$ 826	\$ 1,122		\$ 922			
Leaves	Holidays	\$ 805	\$ 552	\$ 669		\$ 799	\$ 786		\$ 778			
	Admin Leave	\$ 841	\$ 230	\$ 446			\$ 561					
Allow	Auto											
	Benefit Package Total	\$ 6,352	\$ 4,502	\$ 4,859	\$ 0	\$ 5,128	\$ 7,880	\$ 0	\$ 6,233	<b>\$</b> 0	<b>\$</b> 0	\$ 0

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MRF I	Manager									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	County of San Joaquin	[Solid Waste Operations Manager/ Integrated Waste Manager]	\$ 13,656	93.6%	\$ 14,590	\$ 7,880	\$ 22,470	7/1/2023	7/1/2024	4.00%
2	Monterey Regional Waste Management District	MRF Manager	\$ 14,943	100.0%	\$ 14,943	\$ 6,352	\$ 21,295	7/1/2023	unknown	unknown
3	Los Angeles County Sanitation Districts	Solid Waste Operations Superintendent	\$ 14,707	98.2%	\$ 14,977	\$ 6,233	\$ 21,210	7/1/2023	unknown	unknown
4	County of Sacramento <sup>1</sup>	Waste Management Superintendent	\$ 13,631	95.2%	\$ 14,318	\$ 5,128	\$ 19,446	6/18/2023	6/30/2024	CPI 2.00%-4.00%
5	City of Oxnard	Maintenance and Operations Superintendent	\$ 11,304	94.6%	\$ 11,949	\$ 4,502	\$ 16,451	7/1/2023	7/1/2024	3.00%
6	City of Santa Cruz	Superintendent of Resource Recovery-Processing and Disposal	\$ 11,160	96.3%	\$ 11,589	\$ 4,859	\$ 16,448	8/19/2023	8/17/2024	5.00%
7	Orange County Sanitation District	N/C								
8	County of Santa Cruz	N/C								
9	Salinas Valley Solid Waste Authority	N/C								
10	Monterey One Water	N/C								
11	City of Watsonville	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 12,892	\$ 13,485	\$ 19,205
% Monterey Regional Waste Management District Above/Below	13.7%	9.8%	9.8%
Median of Comparators	\$ 13,631	\$ 14,318	\$ 19,446
% Monterey Regional Waste Management District Above/Below	8.8%	4.2%	8.7%
Number of Matches	5	5	5

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N/C - Non Comparator 1 - County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.



MRF Ope	rator II									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Los Angeles County Sanitation Districts	Green Waste Operator II	\$ 6,891	98.2%	\$ 7,017	\$ 4,163	\$ 11,180	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
2	City of Santa Cruz	Resource Recovery Equipment Operator	\$ 6,686	96.3%	\$ 6,943	\$ 4,119	\$ 11,061	9/2/2023	8/31/2024	3.50%
3	County of Sacramento	Transfer Equipment Operator	\$ 6,515	95.2%	\$ 6,843	\$ 3,220	\$ 10,063	6/18/2023	6/30/2024	CPI 2.00%-4.00%
4	Monterey Regional Waste Management District	MRF Operator II	\$ 6,784	100.0%	\$ 6,784	\$ 3,844	\$ 10,628	7/1/2023	unknown	unknown
5	County of San Joaquin	Equipment Operator II	\$ 6,037	93.6%	\$ 6,450	\$ 4,988	\$ 11,438	7/3/2023	7/1/2024	4.00%
6	Salinas Valley Solid Waste Authority	Equipment Operator-Driver	\$ 6,241	100.0%	\$ 6,241	\$ 4,446	\$ 10,687	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
7	City of Oxnard	Maintenance Technician, Senior	\$ 5,660	94.6%	\$ 5,983	\$ 2,918	\$ 8,901	7/1/2023	7/1/2024	3.00%
8	City of Watsonville	Waste and Recycling Center Worker II	\$ 5,437	96.1%	\$ 5,658	\$ 2,471	\$ 8,129	7/8/2023	7/1/2024	2.00%
9	Orange County Sanitation District	N/C								
10	County of Santa Cruz	N/C								
11	Monterey One Water	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 6,210	\$ 6,448	\$ 10,209
% Monterey Regional Waste Management District Above/Below	8.5%	5.0%	4.0%
Median of Comparators	\$ 6,241	\$ 6,450	\$ 10,687
% Monterey Regional Waste Management District Above/Below	8.0%	4.9%	-0.6%
Number of Matches	7	7	7

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	MRF Operator II	Maintenance Technician, Senior	Resource Recovery Equipment Operator	Waste and Recycling Center Worker II	Transfer Equipment Operator	Equipment Operator II	N/C	Green Waste Operator II	N/C	N/C	Equipment Operator-Driver
	Adjusted Top Monthly Salary	\$ 6,784	\$ 5,983	\$ 6,943	\$ 5,658	\$ 6,843	\$ 6,450		\$ 7,017			\$ 6,241
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5		2%@55			2%@55
	Enhanced Formula Cost	\$ 155	\$ 240	\$ 158	\$ 129	\$ 156	\$ 259		\$ 281			\$ 250
ı	Single Highest Year		\$ 38				\$ 41		\$ 45			\$ 40
Retirement	ER Paid Member Contrib								\$ 491			
tire	Employee Cost Share			\$ -174								\$ -62
æ	Social Security				\$ 351	\$ 424	\$ 400					
	Deferred Compensation	\$ 475	\$ 60		\$ 108				\$ 211			
	Other Ret.											
_	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231							
Insurance	Health			\$ 3,187		\$ 1,757	\$ 3,539		\$ 2,203			\$ 2,905
<u>2</u>	Dental		\$ 67	\$ 127		\$ 119	\$ 24		\$ 136			\$ 137
ısı	Vision			\$ 19			\$ 6					\$ 37
	Other Ins.											
S	Vacation	\$ 391	\$ 374	\$ 401	\$ 348	\$ 395	\$ 372		\$ 432			\$ 624
Leaves	Holidays	\$ 365	\$ 276	\$ 401	\$ 305	\$ 369	\$ 347		\$ 364			\$ 336
ت	Admin Leave					·			·			\$ 180
Allow	Auto											
	Benefit Package Total	\$ 3,844	\$ 2,918	\$ 4,119	\$ 2,471	\$ 3,220	\$ 4,988	\$ 0	\$ 4,163	\$ 0	\$ 0	\$ 4,446

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MRF (	Operator II									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	County of San Joaquin	Equipment Operator II	\$ 6,037	93.6%	\$ 6,450	\$ 4,988	\$ 11,438	7/3/2023	7/1/2024	4.00%
2	Los Angeles County Sanitation Districts	Green Waste Operator II	\$ 6,891	98.2%	\$ 7,017	\$ 4,163	\$ 11,180	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
3	City of Santa Cruz	Resource Recovery Equipment Operator	\$ 6,686	96.3%	\$ 6,943	\$ 4,119	\$ 11,061	9/2/2023	8/31/2024	3.50%
	Salinas Valley Solid Waste Authority	Equipment Operator-Driver	\$ 6,241	100.0%	\$ 6,241	\$ 4,446	\$ 10,687	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
5	Monterey Regional Waste Management District	MRF Operator II	\$ 6,784	100.0%	\$ 6,784	\$ 3,844	\$ 10,628	7/1/2023	unknown	unknown
6	County of Sacramento	Transfer Equipment Operator	\$ 6,515	95.2%	\$ 6,843	\$ 3,220	\$ 10,063	6/18/2023	6/30/2024	CPI 2.00%-4.00%
7	City of Oxnard	Maintenance Technician, Senior	\$ 5,660	94.6%	\$ 5,983	\$ 2,918	\$ 8,901	7/1/2023	7/1/2024	3.00%
8	City of Watsonville	Waste and Recycling Center Worker II	\$ 5,437	96.1%	\$ 5,658	\$ 2,471	\$ 8,129	7/8/2023	7/1/2024	2.00%
9	Orange County Sanitation District	N/C								
10	County of Santa Cruz	N/C								
11	Monterey One Water	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 6,210	\$ 6,448	\$ 10,209
% Monterey Regional Waste Management District Above/Below	8.5%	5.0%	4.0%
Median of Comparators	\$ 6,241	\$ 6,450	\$ 10,687
% Monterey Regional Waste Management District Above/Below	8.0%	4.9%	-0.6%
Number of Matches	7	7	7

N/C - Non Comparator

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MRF Sup	ervisor									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	(-congraphic	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Los Angeles County Sanitation Districts	Solid Waste Operations Supervisor II	\$ 10,690	98.2%	\$ 10,886	\$ 5,169	\$ 16,055	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
2	Salinas Valley Solid Waste Authority	Field Operations Supervisors	\$ 9,497	100.0%	\$ 9,497	\$ 5,160	\$ 14,657	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
3	Monterey Regional Waste Management District	MRF Supervisor	\$ 9,097	100.0%	\$ 9,097	\$ 4,317	\$ 13,414	7/1/2023	unknown	unknown
4	City of Oxnard	Maintenance Crew Supervisor	\$ 8,484	94.6%	\$ 8,968	\$ 3,860	\$ 12,829	7/1/2023	7/1/2024	3.00%
5	City of Santa Cruz	Resource Recovery Supervisor	\$ 8,525	96.3%	\$ 8,853	\$ 4,254	\$ 13,106	11/25/2023	12/7/2024	2.00%
6	County of Sacramento	Waste Management Operations Supervisor	\$ 8,394	95.2%	\$ 8,817	\$ 3,624	\$ 12,441	6/18/2023	6/30/2024	CPI 2.00%-4.00%
7	City of Watsonville	Waste and Recycling Center Supervisor	\$ 7,286	96.1%	\$ 7,582	\$ 3,315	\$ 10,896	9/16/2023	7/1/2024	3.00%
8	County of San Joaquin	Solid Waste Recovery Supervisor	\$ 6,561	93.6%	\$ 7,010	\$ 5,111	\$ 12,121	7/3/2023	7/1/2024	4.00%
9	Orange County Sanitation District	N/C								
10	County of Santa Cruz	N/C								
11	Monterey One Water	N/C								

Summary Results	Unadjusted	Adjusted	Total
	Top Monthly	Top Monthly	Monthly
	Salary	Salary	Comp
Average of Comparators	\$ 8,491	\$ 8,802	\$ 13,158
% Monterey Regional Waste Management District Above/Below	6.7%	3.2%	1.9%
Median of Comparators	\$ 8,484	\$ 8,853	\$ 12,829
% Monterey Regional Waste Management District Above/Below	6.7%	2.7%	4.4%
Number of Matches	7	7	7

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	MRF Supervisor	Maintenance Crew Supervisor	Resource Recovery Supervisor	Waste and Recycling Center Supervisor	Waste Management Operations Supervisor	Solid Waste Recovery Supervisor	N/C	Solid Waste Operations Supervisor II	N/C	N/C	Field Operations Supervisors
	Adjusted Top Monthly Salary	\$ 9,097	\$ 8,968	\$ 8,853	\$ 7,582	\$ 8,817	\$ 7,010		\$ 10,886			\$ 9,497
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5		2%@55			2%@55
	Enhanced Formula Cost	\$ 207	\$ 360	\$ 202	\$ 173	\$ 201	\$ 281		\$ 437			\$ 381
ı	Single Highest Year		\$ 57				\$ 45		\$ 70			\$ 61
Retirement	ER Paid Member Contrib								\$ 762			
tire	Employee Cost Share			\$ -354								\$ -95
æ	Social Security				\$ 470	\$ 547	\$ 435					
	Deferred Compensation	\$ 637	\$ 90		\$ 217				\$ 327			
	Other Ret.											
_	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231							
Insurance	Health			\$ 3,239		\$ 1,757	\$ 3,539		\$ 2,203			\$ 2,905
ra ra	Dental		\$ 67	\$ 127		\$ 119	\$ 24		\$ 136			\$ 137
ısı	Vision			\$ 19			\$ 6					\$ 37
	Other Ins.											
es	Vacation	\$ 525	\$ 837	\$ 511	\$ 467	\$ 509	\$ 404		\$ 670			\$ 950
Leaves	Holidays	\$ 490	\$ 414	\$ 511	\$ 408	\$ 492	\$ 377		\$ 565			\$ 511
ت	Admin Leave		\$ 172		\$ 350				·			\$ 274
Allow	Auto											
	Benefit Package Total	\$ 4,317	\$ 3,860	\$ 4,254	\$ 3,315	\$ 3,624	\$ 5,111	\$ 0	\$ 5,169	\$ 0	\$ 0	\$ 5,160

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MRF S	Supervisor									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Los Angeles County Sanitation Districts	Solid Waste Operations Supervisor II	\$ 10,690	98.2%	\$ 10,886	\$ 5,169	\$ 16,055	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
	Salinas Valley Solid Waste Authority	Field Operations Supervisors	\$ 9,497	100.0%	\$ 9,497	\$ 5,160	\$ 14,657	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
3	Monterey Regional Waste Management District	MRF Supervisor	\$ 9,097	100.0%	\$ 9,097	\$ 4,317	\$ 13,414	7/1/2023	unknown	unknown
4	City of Santa Cruz	Resource Recovery Supervisor	\$ 8,525	96.3%	\$ 8,853	\$ 4,254	\$ 13,106	11/25/2023	12/7/2024	2.00%
5	City of Oxnard	Maintenance Crew Supervisor	\$ 8,484	94.6%	\$ 8,968	\$ 3,860	\$ 12,829	7/1/2023	7/1/2024	3.00%
6	County of Sacramento	Waste Management Operations Supervisor	\$ 8,394	95.2%	\$ 8,817	\$ 3,624	\$ 12,441	6/18/2023	6/30/2024	CPI 2.00%-4.00%
7	County of San Joaquin	Solid Waste Recovery Supervisor	\$ 6,561	93.6%	\$ 7,010	\$ 5,111	\$ 12,121	7/3/2023	7/1/2024	4.00%
8	City of Watsonville	Waste and Recycling Center Supervisor	\$ 7,286	96.1%	\$ 7,582	\$ 3,315	\$ 10,896	9/16/2023	7/1/2024	3.00%
9	Orange County Sanitation District	N/C								
10	County of Santa Cruz	N/C								
11	Monterey One Water	N/C					·			

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 8,491	\$ 8,802	\$ 13,158
% Monterey Regional Waste Management District Above/Below	6.7%	3.2%	1.9%
Median of Comparators	\$ 8,484	\$ 8,853	\$ 12,829
% Monterey Regional Waste Management District Above/Below	6.7%	2.7%	4.4%
Number of Matches	7	7	7

N/C - Non Comparator

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Power Sy	stems Senior Technician									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Orange County Sanitation District	Power Plant Operator II	\$ 10,216	96.7%	\$ 10,565	\$ 4,295	\$ 14,860	7/14/2023	7/1/2024	3.50%
2	Monterey One Water	Cogeneration Specialist II	\$ 10,506	99.9%	\$ 10,517	\$ 3,875	\$ 14,391	6/25/2023	unknown	unknown
3	Los Angeles County Sanitation Districts	Senior Power Plant Operator I	\$ 10,252	98.2%	\$ 10,440	\$ 4,700	\$ 15,140	7/1/2023	unknown	unknown
4	Monterey Regional Waste Management District	Power Systems Senior Technician	\$ 10,279	100.0%	\$ 10,279	\$ 4,559	\$ 14,838	7/1/2023	unknown	unknown
5	City of Oxnard	Plant Maintenance Specialist	\$ 6,872	94.6%	\$ 7,264	\$ 3,130	\$ 10,394	7/1/2023	7/1/2024	3.00%
6	County of Sacramento	N/C								
7	County of San Joaquin	N/C								
8	City of Watsonville	N/C								
9	Salinas Valley Solid Waste Authority	N/C								
10	City of Santa Cruz	N/C								
11	County of Santa Cruz	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 9,462	\$ 9,696	\$ 13,696
% Monterey Regional Waste Management District Above/Below	8.0%	5.7%	7.7%
Median of Comparators	\$ 10,234	\$ 10,478	\$ 14,626
% Monterey Regional Waste Management District Above/Below	0.4%	-1.9%	1.4%
Number of Matches	4	4	4

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Power Systems Senior Technician	Plant Maintenance Specialist	N/C	N/C	N/C	N/C	N/C	Senior Power Plant Operator I	Cogeneration Specialist II	Power Plant Operator II	N/C
	Adjusted Top Monthly Salary	\$ 10,279	\$ 7,264						\$ 10,440	\$ 10,517	\$ 10,565	
	Classic	2%@60	2%@55						2%@55	2%@55	1.667%@57.5	
	Enhanced Formula Cost	\$ 234	\$ 291						\$ 419	\$ 422	\$ 241	
Ę	Single Highest Year		\$ 46						\$ 67			
Retirement	ER Paid Member Contrib								\$ 731			
ŧ.	Employee Cost Share									\$ -151		
æ	Social Security											
	Deferred Compensation	\$ 720	\$ 73								\$ 168	
	Other Ret.											
_	Cafeteria	\$ 2,458	\$ 1,863							\$ 2,431		
ည	Health								\$ 2,203		\$ 2,343	
<u> </u>	Dental		\$ 67						\$ 136		\$ 124	
Insurance	Vision										\$ 17	
_	Other Ins.											
Se	Vacation	\$ 593	\$ 454						\$ 642	\$ 607	\$ 914	
Leaves	Holidays	\$ 553	\$ 335						\$ 502	\$ 566	\$ 488	
Le	Admin Leave											
Allow	Auto											
	Benefit Package Total	\$ 4,559	\$ 3,130	<b>\$</b> 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 4,700	\$ 3,875	\$ 4,295	\$ 0

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Powe	r Systems Senior Technician									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
	Los Angeles County Sanitation Districts	Senior Power Plant Operator I	\$ 10,252	98.2%	\$ 10,440	\$ 4,700	\$ 15,140	7/1/2023	unknown	unknown
2	Orange County Sanitation District	Power Plant Operator II	\$ 10,216	96.7%	\$ 10,565	\$ 4,295	\$ 14,860	7/14/2023	7/1/2024	3.50%
3	Monterey Regional Waste Management District	Power Systems Senior Technician	\$ 10,279	100.0%	\$ 10,279	\$ 4,559	\$ 14,838	7/1/2023	unknown	unknown
4	Monterey One Water	Cogeneration Specialist II	\$ 10,506	99.9%	\$ 10,517	\$ 3,875	\$ 14,391	6/25/2023	unknown	unknown
5	City of Oxnard	Plant Maintenance Specialist	\$ 6,872	94.6%	\$ 7,264	\$ 3,130	\$ 10,394	7/1/2023	7/1/2024	3.00%
6	County of Sacramento	N/C								
7	County of San Joaquin	N/C								
8	City of Watsonville	N/C								
	Salinas Valley Solid Waste Authority	N/C								
10	City of Santa Cruz	N/C								
11	County of Santa Cruz	N/C			-			<u> </u>		

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 9,462	\$ 9,696	\$ 13,696
% Monterey Regional Waste Management District Above/Below	8.0%	5.7%	7.7%
Median of Comparators	\$ 10,234	\$ 10,478	\$ 14,626
% Monterey Regional Waste Management District Above/Below	0.4%	-1.9%	1.4%
Number of Matches	4	4	4

N/C - Non Comparator

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Power Sy	stems Supervisor									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Orange County Sanitation District	Maintenance Supervisor (Power Generation and Distribution)	\$ 13,347	96.7%	\$ 13,802	\$ 4,733	\$ 18,535	7/14/2023	7/1/2024	3.50%
2	Los Angeles County Sanitation Districts	Energy Recovery Superintendent II	\$ 13,479	98.2%	\$ 13,726	\$ 5,907	\$ 19,633	7/1/2023	unknown	unknown
3	Monterey Regional Waste Management District	Power Systems Supervisor	\$ 11,334	100.0%	\$ 11,334	\$ 4,774	\$ 16,108	7/1/2023	unknown	unknown
4	Monterey One Water	Senior Cogeneration Specialist	\$ 11,034	99.9%	\$ 11,045	\$ 3,947	\$ 14,992	6/25/2023	unknown	unknown
5	County of San Joaquin	N/C								
6	County of Sacramento	N/C								
7	City of Watsonville	N/C								
8	Salinas Valley Solid Waste	N/C								
	Authority									
9	City of Oxnard	N/C								
10	City of Santa Cruz	N/C								
11	County of Santa Cruz	N/C								

Summary Results	Unadjusted	Adjusted	Total
	Top Monthly	Top Monthly	Monthly
	Salary	Salary	Comp
Average of Comparators	Insuff. Data	Insuff. Data	Insuff. Data
% Monterey Regional Waste Management District Above/Below	Insuff. Data	Insuff. Data	Insuff. Data
Median of Comparators	Insuff. Data	Insuff. Data	Insuff. Data
% Monterey Regional Waste Management District Above/Below	Insuff. Data	Insuff. Data	Insuff. Data
Number of Matches	3	3	3

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Power Systems Supervisor	N/C	N/C	N/C	N/C	N/C	N/C	Energy Recovery Superintendent II	Senior Cogeneration Specialist	Maintenance Supervisor (Power Generation and Distribution)	N/C
	Adjusted Top Monthly Salary	\$ 11,334							\$ 13,726	\$ 11,045	\$ 13,802	
	Classic	2%@60							2%@55	2%@55	1.667%@57.5	
	Enhanced Formula Cost	\$ 258							\$ 550	\$ 443	\$ 315	
Ę	Single Highest Year								\$ 88			
Ĕ.	ER Paid Member Contrib								\$ 961			
Retirement	Employee Cost Share									\$ -159		
å	Social Security											
	Deferred Compensation	\$ 793							\$ 412		\$ 235	
	Other Ret.											
	Cafeteria	\$ 2,458								\$ 2,431		
2	Health								\$ 2,203		\$ 2,343	
<u> </u>	Dental								\$ 136		\$ 124	
Insurance	Vision										\$ 17	
_	Other Ins.											
se	Vacation	\$ 654							\$ 845	\$ 637	\$ 796	
Leaves	Holidays	\$ 610							\$ 713	\$ 595	\$ 637	<u> </u>
ت	Admin Leave										\$ 265	
Allow	Auto											
	Benefit Package Total	\$ 4,774	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 0	\$ 5,907	\$ 3,947	\$ 4,733	\$ 0

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Powe	ower Systems Supervisor												
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential		Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase			
1	Los Angeles County Sanitation Districts	Energy Recovery Superintendent II	\$ 13,479	98.2%	\$ 13,726	\$ 5,907	\$ 19,633	7/1/2023	unknown	unknown			
2	Orange County Sanitation District	Maintenance Supervisor (Power Generation and Distribution)	\$ 13,347	96.7%	\$ 13,802	\$ 4,733	\$ 18,535	7/14/2023	7/1/2024	3.50%			
3	Monterey Regional Waste Management District	Power Systems Supervisor	\$ 11,334	100.0%	\$ 11,334	\$ 4,774	\$ 16,108	7/1/2023	unknown	unknown			
4	Monterey One Water	Senior Cogeneration Specialist	\$ 11,034	99.9%	\$ 11,045	\$ 3,947	\$ 14,992	6/25/2023	unknown	unknown			
5	County of San Joaquin	N/C											
6	County of Sacramento	N/C											
7	City of Watsonville	N/C											
8	Salinas Valley Solid Waste Authority	N/C											
9	City of Oxnard	N/C											
10	City of Santa Cruz	N/C								·			
11	County of Santa Cruz	N/C											

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	Insuff. Data	Insuff. Data	Insuff. Data
% Monterey Regional Waste Management District Above/Below	Insuff. Data	Insuff. Data	Insuff. Data
Median of Comparators	Insuff. Data	Insuff. Data	Insuff. Data
% Monterey Regional Waste Management District Above/Below	Insuff. Data	Insuff. Data	Insuff. Data
Number of Matches	3	3	3

N/C - Non Comparator

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Project N	lanager (Construction)									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Caendrannic	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Orange County Sanitation District	CIP Project Manager	\$ 14,733	96.7%	\$ 15,236	\$ 4,942	\$ 20,178	7/14/2023	7/1/2024	3.50%
2	County of San Joaquin	Facilities and Construction Planner	\$ 12,915	93.6%	\$ 13,798	\$ 7,678	\$ 21,476	7/3/2023	7/1/2024	4.00%
3	County of Sacramento <sup>1</sup>	Construction Manager	\$ 12,308	95.2%	\$ 12,929	\$ 4,827	\$ 17,756	6/18/2023	6/30/2024	CPI 2.00%-4.00%
4	Monterey Regional Waste Management District	Project Manager (Construction)	\$ 12,295	100.0%	\$ 12,295	\$ 4,971	\$ 17,266	7/1/2023	unknown	unknown
5	City of Oxnard	Construction Project Manager	\$ 11,304	94.6%	\$ 11,949	\$ 4,502	\$ 16,451	7/1/2023	7/1/2024	3.00%
6	County of Santa Cruz	Project Manager	\$ 10,833	96.3%	\$ 11,249	\$ 5,293	\$ 16,542	9/16/2023	9/14/2024	3.00%
7	City of Santa Cruz	Facilities Maintenance Supervisor	\$ 9,701	96.3%	\$ 10,074	\$ 4,374	\$ 14,447	11/25/2023	12/7/2024	2.00%
8	City of Watsonville	N/C								
9	Monterey One Water	N/C								
10	Salinas Valley Solid Waste Authority	N/C								
11	Los Angeles County Sanitation Districts	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 11,966	\$ 12,539	\$ 17,808
% Monterey Regional Waste Management District Above/Below	2.7%	-2.0%	-3.1%
Median of Comparators	\$ 11,806	\$ 12,439	\$ 17,149
% Monterey Regional Waste Management District Above/Below	4.0%	-1.2%	0.7%
Number of Matches	6	6	6

N/C - Non Comparator

1 - County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Project Manager (Construction)	Construction Project Manager	Facilities Maintenance Supervisor	N/C	Construction Manager	Facilities and Construction Planner	Project Manager	N/C	N/C	CIP Project Manager	N/C
	Adjusted Top Monthly Salary	\$ 12,295	\$ 11,949	\$ 10,074		\$ 12,929	\$ 13,798	\$ 11,249			\$ 15,236	
	Classic	2%@60	2%@55	2%@60		1.92%@60	2%@55.5	2%@60			1.667%@57.5	
	Enhanced Formula Cost	\$ 280	\$ 479	\$ 230		\$ 295	\$ 553	\$ 256			\$ 347	
Ħ	Single Highest Year		\$ 76				\$ 88					
Retirement	ER Paid Member Contrib											
ŧ.	Employee Cost Share			\$ -403								
å	Social Security					\$ 802	\$ 855	\$ 697				
	Deferred Compensation	\$ 861	\$ 119			\$ 388	\$ 276				\$ 235	
	Other Ret.											
	Cafeteria	\$ 2,458	\$ 1,863				\$ 2,002					
ခိုင	Health			\$ 3,239		\$ 1,757	\$ 1,538	\$ 2,303			\$ 2,343	
Insurance	Dental		\$ 67	\$ 127		\$ 119	\$ 24	\$ 83			\$ 124	
nsı	Vision			\$ 19			\$ 6	\$ 6			\$ 17	
_	Other Ins.											
s	Vacation	\$ 709	\$ 1,116	\$ 581		\$ 746	\$ 1,061	\$ 909			\$ 879	
Leaves	Holidays	\$ 662	\$ 552	\$ 581		\$ 721	\$ 743	\$ 606			\$ 703	
Ľ	Admin Leave		\$ 230				\$ 531	\$ 433			\$ 293	
Allow	Auto											
	Benefit Package Total	\$ 4,971	\$ 4,502	\$ 4,374	\$ 0	\$ 4,827	\$ 7,678	\$ 5,293	\$ 0	\$ 0	\$ 4,942	\$ 0

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Projec	ct Manager (Construction)									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	County of San Joaquin	Facilities and Construction Planner	\$ 12,915	93.6%	\$ 13,798	\$ 7,678	\$ 21,476	7/3/2023	7/1/2024	4.00%
2	Orange County Sanitation District	CIP Project Manager	\$ 14,733	96.7%	\$ 15,236	\$ 4,942	\$ 20,178	7/14/2023	7/1/2024	3.50%
3	County of Sacramento <sup>1</sup>	Construction Manager	\$ 12,308	95.2%	\$ 12,929	\$ 4,827	\$ 17,756	6/18/2023	6/30/2024	CPI 2.00%-4.00%
4	Monterey Regional Waste Management District	Project Manager (Construction)	\$ 12,295	100.0%	\$ 12,295	\$ 4,971	\$ 17,266	7/1/2023	unknown	unknown
5	County of Santa Cruz	Project Manager	\$ 10,833	96.3%	\$ 11,249	\$ 5,293	\$ 16,542	9/16/2023	9/14/2024	3.00%
6	City of Oxnard	Construction Project Manager	\$ 11,304	94.6%	\$ 11,949	\$ 4,502	\$ 16,451	7/1/2023	7/1/2024	3.00%
7	City of Santa Cruz	Facilities Maintenance Supervisor	\$ 9,701	96.3%	\$ 10,074	\$ 4,374	\$ 14,447	11/25/2023	12/7/2024	2.00%
8	City of Watsonville	N/C								
9	Monterey One Water	N/C								
10	Salinas Valley Solid Waste Authority	N/C								
11	Los Angeles County Sanitation Districts	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 11,966	\$ 12,539	\$ 17,808
% Monterey Regional Waste Management District Above/Below	2.7%	-2.0%	-3.1%
Median of Comparators	\$ 11,806	\$ 12,439	\$ 17,149
% Monterey Regional Waste Management District Above/Below	4.0%	-1.2%	0.7%
Number of Matches	6	6	6

N/C - Non Comparator
1 - County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.

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Public Ed	lucation and Outreach Coordinate	or								
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	City of Santa Cruz	Community Relations Specialist	\$ 11,267	96.3%	\$ 11,700	\$ 4,875	\$ 16,574	8/19/2023	8/17/2024	5.00%
2	County of Santa Cruz	Associate Administrative Analyst	\$ 10,022	96.3%	\$ 10,407	\$ 5,075	\$ 15,482	9/16/2023	9/14/2024	3.00%
3	Orange County Sanitation District	Public Affairs Specialist	\$ 9,452	96.7%	\$ 9,775	\$ 4,145	\$ 13,920	7/14/2023	7/1/2024	3.50%
	Salinas Valley Solid Waste Authority	Recycling Coordinator	\$ 9,497	100.0%	\$ 9,497	\$ 5,160	\$ 14,657	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
5	County of Sacramento <sup>1</sup>	[Waste Management Program Associate/ Public Information Officer]	\$ 8,839	95.2%	\$ 9,285	\$ 3,717	\$ 13,001	6/18/2023	6/30/2024	CPI 2.00%-4.00%
	Los Angeles County Sanitation Districts	Public Affairs Specialist II	\$ 8,862	98.2%	\$ 9,024	\$ 4,685	\$ 13,709	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
7	Monterey Regional Waste Management District	Public Education and Outreach Coordinator	\$ 8,821	100.0%	\$ 8,821	\$ 4,261	\$ 13,082	7/1/2023	unknown	unknown
8	City of Watsonville	Environmental Education Coordinator	\$ 7,982	96.1%	\$ 8,306	\$ 3,493	\$ 11,799	9/16/2023	7/1/2024	3.00%
9	County of San Joaquin	N/C								
10	Monterey One Water	N/C								
11	City of Oxnard	N/C								

Summary Results	Unadjusted	Adjusted	Total
	Top Monthly	Top Monthly	Monthly
	Salary	Salary	Comp
Average of Comparators	\$ 9,417	\$ 9,713	\$ 14,163
% Monterey Regional Waste Management District Above/Below	-6.8%	-10.1%	-8.3%
Median of Comparators % Monterey Regional Waste Management District Above/Below	\$ 9,452	\$ 9,497	\$ 13,920
	-7.2%	-7.7%	-6.4%
Number of Matches	7	7	7

N/C - Non Comparator

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<sup>1 -</sup> County of Sacramento: Functional Match: This hybrid match represents that the duties of the class are performed by more than one class at the comparator agency. The salary displayed is the higher of the matches.



	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Public Education and Outreach Coordinator	N/C	Community Relations Specialist	Environmental Education Coordinator	[Waste Management Program Associate/ Public Information Officer]	N/C	Associate Administrative Analyst	Public Affairs Specialist II	N/C	Public Affairs Specialist	Recycling Coordinator
	Adjusted Top Monthly Salary	\$ 8,821		\$ 11,700	\$ 8,306	\$ 9,285		\$ 10,407	\$ 9,024		\$ 9,775	\$ 9,497
	Classic	2%@60		2%@60	2%@60	1.92%@60		2%@60	2%@55		1.667%@57.5	2%@55
	Enhanced Formula Cost	\$ 201		\$ 267	\$ 189	\$ 212		\$ 237	\$ 362		\$ 223	\$ 381
Ĕ	Single Highest Year								\$ 58			\$ 61
Retirement	ER Paid Member Contrib								\$ 632			
ŧ.	Employee Cost Share			\$ -468								\$ -95
å	Social Security				\$ 515	\$ 576		\$ 645				
	Deferred Compensation	\$ 617		\$ 125	\$ 217				\$ 271		\$ 235	
	Other Ret.											
m	Cafeteria	\$ 2,458			\$ 1,231							
ĕ	Health			\$ 3,005		\$ 1,757		\$ 2,303	\$ 2,203		\$ 2,343	\$ 2,905
Insurance	Dental			\$ 127		\$ 119		\$ 83	\$ 136		\$ 124	\$ 137
<u>u</u>	Vision			\$ 19				\$ 6			\$ 17	\$ 37
	Other Ins.											
es	Vacation	\$ 509		\$ 675	\$ 511	\$ 536		\$ 841	\$ 555		\$ 564	\$ 950
Leaves	Holidays	\$ 475		\$ 675	\$ 447	\$ 518		\$ 560	\$ 469		\$ 451	\$ 511
	Admin Leave			\$ 450	\$ 383			\$ 400			\$ 188	\$ 274
Allow	Auto											
	Benefit Package Total	\$ 4,261	\$ 0	\$ 4,875	\$ 3,493	\$ 3,717	\$ 0	\$ 5,075	\$ 4,685	\$ 0	\$ 4,145	\$ 5,160

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Public	Education and Outreach Coording	nator								
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential		Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	City of Santa Cruz	Community Relations Specialist	\$ 11,267	96.3%	\$ 11,700	\$ 4,875	\$ 16,574	8/19/2023	8/17/2024	5.00%
2	County of Santa Cruz	Associate Administrative Analyst	\$ 10,022	96.3%	\$ 10,407	\$ 5,075	\$ 15,482	9/16/2023	9/14/2024	3.00%
	Salinas Valley Solid Waste Authority	Recycling Coordinator	\$ 9,497	100.0%	\$ 9,497	\$ 5,160	\$ 14,657	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
4	Orange County Sanitation District	Public Affairs Specialist	\$ 9,452	96.7%	\$ 9,775	\$ 4,145	\$ 13,920	7/14/2023	7/1/2024	3.50%
	Los Angeles County Sanitation Districts	Public Affairs Specialist II	\$ 8,862	98.2%	\$ 9,024	\$ 4,685	\$ 13,709	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
6	Monterey Regional Waste Management District	Public Education and Outreach Coordinator	\$ 8,821	100.0%	\$ 8,821	\$ 4,261	\$ 13,082	7/1/2023	unknown	unknown
7	County of Sacramento <sup>1</sup>	[Waste Management Program Associate/ Public Information Officer]	\$ 8,839	95.2%	\$ 9,285	\$ 3,717	\$ 13,001	6/18/2023	6/30/2024	CPI 2.00%-4.00%
8	City of Watsonville	Environmental Education Coordinator	\$ 7,982	96.1%	\$ 8,306	\$ 3,493	\$ 11,799	9/16/2023	7/1/2024	3.00%
9	County of San Joaquin	N/C								
10	Monterey One Water	N/C					·			
11	City of Oxnard	N/C				,				

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 9,417	\$ 9,713	\$ 14,163
% Monterey Regional Waste Management District Above/Below	-6.8%	-10.1%	-8.3%
Median of Comparators	\$ 9,452	\$ 9,497	\$ 13,920
% Monterey Regional Waste Management District Above/Below	-7.2%	-7.7%	-6.4%
Number of Matches	7	7	7

#### N/C - Non Comparator

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<sup>1 -</sup> County of Sacramento: Functional Match: This hybrid match represents that the duties of the class are performed by more than one class at the comparator agency. The salary displayed is the higher of the



Regulato	ry Compliance Technician									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Orange County Sanitation District	Senior Environmental Specialist	\$ 10,955	96.7%	\$ 11,329	\$ 4,372	\$ 15,701	7/14/2023	7/1/2024	3.50%
2	County of Sacramento	Associate Waste Management Specialist	\$ 9,547	95.2%	\$ 10,028	\$ 3,864	\$ 13,893	6/18/2023	6/30/2024	CPI 2.00%-4.00%
3	Monterey One Water	Compliance Analyst	\$ 8,824	99.9%	\$ 8,833	\$ 3,644	\$ 12,476	6/25/2023	unknown	unknown
4	City of Santa Cruz	Environmental Programs Analyst II	\$ 8,411	96.3%	\$ 8,734	\$ 4,321	\$ 13,055	9/2/2023	8/31/2024	3.50%
5	Los Angeles County Sanitation Districts	Engineering Technician III	\$ 8,353	98.2%	\$ 8,506	\$ 4,263	\$ 12,769	7/1/2023	unknown	unknown
6	Monterey Regional Waste Management District	Regulatory Compliance Technician	\$ 8,400	100.0%	\$ 8,400	\$ 4,175	\$ 12,575	7/1/2023	unknown	unknown
7	City of Watsonville	Environmental Projects Analyst	\$ 7,999	96.1%	\$ 8,324	\$ 3,437	\$ 11,761	7/8/2023	7/1/2024	3.00%
8	City of Oxnard	Utilities Technical Services Coordinator	\$ 7,600	94.6%	\$ 8,034	\$ 3,257	\$ 11,290	7/1/2023	7/1/2024	3.00%
9	County of San Joaquin	N/C								
10	Salinas Valley Solid Waste Authority	N/C								
11	County of Santa Cruz	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 8,813	\$ 9,113	\$ 12,992
% Monterey Regional Waste Management District Above/Below	-4.9%	-8.5%	-3.3%
Median of Comparators	\$ 8,411	\$ 8,734	\$ 12,769
% Monterey Regional Waste Management District Above/Below	-0.1%	-4.0%	-1.5%
Number of Matches	7	7	7

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Regulatory Compliance Technician	Utilities Technical Services Coordinator	Environmental Programs Analyst II	Environmental Projects Analyst	Associate Waste Management Specialist	N/C	N/C	Engineering Technician III	Compliance Analyst	Senior Environmental Specialist	N/C
	Adjusted Top Monthly Salary	\$ 8,400	\$ 8,034	\$ 8,734	\$ 8,324	\$ 10,028			\$ 8,506	\$ 8,833	\$ 11,329	
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60			2%@55	2%@55	1.667%@57.5	
	Enhanced Formula Cost	\$ 192	\$ 322	\$ 199	\$ 190	\$ 229			\$ 341	\$ 354	\$ 258	
Ę	Single Highest Year		\$ 51						\$ 54			
Retirement	ER Paid Member Contrib								\$ 595			
	Employee Cost Share			\$ -218						\$ -127		
	Social Security				\$ 516	\$ 622						
	Deferred Compensation	\$ 588	\$ 80		\$ 108						\$ 235	
	Other Ret.											
•	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231					\$ 2,431		
ĕ	Health			\$ 3,187		\$ 1,757			\$ 2,203		\$ 2,343	
Insurance	Dental		\$ 67	\$ 127		\$ 119			\$ 136		\$ 124	
<u>su</u>	Vision			\$ 19							\$ 17	
	Other Ins.											
es	Vacation	\$ 485	\$ 502	\$ 504	\$ 512	\$ 579			\$ 523	\$ 510	\$ 654	
Leaves	Holidays	\$ 452	\$ 371	\$ 504	\$ 448	\$ 559			\$ 409	\$ 476	\$ 523	
ت	Admin Leave				\$ 432						\$ 218	
Allow	Auto											
	Benefit Package Total	\$ 4,175	\$ 3,257	\$ 4,321	\$ 3,437	\$ 3,864	\$ 0	\$ 0	\$ 4,263	\$ 3,644	\$ 4,372	\$ 0

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Regul	atory Compliance Technician									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential		Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Orange County Sanitation District	Senior Environmental Specialist	\$ 10,955	96.7%	\$ 11,329	\$ 4,372	\$ 15,701	7/14/2023	7/1/2024	3.50%
2	County of Sacramento	Associate Waste Management Specialist	\$ 9,547	95.2%	\$ 10,028	\$ 3,864	\$ 13,893	6/18/2023	6/30/2024	CPI 2.00%-4.00%
3	City of Santa Cruz	Environmental Programs Analyst II	\$ 8,411	96.3%	\$ 8,734	\$ 4,321	\$ 13,055	9/2/2023	8/31/2024	3.50%
	Los Angeles County Sanitation Districts	Engineering Technician III	\$ 8,353	98.2%	\$ 8,506	\$ 4,263	\$ 12,769	7/1/2023	unknown	unknown
5	Monterey Regional Waste Management District	Regulatory Compliance Technician	\$ 8,400	100.0%	\$ 8,400	\$ 4,175	\$ 12,575	7/1/2023	unknown	unknown
6	Monterey One Water	Compliance Analyst	\$ 8,824	99.9%	\$ 8,833	\$ 3,644	\$ 12,476	6/25/2023	unknown	unknown
7	City of Watsonville	Environmental Projects Analyst	\$ 7,999	96.1%	\$ 8,324	\$ 3,437	\$ 11,761	7/8/2023	7/1/2024	3.00%
8	City of Oxnard	Utilities Technical Services Coordinator	\$ 7,600	94.6%	\$ 8,034	\$ 3,257	\$ 11,290	7/1/2023	7/1/2024	3.00%
9	County of San Joaquin	N/C								
	Salinas Valley Solid Waste Authority	N/C								
11	County of Santa Cruz	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 8,813	\$ 9,113	\$ 12,992
% Monterey Regional Waste Management District Above/Below	-4.9%	-8.5%	-3.3%
Median of Comparators	\$ 8,411	\$ 8,734	\$ 12,769
% Monterey Regional Waste Management District Above/Below	-0.1%	-4.0%	-1.5%
Number of Matches	7	7	7

N/C - Non Comparator

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Safety Co	oordinator									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	City of Oxnard	Administrative Services Analyst	\$ 9,775	94.6%	\$ 10,333	\$ 4,154	\$ 14,487	7/1/2023	7/1/2024	3.00%
2	Orange County Sanitation District	Safety and Health Specialist	\$ 9,452	96.7%	\$ 9,775	\$ 4,145	\$ 13,920	7/14/2023	7/1/2024	3.50%
3	Los Angeles County Sanitation Districts	Health and Safety Analyst I	\$ 9,356	98.2%	\$ 9,527	\$ 4,816	\$ 14,343	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
4	County of Sacramento	Safety Technician	\$ 7,131	95.2%	\$ 7,491	\$ 3,361	\$ 10,852	6/18/2023	6/30/2024	CPI 2.00%-4.00%
5	Monterey Regional Waste Management District	Safety Coordinator	\$ 6,911	100.0%	\$ 6,911	\$ 3,870	\$ 10,781	7/1/2023	unknown	unknown
6	County of San Joaquin	N/C								
7	Monterey One Water	N/C								
8	Salinas Valley Solid Waste	N/C								
	Authority									
9	City of Watsonville	N/C								
10	City of Santa Cruz	N/C								
11	County of Santa Cruz	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 8,929	\$ 9,281	\$ 13,400
% Monterey Regional Waste Management District Above/Below	-29.2%	-34.3%	-24.3%
Median of Comparators	\$ 9,404	\$ 9,651	\$ 14,131
% Monterey Regional Waste Management District Above/Below	-36.1%	-39.6%	-31.1%
Number of Matches	4	4	4

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Safety Coordinator	Administrative Services Analyst	N/C	N/C	Safety Technician	N/C	N/C	Health and Safety Analyst I	N/C	Safety and Health Specialist	N/C
	Adjusted Top Monthly Salary	\$ 6,911	\$ 10,333			\$ 7,491			\$ 9,527		\$ 9,775	
	Classic	2%@60	2%@55			1.92%@60			2%@55		1.667%@57.5	
	Enhanced Formula Cost	\$ 158	\$ 414			\$ 171			\$ 382		\$ 223	
Ħ	Single Highest Year		\$ 66						\$ 61			
e e	ER Paid Member Contrib								\$ 667			
Retirement	Employee Cost Share											
	Social Security					\$ 464						
	Deferred Compensation	\$ 484	\$ 103						\$ 286		\$ 235	
	Other Ret.											
_	Cafeteria	\$ 2,458	\$ 1,863									
l e	Health					\$ 1,757			\$ 2,203		\$ 2,343	
<u>ra</u>	Dental		\$ 67			\$ 119			\$ 136		\$ 124	
Insurance	Vision										\$ 17	
	Other Ins.											
S	Vacation	\$ 399	\$ 965			\$ 432			\$ 586		\$ 564	
Leaves	Holidays	\$ 372	\$ 477			\$ 418			\$ 495		\$ 451	
ت	Admin Leave		\$ 199	_							\$ 188	
Allow	Auto											
	Benefit Package Total	\$ 3,870	\$ 4,154	\$ 0	\$ 0	\$ 3,361	\$ 0	\$ 0	\$ 4,816	\$ 0	\$ 4,145	\$ 0

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Safety	/ Coordinator									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	City of Oxnard	Administrative Services Analyst	\$ 9,775	94.6%	\$ 10,333	\$ 4,154	\$ 14,487	7/1/2023	7/1/2024	3.00%
	Los Angeles County Sanitation Districts	Health and Safety Analyst I	\$ 9,356	98.2%	\$ 9,527	\$ 4,816	\$ 14,343	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
	Orange County Sanitation District	Safety and Health Specialist	\$ 9,452	96.7%	\$ 9,775	\$ 4,145	\$ 13,920	7/14/2023	7/1/2024	3.50%
4	County of Sacramento	Safety Technician	\$ 7,131	95.2%	\$ 7,491	\$ 3,361	\$ 10,852	6/18/2023	6/30/2024	CPI 2.00%-4.00%
	Monterey Regional Waste Management District	Safety Coordinator	\$ 6,911	100.0%	\$ 6,911	\$ 3,870	\$ 10,781	7/1/2023	unknown	unknown
6	County of San Joaquin	N/C								
7	Monterey One Water	N/C								
	Salinas Valley Solid Waste Authority	N/C								
9	City of Watsonville	N/C								
10	City of Santa Cruz	N/C								
11	County of Santa Cruz	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 8,929	\$ 9,281	\$ 13,400
% Monterey Regional Waste Management District Above/Below	-29.2%	-34.3%	-24.3%
Median of Comparators	\$ 9,404	\$ 9,651	\$ 14,131
% Monterey Regional Waste Management District Above/Below	-36.1%	-39.6%	-31.1%
Number of Matches	4	4	4

N/C - Non Comparator

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Safety Ma	anager									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Orange County Sanitation District	Safety and Health Supervisor	\$ 15,484	96.7%	\$ 16,012	\$ 5,055	\$ 21,067	7/14/2023	7/1/2024	3.50%
2	Los Angeles County Sanitation Districts	Environmental Health and Safety Supervisor	\$ 15,269	98.2%	\$ 15,549	\$ 6,381	\$ 21,930	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
3	Monterey One Water	Safety Officer	\$ 12,808	99.9%	\$ 12,821	\$ 4,438	\$ 17,259	6/25/2023	unknown	unknown
4	County of Sacramento <sup>1</sup>	Safety Officer	\$ 12,095	95.2%	\$ 12,705	\$ 4,776	\$ 17,481	6/18/2023	6/30/2024	CPI 2.00%-4.00%
5	City of Santa Cruz	Risk and Safety Manager	\$ 12,096	96.3%	\$ 12,561	\$ 4,992	\$ 17,553	8/19/2023	8/17/2024	5.00%
6	Monterey Regional Waste Management District	Safety Manager	\$ 12,295	100.0%	\$ 12,295	\$ 5,662	\$ 17,957	7/1/2023	unknown	unknown
7	City of Oxnard	Administrative Services Administrator-Supervisor	\$ 11,304	94.6%	\$ 11,949	\$ 4,502	\$ 16,451	7/1/2023	7/1/2024	3.00%
8	County of Santa Cruz	County Safety Officer	\$ 10,764	96.3%	\$ 11,178	\$ 5,274	\$ 16,452	9/16/2023	9/14/2024	3.00%
9	City of Watsonville	Safety and Regulatory Compliance Officer	\$ 10,473	96.1%	\$ 10,898	\$ 4,086	\$ 14,984	7/8/2023	7/1/2024	3.00%
10	County of San Joaquin	Safety Officer	\$ 9,934	93.6%	\$ 10,613	\$ 6,011	\$ 16,625	7/3/2023	7/1/2024	4.00%
11	Salinas Valley Solid Waste Authority	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 12,247	\$ 12,698	\$ 17,756
% Monterey Regional Waste Management District Above/Below	0.4%	-3.3%	1.1%
Median of Comparators	\$ 12,095	\$ 12,561	\$ 17,259
% Monterey Regional Waste Management District Above/Below	1.6%	-2.2%	3.9%
Number of Matches	9	9	9

N/C - Non Comparator

1 - County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Safety Manager	Administrative Services Administrator- Supervisor	Risk and Safety Manager	Safety and Regulatory Compliance Officer	Safety Officer	Safety Officer	County Safety Officer	Environmental Health and Safety Supervisor	Safety Officer	Safety and Health Supervisor	N/C
	Adjusted Top Monthly Salary	\$ 12,295	\$ 11,949	\$ 12,561	\$ 10,898	\$ 12,705	\$ 10,613	\$ 11,178	\$ 15,549	\$ 12,821	\$ 16,012	
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55	2%@55	1.667%@57.5	
	Enhanced Formula Cost	\$ 280	\$ 479	\$ 286	\$ 248	\$ 290	\$ 426	\$ 255	\$ 624	\$ 514	\$ 365	
Ę	Single Highest Year		\$ 76				\$ 68		\$ 100			
Retirement	ER Paid Member Contrib								\$ 1,088			
	Employee Cost Share			\$ -502						\$ -184		
	Social Security				\$ 676	\$ 788	\$ 658	\$ 693				
	Deferred Compensation	\$ 861	\$ 119	\$ 125	\$ 108	\$ 381	\$ 106		\$ 466		\$ 235	
	Other Ret.											
_	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231		\$ 2,002			\$ 2,431		
Insurance	Health			\$ 3,005		\$ 1,757	\$ 1,538	\$ 2,303	\$ 2,203		\$ 2,343	
<u> </u>	Dental		\$ 67	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136		\$ 124	
<u>IS</u>	Vision			\$ 19			\$ 6	\$ 6			\$ 17	
	Other Ins.											
es	Vacation	\$ 709	\$ 1,116	\$ 725	\$ 671	\$ 733	\$ 612	\$ 903	\$ 957	\$ 740	\$ 924	
Leaves	Holidays	\$ 662	\$ 552	\$ 725	\$ 587	\$ 709	\$ 571	\$ 602	\$ 807	\$ 690	\$ 739	
ت	Admin Leave	\$ 692	\$ 230	\$ 483	\$ 566			\$ 430		\$ 247	\$ 308	
Allow	Auto											
	Benefit Package Total	\$ 5,662	\$ 4,502	\$ 4,992	\$ 4,086	\$ 4,776	\$ 6,011	\$ 5,274	\$ 6,381	\$ 4,438	\$ 5,055	\$ 0

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Appendix II: Benefit Detail



Safety	/ Manager									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
	Los Angeles County Sanitation Districts	Environmental Health and Safety Supervisor	\$ 15,269	98.2%	\$ 15,549	\$ 6,381	\$ 21,930	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
2	Orange County Sanitation District	Safety and Health Supervisor	\$ 15,484	96.7%	\$ 16,012	\$ 5,055	\$ 21,067	7/14/2023	7/1/2024	3.50%
3	Monterey Regional Waste Management District	Safety Manager	\$ 12,295	100.0%	\$ 12,295	\$ 5,662	\$ 17,957	7/1/2023	unknown	unknown
4	City of Santa Cruz	Risk and Safety Manager	\$ 12,096	96.3%	\$ 12,561	\$ 4,992	\$ 17,553	8/19/2023	8/17/2024	5.00%
5	County of Sacramento <sup>1</sup>	Safety Officer	\$ 12,095	95.2%	\$ 12,705	\$ 4,776	\$ 17,481	6/18/2023	6/30/2024	CPI 2.00%-4.00%
6	Monterey One Water	Safety Officer	\$ 12,808	99.9%	\$ 12,821	\$ 4,438	\$ 17,259	6/25/2023	unknown	unknown
7	County of San Joaquin	Safety Officer	\$ 9,934	93.6%	\$ 10,613	\$ 6,011	\$ 16,625	7/3/2023	7/1/2024	4.00%
8	County of Santa Cruz	County Safety Officer	\$ 10,764	96.3%	\$ 11,178	\$ 5,274	\$ 16,452	9/16/2023	9/14/2024	3.00%
9	City of Oxnard	Administrative Services Administrator-Supervisor	\$ 11,304	94.6%	\$ 11,949	\$ 4,502	\$ 16,451	7/1/2023	7/1/2024	3.00%
10	City of Watsonville	Safety and Regulatory Compliance Officer	\$ 10,473	96.1%	\$ 10,898	\$ 4,086	\$ 14,984	7/8/2023	7/1/2024	3.00%
11	Salinas Valley Solid Waste Authority	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 12,247	\$ 12,698	\$ 17,756
% Monterey Regional Waste Management District Above/Below	0.4%	-3.3%	1.1%
Median of Comparators	\$ 12,095	\$ 12,561	\$ 17,259
% Monterey Regional Waste Management District Above/Below	1.6%	-2.2%	3.9%
Number of Matches	9	9	9

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N/C - Non Comparator 1 - County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.



Scale Su	pervisor									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Los Angeles County Sanitation Districts	Solid Waste Operations Supervisor I	\$ 10,276	98.2%	\$ 10,464	\$ 5,059	\$ 15,523	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
2	Salinas Valley Solid Waste Authority	Field Operations Supervisors	\$ 9,497	100.0%	\$ 9,497	\$ 5,160	\$ 14,657	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
3	Monterey Regional Waste Management District	Scale Supervisor	\$ 8,053	100.0%	\$ 8,053	\$ 4,104	\$ 12,157	7/1/2023	unknown	unknown
4	County of Sacramento	Supervising Scale Attendant	\$ 5,375	95.2%	\$ 5,646	\$ 2,995	\$ 8,641	6/18/2023	6/30/2024	CPI 2.00%-4.00%
5	Orange County Sanitation District	N/C								
6	City of Oxnard	N/C								
7	County of Santa Cruz	N/C								
8	Monterey One Water	N/C								
9	County of San Joaquin	N/C								
10	City of Watsonville	N/C								
11	City of Santa Cruz	N/C				•				

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	Insuff. Data	Insuff. Data	Insuff. Data
% Monterey Regional Waste Management District Above/Below	Insuff. Data	Insuff. Data	Insuff. Data
Median of Comparators	Insuff. Data	Insuff. Data	Insuff. Data
% Monterey Regional Waste Management District Above/Below	Insuff. Data	Insuff. Data	Insuff. Data
Number of Matches	3	3	3

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Scale Supervisor	N/C	N/C	N/C	Supervising Scale Attendant	N/C	N/C	Solid Waste Operations Supervisor I	N/C	N/C	Field Operations Supervisors
	Adjusted Top Monthly Salary	\$ 8,053				\$ 5,646			\$ 10,464			\$ 9,497
	Classic	2%@60				1.92%@60			2%@55			2%@55
	Enhanced Formula Cost	\$ 184				\$ 129			\$ 420			\$ 381
Ħ	Single Highest Year								\$ 67			\$ 61
Retirement	ER Paid Member Contrib								\$ 732			
₽	Employee Cost Share											\$ -95
8	Social Security					\$ 350						
	Deferred Compensation	\$ 564							\$ 314			
	Other Ret.											
_	Cafeteria	\$ 2,458										
ဦ	Health					\$ 1,757			\$ 2,203			\$ 2,905
Insurance	Dental					\$ 119			\$ 136			\$ 137
nsı	Vision											\$ 37
_	Other Ins.											
S	Vacation	\$ 465				\$ 326			\$ 644			\$ 950
Leaves	Holidays	\$ 434				\$ 315			\$ 543			\$ 511
Ľ	Admin Leave											\$ 274
Allow	Auto											
	Benefit Package Total	\$ 4,104	<b>\$</b> 0	\$ 0	\$ 0	\$ 2,995	\$ 0	\$ 0	\$ 5,059	\$ 0	\$ 0	\$ 5,160

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Appendix II: Benefit Detail



Scale	Supervisor									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Los Angeles County Sanitation Districts	Solid Waste Operations Supervisor I	\$ 10,276	98.2%	\$ 10,464	\$ 5,059	\$ 15,523	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
	Salinas Valley Solid Waste Authority	Field Operations Supervisors	\$ 9,497	100.0%	\$ 9,497	\$ 5,160	\$ 14,657	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
3	Monterey Regional Waste Management District	Scale Supervisor	\$ 8,053	100.0%	\$ 8,053	\$ 4,104	\$ 12,157	7/1/2023	unknown	unknown
4	County of Sacramento	Supervising Scale Attendant	\$ 5,375	95.2%	\$ 5,646	\$ 2,995	\$ 8,641	6/18/2023	6/30/2024	CPI 2.00%-4.00%
5	Orange County Sanitation District	N/C								
6	City of Oxnard	N/C								
7	County of Santa Cruz	N/C								
8	Monterey One Water	N/C								
9	County of San Joaquin	N/C								
10	City of Watsonville	N/C								
11	City of Santa Cruz	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	Insuff. Data	Insuff. Data	Insuff. Data
% Monterey Regional Waste Management District Above/Below	Insuff. Data	Insuff. Data	Insuff. Data
Median of Comparators	Insuff. Data	Insuff. Data	Insuff. Data
% Monterey Regional Waste Management District Above/Below	Insuff. Data	Insuff. Data	Insuff. Data
Number of Matches	3	3	3

N/C - Non Comparator

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Senior Er	enior Engineer									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Monterey Regional Waste Management District	Senior Engineer	\$ 16,387	100.0%	\$ 16,387	\$ 6,728	\$ 23,115	7/1/2023	unknown	unknown
2	Monterey One Water <sup>2</sup>	[Principal Engineer/ Associate Engineer]	\$ 15,550	99.9%	\$ 15,566	\$ 4,867	\$ 20,433	6/25/2023	unknown	unknown
3	Orange County Sanitation District	Senior Engineer	\$ 14,733	96.7%	\$ 15,236	\$ 4,942	\$ 20,178	7/14/2023	7/1/2024	3.50%
4	County of San Joaquin	Engineer V	\$ 14,118	93.6%	\$ 15,083	\$ 6,976	\$ 22,059	7/3/2023	7/1/2024	4.00%
5	Los Angeles County Sanitation Districts	Senior Engineer	\$ 14,452	98.2%	\$ 14,717	\$ 6,165	\$ 20,882	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
6	City of Oxnard	Senior Engineer	\$ 13,499	94.6%	\$ 14,270	\$ 4,294	\$ 18,563	7/1/2023	7/1/2024	3.00%
7	County of Santa Cruz	Senior Civil Engineer	\$ 13,724	96.3%	\$ 14,251	\$ 6,054	\$ 20,305	9/16/2023	9/14/2024	3.00%
8	County of Sacramento <sup>1</sup>	Senior Civil Engineer	\$ 13,431	95.2%	\$ 14,108	\$ 5,093	\$ 19,201	6/18/2023	6/30/2024	CPI 2.00%-4.00%
9	City of Santa Cruz	Senior Professional Engineer	\$ 13,458	96.3%	\$ 13,975	\$ 5,185	\$ 19,161	8/19/2023	8/17/2024	5.00%
10	City of Watsonville	Senior Civil Engineer	\$ 11,167	96.1%	\$ 11,620	\$ 4,310	\$ 15,930	9/16/2023	7/1/2024	3.00%
11	Salinas Valley Solid Waste Authority	N/C					·			

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 13,792	\$ 14,314	\$ 19,635
% Monterey Regional Waste Management District Above/Below	15.8%	12.7%	15.1%
Median of Comparators	\$ 13,724	\$ 14,270	\$ 20,178
% Monterey Regional Waste Management District Above/Below	16.3%	12.9%	12.7%
Number of Matches	9	9	9

#### N/C - Non Comparator

- 1 County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.
- 2 Monterey One Water: Span of Responsibility Match: This hybrid match represents that the duties are bridged by a higher and lower level classification at the comparator agency. The salary displayed is an average of the matches.

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Senior Engineer	Senior Engineer	Senior Professional Engineer	Senior Civil Engineer	Senior Civil Engineer	Engineer V	Senior Civil Engineer	Senior Engineer	[Principal Engineer/ Associate Engineer]	Senior Engineer	N/C
	Adjusted Top Monthly Salary	\$ 16,387	\$ 14,270	\$ 13,975	\$ 11,620	\$ 14,108	\$ 15,083	\$ 14,251	\$ 14,717	\$ 15,566	\$ 15,236	
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55	2%@55	1.667%@57.5	
	Enhanced Formula Cost	\$ 374	\$ 572	\$ 319	\$ 265	\$ 322	\$ 605	\$ 325	\$ 590	\$ 624	\$ 347	
i,	Single Highest Year		\$ 91				\$ 97		\$ 94			
Retirement	ER Paid Member Contrib								\$ 1,030			
tire	Employee Cost Share			\$ -559						\$ -223		
æ	Social Security				\$ 720	\$ 871	\$ 871	\$ 871				
	Deferred Compensation	\$ 1,147	\$ 143	\$ 125	\$ 217	\$ 423	\$ 151		\$ 442		\$ 235	
	Other Ret.											
_	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231		\$ 1,534			\$ 2,431		
nce	Health			\$ 3,005		\$ 1,757	\$ 2,006	\$ 2,303	\$ 2,203		\$ 2,343	
23	Dental		\$ 74	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136		\$ 124	
Insurance	Vision			\$ 19			\$ 6	\$ 6			\$ 17	
	Other Ins.											
se	Vacation	\$ 945	\$ 892	\$ 806	\$ 715	\$ 814	\$ 870	\$ 1,151	\$ 906	\$ 898	\$ 879	
Leaves	Holidays	\$ 882	\$ 659	\$ 806	\$ 626	\$ 787	\$ 812	\$ 767	\$ 764	\$ 838	\$ 703	
רנ	Admin Leave	\$ 922		\$ 538	\$ 536			\$ 548		\$ 299	\$ 293	
Allow	Auto											
	Benefit Package Total	\$ 6,728	\$ 4,294	\$ 5,185	\$ 4,310	\$ 5,093	\$ 6,976	\$ 6,054	\$ 6,165	\$ 4,867	\$ 4,942	\$ 0

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Appendix II: Benefit Detail



Senio	r Engineer									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Monterey Regional Waste Management District	Senior Engineer	\$ 16,387	100.0%	\$ 16,387	\$ 6,728	\$ 23,115	7/1/2023	unknown	unknown
2	County of San Joaquin	Engineer V	\$ 14,118	93.6%	\$ 15,083	\$ 6,976	\$ 22,059	7/3/2023	7/1/2024	4.00%
3	Los Angeles County Sanitation Districts	Senior Engineer	\$ 14,452	98.2%	\$ 14,717	\$ 6,165	\$ 20,882	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
4	Monterey One Water <sup>2</sup>	[Principal Engineer/ Associate Engineer]	\$ 15,550	99.9%	\$ 15,566	\$ 4,867	\$ 20,433	6/25/2023	unknown	unknown
5	County of Santa Cruz	Senior Civil Engineer	\$ 13,724	96.3%	\$ 14,251	\$ 6,054	\$ 20,305	9/16/2023	9/14/2024	3.00%
6	Orange County Sanitation District	Senior Engineer	\$ 14,733	96.7%	\$ 15,236	\$ 4,942	\$ 20,178	7/14/2023	7/1/2024	3.50%
7	County of Sacramento <sup>1</sup>	Senior Civil Engineer	\$ 13,431	95.2%	\$ 14,108	\$ 5,093	\$ 19,201	6/18/2023	6/30/2024	CPI 2.00%-4.00%
8	City of Santa Cruz	Senior Professional Engineer	\$ 13,458	96.3%	\$ 13,975	\$ 5,185	\$ 19,161	8/19/2023	8/17/2024	5.00%
9	City of Oxnard	Senior Engineer	\$ 13,499	94.6%	\$ 14,270	\$ 4,294	\$ 18,563	7/1/2023	7/1/2024	3.00%
10	City of Watsonville	Senior Civil Engineer	\$ 11,167	96.1%	\$ 11,620	\$ 4,310	\$ 15,930	9/16/2023	7/1/2024	3.00%
	Salinas Valley Solid Waste Authority	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 13,792	\$ 14,314	\$ 19,635
% Monterey Regional Waste Management District Above/Below	15.8%	12.7%	15.1%
Median of Comparators	\$ 13,724	\$ 14,270	\$ 20,178
% Monterey Regional Waste Management District Above/Below	16.3%	12.9%	12.7%
Number of Matches	9	9	9

#### N/C - Non Comparator

- 1 County of Sacramento: Salary shown includes the 3.35% Management Differential Special Pay.
- 2 Monterey One Water: Span of Responsibility Match: This hybrid match represents that the duties are bridged by a higher and lower level classification at the comparator agency. The salary displayed is an average of the matches.

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#### Monterey Regional Waste Management District Market Compensation Data (sorted by Top Monthly Salary) March 2024

Site and	Facilities Supervisor									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Orange County Sanitation District	Maintenance Supervisor (Facilities Maintenance)	\$ 13,347	96.7%	\$ 13,802	\$ 4,733	\$ 18,535	7/14/2023	7/1/2024	3.50%
2	Los Angeles County Sanitation Districts	Solid Waste Maintenance Supervisor	\$ 10,636	98.2%	\$ 10,831	\$ 5,155	\$ 15,986	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
3	Salinas Valley Solid Waste Authority	Field Operations Supervisors	\$ 9,497	100.0%	\$ 9,497	\$ 5,160	\$ 14,657	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
4	Monterey Regional Waste Management District	Site and Facilities Supervisor	\$ 9,076	100.0%	\$ 9,076	\$ 4,313	\$ 13,389	7/1/2023	unknown	unknown
5	City of Oxnard	Maintenance Crew Supervisor	\$ 8,484	94.6%	\$ 8,968	\$ 3,860	\$ 12,829	7/1/2023	7/1/2024	3.00%
6	City of Santa Cruz	Resource Recovery Supervisor	\$ 8,525	96.3%	\$ 8,853	\$ 4,254	\$ 13,106	11/25/2023	12/7/2024	2.00%
7	County of Sacramento	Waste Management Operations Supervisor	\$ 8,394	95.2%	\$ 8,817	\$ 3,624	\$ 12,441	6/18/2023	6/30/2024	CPI 2.00%-4.00%
8	City of Watsonville	Integrated Waste Supervisor	\$ 8,206	96.1%	\$ 8,539	\$ 3,551	\$ 12,090	9/16/2023	7/1/2024	3.00%
9	County of San Joaquin	Solid Waste Recovery Supervisor	\$ 6,561	93.6%	\$ 7,010	\$ 5,111	\$ 12,121	7/3/2023	7/1/2024	4.00%
10	Monterey One Water	N/C								
11	County of Santa Cruz	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 9,206	\$ 9,540	\$ 13,970
% Monterey Regional Waste Management District Above/Below	-1.4%	-5.1%	-4.3%
Median of Comparators	\$ 8,505	\$ 8,910	\$ 12,967
% Monterey Regional Waste Management District Above/Below	6.3%	1.8%	3.1%
Number of Matches	8	8	8

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Site and Facilities Supervisor	Maintenance Crew Supervisor	Resource Recovery Supervisor	Integrated Waste Supervisor	Waste Management Operations Supervisor	Solid Waste Recovery Supervisor	N/C	Solid Waste Maintenance Supervisor	N/C	Maintenance Supervisor (Facilities Maintenance)	Field Operations Supervisors
	Adjusted Top Monthly Salary	\$ 9,076	\$ 8,968	\$ 8,853	\$ 8,539	\$ 8,817	\$ 7,010		\$ 10,831		\$ 13,802	\$ 9,497
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5		2%@55		1.667%@57.5	2%@55
	Enhanced Formula Cost	\$ 207	\$ 360	\$ 202	\$ 195	\$ 201	\$ 281		\$ 434		\$ 315	\$ 381
ĭ	Single Highest Year		\$ 57				\$ 45		\$ 69			\$ 61
Retirement	ER Paid Member Contrib								\$ 758			
į	Employee Cost Share			\$ -354								\$ -95
8	Social Security				\$ 529	\$ 547	\$ 435					
	Deferred Compensation	\$ 635	\$ 90		\$ 217				\$ 325		\$ 235	
	Other Ret.											
•	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231							
20	Health			\$ 3,239		\$ 1,757	\$ 3,539		\$ 2,203		\$ 2,343	\$ 2,905
<u> </u>	Dental		\$ 67	\$ 127		\$ 119	\$ 24		\$ 136		\$ 124	\$ 137
Insurance	Vision			\$ 19			\$ 6				\$ 17	\$ 37
	Other Ins.											
se	Vacation	\$ 524	\$ 837	\$ 511	\$ 525	\$ 509	\$ 404		\$ 667		\$ 796	\$ 950
Leaves	Holidays	\$ 489	\$ 414	\$ 511	\$ 460	\$ 492	\$ 377		\$ 562		\$ 637	\$ 511
تــــــــــــــــــــــــــــــــــــــ	Admin Leave		\$ 172		\$ 394						\$ 265	\$ 274
Allow	Auto											
	Benefit Package Total	\$ 4,313	\$ 3,860	\$ 4,254	\$ 3,551	\$ 3,624	\$ 5,111	\$ 0	\$ 5,155	\$ 0	\$ 4,733	\$ 5,160

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Appendix II: Benefit Detail



#### Monterey Regional Waste Management District Market Compensation Data (sorted by Total Compensation) March 2024

Site a	nd Facilities Supervisor									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential		Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Orange County Sanitation District	Maintenance Supervisor (Facilities Maintenance)	\$ 13,347	96.7%	\$ 13,802	\$ 4,733	\$ 18,535	7/14/2023	7/1/2024	3.50%
	Los Angeles County Sanitation Districts	Solid Waste Maintenance Supervisor	\$ 10,636	98.2%	\$ 10,831	\$ 5,155	\$ 15,986	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
	Salinas Valley Solid Waste Authority	Field Operations Supervisors	\$ 9,497	100.0%	\$ 9,497	\$ 5,160	\$ 14,657	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
4	Monterey Regional Waste Management District	Site and Facilities Supervisor	\$ 9,076	100.0%	\$ 9,076	\$ 4,313	\$ 13,389	7/1/2023	unknown	unknown
5	City of Santa Cruz	Resource Recovery Supervisor	\$ 8,525	96.3%	\$ 8,853	\$ 4,254	\$ 13,106	11/25/2023	12/7/2024	2.00%
6	City of Oxnard	Maintenance Crew Supervisor	\$ 8,484	94.6%	\$ 8,968	\$ 3,860	\$ 12,829	7/1/2023	7/1/2024	3.00%
7	County of Sacramento	Waste Management Operations Supervisor	\$ 8,394	95.2%	\$ 8,817	\$ 3,624	\$ 12,441	6/18/2023	6/30/2024	CPI 2.00%-4.00%
8	County of San Joaquin	Solid Waste Recovery Supervisor	\$ 6,561	93.6%	\$ 7,010	\$ 5,111	\$ 12,121	7/3/2023	7/1/2024	4.00%
9	City of Watsonville	Integrated Waste Supervisor	\$ 8,206	96.1%	\$ 8,539	\$ 3,551	\$ 12,090	9/16/2023	7/1/2024	3.00%
10	Monterey One Water	N/C								
11	County of Santa Cruz	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 9,206	\$ 9,540	\$ 13,970
% Monterey Regional Waste Management District Above/Below	-1.4%	-5.1%	-4.3%
Median of Comparators	\$ 8,505	\$ 8,910	\$ 12,967
% Monterey Regional Waste Management District Above/Below	6.3%	1.8%	3.1%
Number of Matches	8	8	8

N/C - Non Comparator

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# Monterey Regional Waste Management District Market Compensation Data (sorted by Top Monthly Salary) March 2024

Site Main	tenance Worker II									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Orange County Sanitation District	Facilities Worker	\$ 8,187	96.7%	\$ 8,466	\$ 3,968	\$ 12,434	7/14/2023	7/1/2024	3.50%
2	County of Santa Cruz	Disposal Site Maintenance Worker	\$ 7,093	96.3%	\$ 7,366	\$ 4,286	\$ 11,652	9/2/2023	unknown	unknown
3	Monterey Regional Waste	Site Maintenance Worker II	\$ 6,784	100.0%	\$ 6,784	\$ 3,844	\$ 10,628	7/1/2023	unknown	unknown
	Management District									
4	Monterey One Water	Solids Operator	\$ 6,654	99.9%	\$ 6,661	\$ 3,345	\$ 10,006	6/25/2023	unknown	unknown
5	City of Watsonville	Utility Worker II	\$ 6,024	96.1%	\$ 6,268	\$ 2,594	\$ 8,862	7/8/2023	7/1/2024	2.00%
6	City of Santa Cruz	Resource Recovery Worker II	\$ 5,804	96.3%	\$ 6,027	\$ 4,015	\$ 10,042	9/2/2023	8/31/2024	3.50%
7	Salinas Valley Solid Waste	HHW Maintenance Worker II	\$ 5,795	100.0%	\$ 5,795	\$ 4,348	\$ 10,143	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
	Authority									
8	City of Oxnard	Maintenance Technician	\$ 5,386	94.6%	\$ 5,693	\$ 2,870	\$ 8,564	7/1/2023	7/1/2024	3.00%
9	County of Sacramento	Sanitation Worker	\$ 5,373	95.2%	\$ 5,644	\$ 2,984	\$ 8,628	6/18/2023	6/30/2024	CPI 2.00%-4.00%
10	Los Angeles County Sanitation Districts	Site Maintenance Worker	\$ 4,356	98.2%	\$ 4,436	\$ 3,492	\$ 7,928	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
11	County of San Joaquin	Solid Waste Recovery Worker	\$ 3,689	93.6%	\$ 3,941	\$ 4,436	\$ 8,377	7/3/2023	7/1/2024	4.00%

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 5,836	\$ 6,030	\$ 9,664
% Monterey Regional Waste Management District Above/Below	14.0%	11.1%	9.1%
Median of Comparators	\$ 5,800	\$ 5,911	\$ 9,434
% Monterey Regional Waste Management District Above/Below	14.5%	12.9%	11.2%
Number of Matches	10	10	10

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Site Maintenance Worker II	Maintenance Technician	Resource Recovery Worker II	Utility Worker II	Sanitation Worker	Solid Waste Recovery Worker	Disposal Site Maintenance Worker	Site Maintenance Worker	Solids Operator	Facilities Worker	HHW Maintenance Worker II
	Adjusted Top Monthly Salary	\$ 6,784	\$ 5,693	\$ 6,027	\$ 6,268	\$ 5,644	\$ 3,941	\$ 7,366	\$ 4,436	\$ 6,661	\$ 8,466	\$ 5,795
	Classic	2%@60	2%@55	2%@60	2%@60	1.92%@60	2%@55.5	2%@60	2%@55	2%@55	1.667%@57.5	2%@55
	Enhanced Formula Cost	\$ 155	\$ 228	\$ 137	\$ 143	\$ 129	\$ 158	\$ 168	\$ 178	\$ 267	\$ 193	\$ 232
i,	Single Highest Year		\$ 36				\$ 25		\$ 28			\$ 37
ı ı	ER Paid Member Contrib								\$ 311			
Retirement	Employee Cost Share			\$ -151						\$ -96		\$ -58
8	Social Security				\$ 389	\$ 350	\$ 244	\$ 457				
	Deferred Compensation	\$ 475	\$ 57		\$ 108				\$ 133		\$ 168	
	Other Ret.											
_	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231					\$ 2,431		
nce	Health			\$ 3,187		\$ 1,757	\$ 3,539	\$ 2,411	\$ 2,203		\$ 2,343	\$ 2,905
ıra	Dental		\$ 67	\$ 127		\$ 119	\$ 24	\$ 83	\$ 136		\$ 124	\$ 137
Insurance	Vision			\$ 19			\$ 6	\$ 6			\$ 17	\$ 37
_	Other Ins.											
Se	Vacation	\$ 391	\$ 356	\$ 348	\$ 386	\$ 326	\$ 227	\$ 765	\$ 273	\$ 384	\$ 733	\$ 580
Leaves	Holidays	\$ 365	\$ 263	\$ 348	\$ 338	\$ 304	\$ 212	\$ 397	\$ 230	\$ 359	\$ 391	\$ 312
Ľ	Admin Leave			•	_			_			_	\$ 167
Allow	Auto											
	Benefit Package Total	\$ 3,844	\$ 2,870	\$ 4,015	\$ 2,594	\$ 2,984	\$ 4,436	\$ 4,286	\$ 3,492	\$ 3,345	\$ 3,968	\$ 4,348

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Appendix II: Benefit Detail



# Monterey Regional Waste Management District Market Compensation Data (sorted by Total Compensation) March 2024

Site M	Site Maintenance Worker II									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Orange County Sanitation District	Facilities Worker	\$ 8,187	96.7%	\$ 8,466	\$ 3,968	\$ 12,434	7/14/2023	7/1/2024	3.50%
2	County of Santa Cruz	Disposal Site Maintenance Worker	\$ 7,093	96.3%	\$ 7,366	\$ 4,286	\$ 11,652	9/2/2023	unknown	unknown
3	Monterey Regional Waste Management District	Site Maintenance Worker II	\$ 6,784	100.0%	\$ 6,784	\$ 3,844	\$ 10,628	7/1/2023	unknown	unknown
	Salinas Valley Solid Waste Authority	HHW Maintenance Worker II	\$ 5,795	100.0%	\$ 5,795	\$ 4,348	\$ 10,143	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
5	City of Santa Cruz	Resource Recovery Worker II	\$ 5,804	96.3%	\$ 6,027	\$ 4,015	\$ 10,042	9/2/2023	8/31/2024	3.50%
6	Monterey One Water	Solids Operator	\$ 6,654	99.9%	\$ 6,661	\$ 3,345	\$ 10,006	6/25/2023	unknown	unknown
7	City of Watsonville	Utility Worker II	\$ 6,024	96.1%	\$ 6,268	\$ 2,594	\$ 8,862	7/8/2023	7/1/2024	2.00%
8	County of Sacramento	Sanitation Worker	\$ 5,373	95.2%	\$ 5,644	\$ 2,984	\$ 8,628	6/18/2023	6/30/2024	CPI 2.00%-4.00%
9	City of Oxnard	Maintenance Technician	\$ 5,386	94.6%	\$ 5,693	\$ 2,870	\$ 8,564	7/1/2023	7/1/2024	3.00%
10	County of San Joaquin	Solid Waste Recovery Worker	\$ 3,689	93.6%	\$ 3,941	\$ 4,436	\$ 8,377	7/3/2023	7/1/2024	4.00%
	Los Angeles County Sanitation Districts	Site Maintenance Worker	\$ 4,356	98.2%	\$ 4,436	\$ 3,492	\$ 7,928	7/1/2023	7/1/2024	CPI 3.00% - 8.50%

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 5,836	\$ 6,030	\$ 9,664
% Monterey Regional Waste Management District Above/Below	14.0%	11.1%	9.1%
Median of Comparators	\$ 5,800	\$ 5,911	\$ 9,434
% Monterey Regional Waste Management District Above/Below	14.5%	12.9%	11.2%
Number of Matches	10	10	10

N/C - Non Comparator

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# Monterey Regional Waste Management District Market Compensation Data (sorted by Top Monthly Salary) March 2024

Sort Sys	tems Operator									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Los Angeles County Sanitation Districts	Lead Site Maintenance Worker	\$ 6,463	98.2%	\$ 6,581	\$ 4,050	\$ 10,631	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
2	City of Santa Cruz	Senior Resource Recovery Worker	\$ 6,320	96.3%	\$ 6,563	\$ 4,075	\$ 10,638	9/2/2023	8/31/2024	3.50%
3	Monterey Regional Waste Management District	Sort Systems Operator	\$ 6,465	100.0%	\$ 6,465	\$ 3,779	\$ 10,244	7/1/2023	unknown	unknown
4	City of Watsonville	Waste and Recycling Center Worker II	\$ 5,437	96.1%	\$ 5,658	\$ 2,471	\$ 8,129	7/8/2023	7/1/2024	2.00%
5	City of Oxnard	Maintenance Worker	\$ 5,161	94.6%	\$ 5,456	\$ 2,831	\$ 8,286	7/1/2023	7/1/2024	3.00%
6	County of San Joaquin	Senior Solid Waste Recovery Worker	\$ 4,687	93.6%	\$ 5,007	\$ 4,671	\$ 9,678	7/3/2023	7/1/2024	4.00%
7	Salinas Valley Solid Waste Authority	Diversion Systems Maintenance Worker	\$ 4,997	100.0%	\$ 4,997	\$ 4,173	\$ 9,170	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
8	Orange County Sanitation District	N/C								
9	County of Santa Cruz	N/C								
10	Monterey One Water	N/C								
11	County of Sacramento	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 5,511	\$ 5,710	\$ 9,422
% Monterey Regional Waste Management District Above/Below	14.8%	11.7%	8.0%
Median of Comparators	\$ 5,299	\$ 5,557	\$ 9,424
% Monterey Regional Waste Management District Above/Below	18.0%	14.1%	8.0%
Number of Matches	6	6	6

N/C - Non Comparator

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	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Sort Systems Operator	Maintenance Worker	Senior Resource Recovery Worker	Waste and Recycling Center Worker II	N/C	Senior Solid Waste Recovery Worker	N/C	Lead Site Maintenance Worker	N/C	N/C	Diversion Systems Maintenance Worker
	Adjusted Top Monthly Salary	\$ 6,465	\$ 5,456	\$ 6,563	\$ 5,658		\$ 5,007		\$ 6,581			\$ 4,997
	Classic	2%@60	2%@55	2%@60	2%@60		2%@55.5		2%@55			2%@55
	Enhanced Formula Cost	\$ 147	\$ 219	\$ 150	\$ 129		\$ 201		\$ 264			\$ 200
Ħ	Single Highest Year		\$ 35				\$ 32		\$ 42			\$ 32
Retirement	ER Paid Member Contrib								\$ 461			
ŧ	Employee Cost Share			\$ -164								\$ -50
æ	Social Security				\$ 351		\$ 310					
	Deferred Compensation	\$ 453	\$ 55		\$ 108				\$ 197			
	Other Ret.											
•	Cafeteria	\$ 2,458	\$ 1,863		\$ 1,231							
Insurance	Health			\$ 3,187			\$ 3,539		\$ 2,203			\$ 2,905
<u> </u>	Dental		\$ 67	\$ 127			\$ 24		\$ 136			\$ 137
<u>s</u>	Vision			\$ 19			\$ 6					\$ 37
	Other Ins.											
es	Vacation	\$ 373	\$ 341	\$ 379	\$ 348		\$ 289		\$ 405			\$ 500
Leaves	Holidays	\$ 348	\$ 252	\$ 379	\$ 305		\$ 270		\$ 342			\$ 269
ٽ	Admin Leave											\$ 144
Allow	Auto											
	Benefit Package Total	\$ 3,779	\$ 2,831	\$ 4,075	\$ 2,471	\$ 0	\$ 4,671	\$ 0	\$ 4,050	\$ 0	\$ 0	\$ 4,173

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Appendix II: Benefit Detail



# Monterey Regional Waste Management District Market Compensation Data (sorted by Total Compensation) March 2024

Sort S	systems Operator									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	City of Santa Cruz	Senior Resource Recovery Worker	\$ 6,320	96.3%	\$ 6,563	\$ 4,075	\$ 10,638	9/2/2023	8/31/2024	3.50%
2	Los Angeles County Sanitation Districts	Lead Site Maintenance Worker	\$ 6,463	98.2%	\$ 6,581	\$ 4,050	\$ 10,631	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
3	Monterey Regional Waste Management District	Sort Systems Operator	\$ 6,465	100.0%	\$ 6,465	\$ 3,779	\$ 10,244	7/1/2023	unknown	unknown
4	County of San Joaquin	Senior Solid Waste Recovery Worker	\$ 4,687	93.6%	\$ 5,007	\$ 4,671	\$ 9,678	7/3/2023	7/1/2024	4.00%
5	Salinas Valley Solid Waste Authority	Diversion Systems Maintenance Worker	\$ 4,997	100.0%	\$ 4,997	\$ 4,173	\$ 9,170	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
6	City of Oxnard	Maintenance Worker	\$ 5,161	94.6%	\$ 5,456	\$ 2,831	\$ 8,286	7/1/2023	7/1/2024	3.00%
7	City of Watsonville	Waste and Recycling Center Worker II	\$ 5,437	96.1%	\$ 5,658	\$ 2,471	\$ 8,129	7/8/2023	7/1/2024	2.00%
8	Orange County Sanitation District	N/C								
9	County of Santa Cruz	N/C								
10	Monterey One Water	N/C			•					·
11	County of Sacramento	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 5,511	\$ 5,710	\$ 9,422
% Monterey Regional Waste Management District Above/Below	14.8%	11.7%	8.0%
Median of Comparators	\$ 5,299	\$ 5,557	\$ 9,424
% Monterey Regional Waste Management District Above/Below	18.0%	14.1%	8.0%
Number of Matches	6	6	6

N/C - Non Comparator

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#### Monterey Regional Waste Management District Market Compensation Data (sorted by Top Monthly Salary) March 2024

Weighma	ster									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Los Angeles County Sanitation Districts	Weighscale Operator	\$ 6,840	98.2%	\$ 6,965	\$ 4,150	\$ 11,115	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
2	Monterey Regional Waste Management District	Weighmaster	\$ 6,958	100.0%	\$ 6,958	\$ 3,880	\$ 10,838	7/1/2023	unknown	unknown
3	County of Santa Cruz	Cashier-Disposal Site	\$ 6,018	96.3%	\$ 6,249	\$ 4,015	\$ 10,264	9/2/2023	unknown	unknown
4	Salinas Valley Solid Waste Authority	Scalehouse Cashier	\$ 5,795	100.0%	\$ 5,795	\$ 4,348	\$ 10,143	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
5	County of Sacramento	Scale Attendant II	\$ 4,886	95.2%	\$ 5,132	\$ 2,884	\$ 8,016	6/18/2023	6/30/2024	CPI 2.00%-4.00%
6	City of Santa Cruz	Landfill Gate Attendant	\$ 4,822	96.3%	\$ 5,007	\$ 3,899	\$ 8,907	9/2/2023	8/31/2024	3.50%
7	County of San Joaquin	N/C								
8	City of Watsonville	N/C								
9	Monterey One Water	N/C								
10	City of Oxnard	N/C								
11	Orange County Sanitation District	N/C								

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 5,672	\$ 5,830	\$ 9,689
% Monterey Regional Waste Management District Above/Below	18.5%	16.2%	10.6%
Median of Comparators	\$ 5,795	\$ 5,795	\$ 10,143
% Monterey Regional Waste Management District Above/Below	16.7%	16.7%	6.4%
Number of Matches	5	5	5

N/C - Non Comparator

Page 118 of 120 Appendix II: Top Monthly Salary



	Agency	Monterey Regional Waste Management District	City of Oxnard	City of Santa Cruz	City of Watsonville	County of Sacramento	County of San Joaquin	County of Santa Cruz	Los Angeles County Sanitation Districts	Monterey One Water	Orange County Sanitation District	Salinas Valley Solid Waste Authority
Bench	mark/ Comparator Agency Match	Weighmaster	N/C	Landfill Gate Attendant	N/C	Scale Attendant	N/C	Cashier- Disposal Site	Weighscale Operator	N/C	N/C	Scalehouse Cashier
	Adjusted Top Monthly Salary	\$ 6,958		\$ 5,007		\$ 5,132		\$ 6,249	\$ 6,965			\$ 5,795
	Classic	2%@60		2%@60		1.92%@60		2%@60	2%@55			2%@55
	Enhanced Formula Cost	\$ 159		\$ 114		\$ 117		\$ 142	\$ 279			\$ 232
i,	Single Highest Year								\$ 45			\$ 37
Retirement	ER Paid Member Contrib								\$ 488			
tire	Employee Cost Share			\$ -125								\$ -58
8	Social Security					\$ 318		\$ 387				
	Deferred Compensation	\$ 487							\$ 209			
	Other Ret.											
•	Cafeteria	\$ 2,458										
Insurance	Health			\$ 3,187		\$ 1,757		\$ 2,411	\$ 2,203			\$ 2,905
ura	Dental			\$ 127		\$ 119		\$ 83	\$ 136			\$ 137
lus	Vision			\$ 19				\$ 6				\$ 37
	Other Ins.											
es	Vacation	\$ 401		\$ 289		\$ 296		\$ 649	\$ 429			\$ 580
Leaves	Holidays	\$ 375		\$ 289		\$ 276		\$ 336	\$ 362			\$ 312
ľ	Admin Leave											\$ 167
Allow	Auto											
	Benefit Package Total	\$ 3,880	\$ 0	\$ 3,899	\$ 0	\$ 2,884	\$ 0	\$ 4,015	\$ 4,150	\$ 0	\$ 0	\$ 4,348

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Appendix II: Benefit Detail



# Monterey Regional Waste Management District Market Compensation Data (sorted by Total Compensation) March 2024

Weigh	nmaster									
Rank	Comparator Agency	Classification Title	Unadjusted Top Monthly Salary	Geographic Differential	Adjusted Top Monthly Salary	Benefits Package	Total Monthly Comp	Salary Effective Date	Next Salary Increase	Next Percentage Increase
1	Los Angeles County Sanitation Districts	Weighscale Operator	\$ 6,840	98.2%	\$ 6,965	\$ 4,150	\$ 11,115	7/1/2023	7/1/2024	CPI 3.00% - 8.50%
2	Monterey Regional Waste Management District	Weighmaster	\$ 6,958	100.0%	\$ 6,958	\$ 3,880	\$ 10,838	7/1/2023	unknown	unknown
3	County of Santa Cruz	Cashier-Disposal Site	\$ 6,018	96.3%	\$ 6,249	\$ 4,015	\$ 10,264	9/2/2023	unknown	unknown
4	Salinas Valley Solid Waste Authority	Scalehouse Cashier	\$ 5,795	100.0%	\$ 5,795	\$ 4,348	\$ 10,143	7/10/2023	7/1/2024	CPI 2.00% - 3.50%
5	City of Santa Cruz	Landfill Gate Attendant	\$ 4,822	96.3%	\$ 5,007	\$ 3,899	\$ 8,907	9/2/2023	8/31/2024	3.50%
6	County of Sacramento	Scale Attendant II	\$ 4,886	95.2%	\$ 5,132	\$ 2,884	\$ 8,016	6/18/2023	6/30/2024	CPI 2.00%-4.00%
7	County of San Joaquin	N/C								
8	City of Watsonville	N/C								
9	Monterey One Water	N/C								
10	City of Oxnard	N/C								
11	Orange County Sanitation District	N/C			•		•			

Summary Results	Unadjusted Top Monthly Salary	Adjusted Top Monthly Salary	Total Monthly Comp
Average of Comparators	\$ 5,672	\$ 5,830	\$ 9,689
% Monterey Regional Waste Management District Above/Below	18.5%	16.2%	10.6%
Median of Comparators	\$ 5,795	\$ 5,795	\$ 10,143
% Monterey Regional Waste Management District Above/Below	16.7%	16.7%	6.4%
Number of Matches	5	5	5

N/C - Non Comparator

Page 120 of 120 Appendix II: Total Compensation



# Appendix III

**Proposed Salary Range Schedule** 



FACTORS

Range 6, Step 6, Annual \$46,032.00

Step Increase 5.00%

Range Increase 2.50%

Pay Periods per Year 24

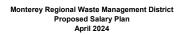
Hours per Year 1,956

lowest current salary based on current Salary Schedule

	I		Annı	ually			1		Mon	thly		1			Per Pay	Period			I		Hou	ırly		
Salary Range	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
1	31,878	33,472	35,146	36,903	38,748	40,686	2,657	2,789	2,929	3,075	3,229	3,390	1,328.26	1,394.67	1,464.41	1,537.63	1,614.51	1,695.23	16.30	17.11	17.97	18.87	19.81	20.80
2	32,675	34,309	36,024	37,826	39,717	41,703	2,723	2,859	3,002	3,152	3,310	3,475	1,361.47	1,429.54	1,501.02	1,576.07	1,654.87	1,737.61	16.71	17.54	18.42	19.34	20.31	21.32
3	33,492	35,167	36,925	38,771	40,710	42,745	2,791	2,931	3,077	3,231	3,392	3,562	1,395.50	1,465.28	1,538.54	1,615.47	1,696.24	1,781.05	17.12	17.98	18.88	19.82	20.81	21.85
4	34,329	36,046	37,848	39,741	41,728	43,814	2,861	3,004	3,154	3,312	3,477	3,651	1,430.39	1,501.91	1,577.00	1,655.85	1,738.65	1,825.58	17.55	18.43	19.35	20.32	21.33	22.40
5	35,188	36,947	38,794	40,734	42,771	44,909	2,932	3,079	3,233	3,395	3,564	3,742	1,466.15	1,539.46	1,616.43	1,697.25	1,782.11	1,871.22	17.99	18.89	19.83	20.83	21.87	22.96
6	36,067	37,871	39,764	41,752	43,840	46,032	3,006	3,156	3,314	3,479	3,653	3,836	1,502.80	1,577.94	1,656.84	1,739.68	1,826.67	1,918.00	18.44	19.36	20.33	21.35	22.41	23.53
7	36,969	38,817	40,758	42,796	44,936	47,183	3,081	3,235	3,397	3,566	3,745	3,932	1,540.37	1,617.39	1,698.26	1,783.17	1,872.33	1,965.95	18.90	19.85	20.84	21.88	22.97	24.12
8	37,893	39,788	41,777	43,866	46,059	48,362	3,158	3,316	3,481	3,656	3,838	4,030	1,578.88	1,657.83	1,740.72	1,827.75	1,919.14	2,015.10	19.37	20.34	21.36	22.43	23.55	24.73
9	38,841	40,783	42,822	44,963	47,211	49,571	3,237	3,399	3,568	3,747	3,934	4,131	1,618.35	1,699.27	1,784.24	1,873.45	1,967.12	2,065.48	19.86	20.85	21.89	22.99	24.14	25.34
10	39,812	41,802	43,892	46,087	48,391	50,811	3,318	3,484	3,658	3,841	4,033	4,234	1,658.81	1,741.75	1,828.84	1,920.28	2,016.30	2,117.11	20.35	21.37	22.44	23.56	24.74	25.98
11 12	40,807 41.827	42,847 43.918	44,990 46.114	47,239 48,420	49,601 50,841	52,081 53,383	3,401 3,486	3,571 3,660	3,749 3,843	3,937 4,035	4,133 4,237	4,340 4,449	1,700.28 1,742.79	1,785.30 1.829.93	1,874.56 1,921.43	1,968.29 2,017.50	2,066.71 2,118.37	2,170.04 2,224.29	20.86 21.38	21.91 22.45	23.00 23.58	24.15 24.75	25.36 25.99	26.63 27.29
13	42,873	45,916	47,267	49,630	52,112	54,718	3,573	3,751	3,939	4,035	4,237	4,449	1,742.79	1,875.68	1,969.46	2,017.50	2,110.37	2,224.29	21.30	23.01	24.17	25.37	26.64	27.29
14	43,944	46,142	48,449	50,871	53,415	56,086	3,662	3,845	4,037	4,239	4,451	4,674	1,831.02	1,922.57	2,018.70	2,119.63	2,225.62	2,336.90	22.47	23.59	24.77	26.01	27.31	28.67
15	45,043	47,295	49,660	52,143	54,750	57,488	3,754	3,941	4,138	4,345	4,563	4,791	1,876.80	1,970.64	2,069.17	2,172.63	2,281.26	2,395.32	23.03	24.18	25.39	26.66	27.99	29.39
16	46,169	48,478	50,902	53,447	56,119	58,925	3,847	4,040	4,242	4,454	4,677	4,910	1,923.72	2,019.90	2,120.90	2,226.94	2,338.29	2,455.20	23.60	24.78	26.02	27.32	28.69	30.13
17	47,323	49,690	52,174	54,783	57,522	60,398	3,944	4,141	4,348	4,565	4,793	5,033	1,971.81	2,070.40	2,173.92	2,282.61	2,396.74	2,516.58	24.19	25.40	26.67	28.01	29.41	30.88
18	48,506	50,932	53,478	56,152	58,960	61,908	4,042	4,244	4,457	4,679	4,913	5,159	2,021.10	2,122.16	2,228.27	2,339.68	2,456.66	2,579.50	24.80	26.04	27.34	28.71	30.14	31.65
19	49,719	52,205	54,815	57,556	60,434	63,456	4,143	4,350	4,568	4,796	5,036	5,288	2,071.63	2,175.21	2,283.97	2,398.17	2,518.08	2,643.98	25.42	26.69	28.02	29.43	30.90	32.44
20	50,962	53,510	56,186	58,995	61,945	65,042	4,247	4,459	4,682	4,916	5,162	5,420	2,123.42	2,229.59	2,341.07	2,458.13	2,581.03	2,710.08	26.05	27.36	28.72	30.16	31.67	33.25
21	52,236	54,848	57,590	60,470	63,493	66,668	4,353	4,571	4,799	5,039	5,291	5,556	2,176.51	2,285.33	2,399.60	2,519.58	2,645.56	2,777.84	26.71	28.04	29.44	30.92	32.46	34.08
22	53,542	56,219	59,030	61,982	65,081	68,335	4,462	4,685	4,919	5,165	5,423	5,695	2,230.92	2,342.47	2,459.59	2,582.57	2,711.70	2,847.28	27.37	28.74	30.18	31.69	33.27	34.94
23	54,881	57,625	60,506	63,531	66,708	70,043	4,573	4,802	5,042	5,294	5,559	5,837	2,286.69	2,401.03	2,521.08	2,647.13	2,779.49	2,918.46	28.06	29.46	30.93	32.48	34.10	35.81
24	56,253 57,659	59,065 60,542	62,019 63,569	65,119 66,747	68,375 70,085	71,794 73,589	4,688	4,922 5,045	5,168 5,297	5,427 5,562	5,698 5,840	5,983 6,132	2,343.86 2,402.46	2,461.05 2,522.58	2,584.11 2,648.71	2,713.31 2,781.14	2,848.98 2,920.20	2,991.43 3,066.21	28.76 29.48	30.20 30.95	31.71 32.50	33.29 34.12	34.96 35.83	36.70 37.62
25 26	59,100	62,055	65,158	68,416	70,085	75,429	4,805 4,925	5,045	5,430	5,562 5,701	5,840	6,286	2,402.46	2,522.58	2,048.71	2,781.14	2,920.20	3,142.87	30.21	30.95	32.50	34.12	36.73	38.56
26	60,578	63,607	66,787	70,127	73,633	77,315	5,048	5,301	5,566	5,844	6,136	6,443	2,524.08	2,650.29	2,782.80	2,921.94	3,068.04	3,221.44	30.21	32.52	34.14	35.85	37.64	39.53
28	62.092	65,197	68,457	71,880	75,474	79,247	5,174	5,433	5,705	5,990	6,289	6,604	2,587.18	2,716.54	2,852.37	2,994.99	3,144.74	3,301.97	31.74	33.33	35.00	36.75	38.59	40.52
29	63,645	66,827	70,168	73,677	77,361	81,229	5,304	5,569	5,847	6,140	6,447	6,769	2,651.86	2,784.46	2,923.68	3,069.86	3,223.36	3,384.52	32.54	34.17	35.87	37.67	39.55	41.53
30	65,236	68,498	71,922	75,519	79,295	83,259	5,436	5,708	5,994	6,293	6,608	6,938	2,718.16	2,854.07	2,996.77	3,146.61	3,303.94	3,469.14	33.35	35.02	36.77	38.61	40.54	42.57
31	66,867	70,210	73,721	77,407	81,277	85,341	5,572	5,851	6,143	6,451	6,773	7,112	2,786.11	2,925.42	3,071.69	3,225.27	3,386.54	3,555.86	34.19	35.89	37.69	39.57	41.55	43.63
32	68,538	71,965	75,564	79,342	83,309	87,474	5,712	5,997	6,297	6,612	6,942	7,290	2,855.77	2,998.55	3,148.48	3,305.91	3,471.20	3,644.76	35.04	36.79	38.63	40.56	42.59	44.72
33	70,252	73,764	77,453	81,325	85,392	89,661	5,854	6,147	6,454	6,777	7,116	7,472	2,927.16	3,073.52	3,227.19	3,388.55	3,557.98	3,735.88	35.92	37.71	39.60	41.58	43.66	45.84
34	72,008	75,609	79,389	83,358	87,526	91,903	6,001	6,301	6,616	6,947	7,294	7,659	3,000.34	3,150.36	3,307.87	3,473.27	3,646.93	3,829.28	36.81	38.65	40.59	42.62	44.75	46.98
35	73,808	77,499	81,374	85,442	89,715	94,200	6,151	6,458	6,781	7,120	7,476	7,850	3,075.35	3,229.11	3,390.57	3,560.10	3,738.10	3,925.01	37.73	39.62	41.60	43.68	45.87	48.16
36	75,654	79,436	83,408	87,578	91,957	96,555	6,304	6,620	6,951	7,298	7,663	8,046	3,152.23	3,309.84	3,475.33	3,649.10	3,831.56	4,023.13	38.68	40.61	42.64	44.77	47.01	49.36
37 38	77,545 79,484	81,422	85,493	89,768	94,256 96,613	98,969	6,462	6,785 6,955	7,124 7,303	7,481	7,855	8,247	3,231.04	3,392.59 3,477.40	3,562.22	3,740.33	3,927.35	4,123.71	39.64 40.64	41.63	43.71 44.80	45.89 47.04	48.19	50.60 51.86
39	81,471	83,458 85,544	87,631 89,821	92,012 94,312	99,028	101,443 103,979	6,624 6,789	7,129	7,303	7,668 7,859	8,051 8,252	8,454 8,665	3,311.81 3,394.61	3,564.34	3,651.27 3,742.56	3,833.84 3,929.68	4,025.53 4,126.17	4,226.81 4,332.48	41.65	42.67 43.73	45.92	48.22	49.39 50.63	53.16
40	83.507	87,683	92.067	96,670	101.504	106,579	6.959	7,307	7,672	8,056	8,459	8,882	3,479.47	3,653.45	3,836.12	4,027.93	4,229.32	4,440,79	42.69	44.83	47.07	49.42	51.89	54.49
41	85,595	89,875	94,369	99,087	104,041	109,243	7,133	7,490	7,864	8,257	8,670	9,104	3,566.46	3,744.78	3,932.02	4,128.62	4,335.05	4,551.81	43.76	45.95	48.25	50.66	53.19	55.85
42	87.735	92,122	96,728	101,564	106,642	111,974	7,311	7,677	8,061	8,464	8,887	9,331	3,655.62	3,838.40	4,030.32	4,231.84	4,443.43	4,665.60	44.85	47.10	49.45	51.92	54.52	57.25
43	89,928	94,425	99,146	104,103	109,308	114,774	7,494	7,869	8,262	8,675	9,109	9,564	3,747.01	3,934.36	4,131.08	4,337.64	4,554.52	4,782.24	45.98	48.27	50.69	53.22	55.88	58.68
44	92,177	96,785	101,625	106,706	112,041	117,643	7,681	8,065	8,469	8,892	9,337	9,804	3,840.69	4,032.72	4,234.36	4,446.08	4,668.38	4,901.80	47.13	49.48	51.96	54.55	57.28	60.14
45	94,481	99,205	104,165	109,373	114,842	120,584	7,873	8,267	8,680	9,114	9,570	10,049	3,936.70	4,133.54	4,340.22	4,557.23	4,785.09	5,024.34	48.30	50.72	53.25	55.92	58.71	61.65
46	96,843	101,685	106,769	112,108	117,713	123,599	8,070	8,474	8,897	9,342	9,809	10,300	4,035.12	4,236.88	4,448.72	4,671.16	4,904.72	5,149.95	49.51	51.99	54.59	57.31	60.18	63.19
47	99,264	104,227	109,439	114,911	120,656	126,689	8,272	8,686	9,120	9,576	10,055	10,557	4,136.00	4,342.80	4,559.94	4,787.94	5,027.33	5,278.70	50.75	53.29	55.95	58.75	61.69	64.77
48	101,746	106,833	112,175	117,783	123,672	129,856	8,479	8,903	9,348	9,815	10,306	10,821	4,239.40	4,451.37	4,673.94	4,907.64	5,153.02	5,410.67	52.02	54.62	57.35	60.22	63.23	66.39
49	104,289	109,504	114,979	120,728	126,764	133,102	8,691	9,125	9,582	10,061	10,564	11,092	4,345.39	4,562.65	4,790.79	5,030.33	5,281.84	5,545.94	53.32	55.98	58.78	61.72	64.81	68.05
50	106,896	112,241	117,853	123,746	129,933	136,430	8,908	9,353	9,821	10,312	10,828	11,369	4,454.02	4,676.72	4,910.56	5,156.09	5,413.89	5,684.58	54.65	57.38	60.25	63.26	66.43	69.75
51	109,569	115,047	120,800	126,840	133,182	139,841	9,131	9,587	10,067	10,570	11,098	11,653	4,565.37	4,793.64	5,033.32	5,284.99	5,549.24	5,826.70	56.02	58.82	61.76	64.85	68.09	71.49

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Appendix III: Proposed Salary Range Schedule





			Annı	ually			I		Mor	nthly			l		Per Pa	/ Period			1		Ho	urlv		
Salary Range	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
52	112,308	117,924	123,820	130,011	136,511	143,337	9,359	9,827	10,318	10,834	11,376	11,945	4,679.50	4,913.48	5,159.15	5,417.11	5,687.97	5,972.37	57.42	60.29	63.30	66.47	69.79	73.28
53	115,116	120,872	126,915	133,261	139,924	146,920	9,593	10,073	10,576	11,105	11,660	12,243	4,796.49	5,036.32	5,288.13	5,552.54	5,830.17	6,121.68	58.85	61.80	64.89	68.13	71.54	75.11
54	117,994	123,893	130,088	136,592	143,422	150,593	9,833	10,324	10,841	11,383	11,952	12,549	4,916.40	5,162.23	5,420.34	5,691.35	5,975.92	6,274.72	60.32	63.34	66.51	69.83	73.32	76.99
55	120,944	126,991	133,340	140,007	147,008	154,358	10,079	10,583	11,112	11,667	12,251	12,863	5,039.32	5,291.28	5,555.84	5,833.64	6,125.32	6,431.58	61.83	64.92	68.17	71.58	75.16	78.92
56	123,967	130,166	136,674	143,507	150,683	158,217	10,331	10,847	11,389	11,959	12,557	13,185	5,165.30	5,423.56	5,694.74	5,979.48	6,278.45	6,592.37	63.38	66.55	69.87	73.37	77.04	80.89
57	127,066	133,420	140,091	147,095	154,450	162,172	10,589	11,118	11,674	12,258	12,871	13,514	5,294.43	5,559.15	5,837.11	6,128.96	6,435.41	6,757.18	64.96	68.21	71.62	75.20	78.96	82.91
58 59	130,243 133,499	136,755 140,174	143,593 147,183	150,773 154,542	158,311 162,269	166,227 170,382	10,854 11,125	11,396 11.681	11,966 12,265	12,564 12,878	13,193 13,522	13,852 14,199	5,426.79 5,562.46	5,698.13 5,840.58	5,983.04 6,132.61	6,282.19 6,439,24	6,596.30 6,761.21	6,926.11 7.099.27	66.59 68.25	69.92 71.66	73.41 75.25	77.08 79.01	80.94 82.96	84.98 87.11
60	136,837	143,678	150,862	158,405	166,326	174,642	11,403	11,001	12,572	13,200	13,860	14,199	5,701.52	5,986.60	6,285.93	6,600.22	6,930.24	7.276.75	69.96	73.46	77.13	80.98	85.03	89.29
61	140,257	147,270	154.634	162,366	170,484	179,008	11,688	12.273	12,886	13,530	14,207	14,917	5.844.06	6,136.26	6.443.08	6.765.23	7,103.49	7,458.67	71.71	75.29	79.06	83.01	87.16	91.52
62	143,764	150,952	158,500	166,425	174,746	183,483	11,980	12,579	13,208	13,869	14,562	15,290	5,990.16	6,289.67	6,604.15	6,934.36	7,281.08	7,645.13	73.50	77.17	81.03	85.08	89.34	93.81
63	147,358	154,726	162,462	170,585	179,115	188,070	12,280	12,894	13,539	14,215		15,673	6,139.92	6,446.91	6,769.26	7,107.72	7,463.11	7,836.26	75.34	79.10	83.06	87.21	91.57	96.15
64	151,042	158,594	166,524	174,850	183,592	192,772	12,587	13,216	13,877	14,571	15,299	16,064	6,293.41	6,608.08	6,938.49	7,285.41	7,649.68	8,032.17	77.22	81.08	85.13	89.39	93.86	98.55
65	154,818	162,559	170,687	179,221	188,182	197,591	12,901	13,547	14,224	14,935	15,682	16,466	6,450.75	6,773.29	7,111.95	7,467.55	7,840.93	8,232.97	79.15	83.11	87.26	91.63	96.21	101.02
66	158,688	166,623	174,954	183,702	192,887	202,531	13,224	13,885	14,579	15,308	16,074	16,878	6,612.02	6,942.62	7,289.75	7,654.24	8,036.95	8,438.80	81.13	85.19	89.44	93.92	98.61	103.54
67	162,656	170,788	179,328	188,294	197,709	207,594	13,555	14,232	14,944	15,691	16,476	17,300	6,777.32	7,116.18	7,471.99	7,845.59	8,237.87	8,649.77	83.16	87.32	91.68	96.26	101.08	106.13
68	166,722	175,058	183,811	193,002	202,652	212,784	13,894	14,588	15,318	16,083	16,888	17,732	6,946.75	7,294.09	7,658.79	8,041.73	8,443.82	8,866.01	85.24	89.50	93.97	98.67	103.61	108.79
69	170,890	179,435	188,406	197,827	207,718	218,104	14,241	14,953	15,701	16,486	17,310	18,175	7,120.42	7,476.44	7,850.26	8,242.78	8,654.92	9,087.66	87.37	91.74	96.32	101.14	106.20	111.51
70	175,162	183,920	193,116	202,772	212,911	223,556	14,597	15,327	16,093	16,898	17,743	18,630	7,298.43	7,663.35	8,046.52	8,448.85	8,871.29	9,314.85	89.55	94.03	98.73	103.67	108.85	114.29
71 72	179,541	188,518 193,231	197,944 202,893	207,842 213,038	218,234 223,690	229,145 234,874	14,962 15,336	15,710	16,495	17,320 17,753	18,186 18,641	19,095 19,573	7,480.89 7,667.91	7,854.94	8,247.68 8,453.87	8,660.07 8,876.57	9,093.07 9,320.40	9,547.72 9,786.42	91.79 94.08	96.38 98.79	101.20 103.73	106.26 108.91	111.57 114.36	117.15 120.08
72	184,030 188.631	193,231	202,693	218,364	229,282	240.746	15,719	16,103 16,505	16,908 17,330	18,197	19,107	20.062	7,859.61	8,051.31 8,252.59	8.665.22	9.098.48	9,520.40	10,031.08	96.44	101.26	106.32	111.64	117.22	120.08
73 74	193.346	203,014	213,164	223,823	235,014	246,765	16,112	16,918	17,764	18,652	19,584	20,564	8,056.10	8,458.91	8.881.85	9,325.95	9,792.24	10,281.85	98.85	103.79	108.98	114.43	120.15	126.16
75	198,180	208,089	218,494	229,418	240,889	252,934	16,515	17,341	18,208		20,074	21,078	8,257.50	8,670.38	9,103.90	9,559.09	10,037.05	10,538.90	101.32	106.39	111.70	117.29	123.15	129.31
76	203,135	213,291	223,956	235,154	246,911	259,257	16,928	17,774	18,663	19,596	20,576	21,605	8,463.94	8,887.14	9,331.50	9,798.07	10,287.97	10,802.37	103.85	109.04	114.50	120.22	126.23	132.54
77	208,213	218,624	229,555	241,033	253,084	265,738	17,351	18,219	19,130	20,086	21,090	22,145	8,675.54	9,109.32	9,564.78	10,043.02	10,545.17	11,072.43	106.45	111.77	117.36	123.23	129.39	135.86
78	213,418	224,089	235,294	247,058	259,411	272,382	17,785	18,674	19,608	20,588	21,618	22,698	8,892.43	9,337.05	9,803.90	10,294.10	10,808.80	11,349.24	109.11	114.57	120.29	126.31	132.62	139.25
79	218,754	229,691	241,176	253,235	265,897	279,191	18,229	19,141	20,098		22,158	23,266	9,114.74	9,570.48	10,049.00	10,551.45	11,079.02	11,632.97	111.84	117.43	123.30	129.47	135.94	142.74
80	224,223	235,434	247,205	259,566	272,544	286,171	18,685	19,619	20,600	21,630	22,712	23,848	9,342.61	9,809.74	10,300.23	10,815.24	11,356.00	11,923.80	114.63	120.36	126.38	132.70	139.34	146.30
81	229,828	241,320	253,386	266,055	279,358	293,325	19,152	20,110	21,115	22,171	23,280	24,444	9,576.17	10,054.98	10,557.73	11,085.62	11,639.90	12,221.89	117.50	123.37	129.54	136.02	142.82	149.96
82	235,574	247,353	259,720	272,706	286,342	300,659	19,631	20,613	21,643	22,726	23,862	25,055	9,815.58	10,306.36	10,821.67	11,362.76	11,930.90	12,527.44	120.44	126.46	132.78	139.42	146.39	153.71
83 84	241,463 247,500	253,536 259,875	266,213 272,869	279,524 286,512	293,500 300,838	308,175 315,879	20,122 20,625	21,128 21,656	22,184 22,739	23,294 23,876	24,458 25,070	25,681 26,323	10,060.97 10,312.49	10,564.02 10,828.12	11,092.22 11,369.52	11,646.83 11,938.00	12,229.17 12,534.90	12,840.63 13,161.64	123.45 126.53	129.62 132.86	136.10 139.50	142.91 146.48	150.05 153.80	157.55 161.49
85	253,687	266,372	279,690	293,675	308,358	323,776	21,141	22,198	23,308	24,473	25,697	26,981	10,570.30	11,098.82	11,653.76	12,236.45	12,848.27	13,490.68	120.33	136.18	142.99	150.14	157.65	165.53
86	260,029	273,031	286,682	301,017	316,067		21,669	22,753	23,890		26,339	27,656	10,834.56	11,376.29	11,945.10	12,542.36	13,169.48	13,827.95	132.94	139.59	146.57	153.89	161.59	169.67
87	266,530	279,857	293,850	308,542	323,969	340,168	22,211	23,321	24,487		26,997	28,347	11,105.43	11,660.70	12,243.73	12,855.92	13,498.71	14,173.65	136.26	143.08	150.23	157.74	165.63	173.91
88	273,193	286,853	301,196	316,256	332,068	348,672	22,766	23,904	25,100		27,672	29,056	11,383.06	11,952.21	12,549.82	13,177.32	13,836.18	14,527.99	139.67	146.65	153.99	161.68	169.77	178.26
89	280,023	294,024	308,726	324,162	340,370	357,389	23,335	24,502	25,727	27,013	28,364	29,782	11,667.64	12,251.02	12,863.57	13,506.75	14,182.09	14,891.19	143.16	150.32	157.84	165.73	174.01	182.71
90	287,024	301,375	316,444	332,266	348,879	366,323	23,919	25,115	26,370	27,689	29,073	30,527	11,959.33	12,557.30	13,185.16	13,844.42	14,536.64	15,263.47	146.74	154.08	161.78	169.87	178.36	187.28
91	294,199	308,909	324,355	340,573	357,601	375,481	24,517	25,742	27,030	28,381	29,800	31,290	12,258.31	12,871.23	13,514.79	14,190.53	14,900.05	15,645.06	150.41	157.93	165.83	174.12	182.82	191.96
92	301,554	316,632	332,464	349,087	366,541	384,868	25,130	26,386	27,705		30,545	32,072	12,564.77	13,193.01	13,852.66	14,545.29	15,272.56	16,036.18	154.17	161.88	169.97	178.47	187.39	196.76
93	309,093	324,548	340,775	357,814	375,705	394,490	25,758	27,046	28,398	29,818	31,309	32,874	12,878.89	13,522.83	14,198.98	14,908.92	15,654.37	16,437.09	158.02	165.92	174.22	182.93	192.08	201.68
94 95	316,821	332,662	349,295	366,760	385,098	404,352	26,402	27,722	29,108	30,563	32,091	33,696	13,200.86	13,860.90	14,553.95	15,281.65	16,045.73	16,848.02	161.97	170.07	178.58	187.50	196.88	206.72
95 96	324,741 332.860	340,978 349.503	358,027 366.978	375,929 385.327	394,725 404.593	414,461 424.823	27,062 27,738	28,415 29,125	29,836 30,581	31,327 32,111	32,894 33,716	34,538 35,402	13,530.88 13.869.15	14,207.43 14.562.61	14,917.80 15.290.74	15,663.69 16.055.28	16,446.87 16.858.04	17,269.22 17.700.95	166.02 170.17	174.32 178.68	183.04 187.62	192.19 197.00	201.80 206.85	211.89 217.19
96 97	341,181	358,240	376,152	394,960	414,708	435,443	28,432	29,125	31,346		34,559	36,287	14,215.88	14,926.68	15,290.74	16,456.66	17,279.50	18,143.47	174.43	183.15	192.31	201.92	212.02	222.62
98	349,711	367.196	385,556	404,834	425,076	446,329	29,143	30,600	32,130	33,736	35,423	37,194	14,571.28	15,299.84	16,064.84	16,868.08	17,711.48	18,597.06	178.79	187.73	197.11	206.97	217.32	228.18
99	358,454	376.376	395,195	414.955	435,702	457,488	29.871	31.365	32,933	34,580	36,309	38,124	14,935.56	15.682.34	16,466.46	17.289.78	18,154.27	19,061.98	183.26	192.42	202.04	212.14	222.75	233.89
100	367,415	385,786	405,075	425,329	446,595	468,925	30,618	32,149	33,756	35,444	37,216		15,308.95	16,074.40	16,878.12	17,722.03	18,608.13	19,538.53	187.84	197.23	207.09	217.45	228.32	239.74

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Appendix III: Proposed Salary Range Schedule



# Appendix IV

**Salary Range Placement Recommendations** 



		Current Maximum	% from Adjusted	-5% Below		+5% Above	Proposed	Proposed Maximum			
		Monthly	Top Monthly	Market	Market	Market	Salary	Monthly	Percent	Study	
Class Title	Department/Division	Salary	Median Salary	Placement	Placement	Placement	Range	Salary	Difference	Benchmark	Pationalo
General Manager	Administration	\$20,008	-15.40%	\$21,935	\$23,089	\$24,244	79	\$23,266	16.28%	X	Market and range placement.
Safety Manager	Administration	\$12,295	-2.20%	\$11.937	\$12.565	\$13,194	54	\$12,549	2.07%	X	Market and range placement.
Executive Assistant-Clerk of the Board	Administration	\$9,259	-0.10%	\$8.805	\$9.268	\$9.732	42	\$9.331	0.78%	X	Market and range placement.
Safety Coordinator	Administration	\$6,911	-39.60%	\$9,165	\$9,648	\$10,130	43	\$9,564	38.40%	X	Market and range placement.
Director of Communications	Communications	\$15,085	-2.20%	\$14,646	\$15,417	\$16,188	62	\$15,290	1.36%	Х	Market and range placement.
Communications and Public Education Manager	Communications	\$11,766	Insuff Data	N/A	N/A	N/A	54	\$12,549	6.66%	X	Internal alignment: 20% below Director of Communications
Public Education and Outreach Coordinator	Communications	\$8,821	-7.70%	\$9,025	\$9,500	\$9,975	43	\$9,564	8.43%	X	Market and range placement.
Public Education and Outreach Specialist	Communications	\$6,911	N/A	N/A	N/A	N/A	35	\$7,850	13.59%		Internal alignment: 20% below Public Education and Outreach Coordinator
Director of Engineering and Compliance/District Engineer	Engineering	\$17,309	-0.50%	\$16,526	\$17,396	\$18,265	67	\$17,300	-0.05%	X	Market and range placement.
Senior Engineer	Engineering	\$16,387	12.90% -1.20%	\$13,559 \$11.820	\$14,273 \$12,443	\$14,987 \$13.065	59 54	\$14,199 \$12,549	-13.35% 2.07%	X	Market and range placement.
Project Manager (Construction) Associate Engineer (approved 10/20/23)	Engineering Engineering	\$12,295 \$12,295	0.20%	\$11,620	\$12,443	\$13,065	53	\$12,549	-0.42%	X	Market and range placement.  Market and range placement.
Assistant Engineer	Engineering	\$10,267	0.20% N/A	\$11,657 N/A	912,270 N/A	\$12,004 N/A	49	\$11,092	8.03%	^	Internal alignment: 10% below Associate Engineer
Regulatory Compliance Technician	Engineering	\$8,400	-4.00%	\$8,299	\$8,736	\$9,173	39	\$8,665	3.15%	X	Market and range placement.
Director of Finance and Administration	Finance and Administration	\$17,309	1.80%	\$16.148	\$16,997	\$17,847	66	\$16,878	-2.49%	X	Market and range placement.
Accounting Manager	Finance and Administration	\$12,910	2.70%	\$11,933	\$12,561	\$13,190	54	\$12,549	-2.79%	X	Market and range placement.
Assistant Accounting Manager	Finance and Administration	\$11,131	N/A	N/A	N/A	N/A	46	\$10,300	-7.47%		Internal alignment: 20% below Accounting Manager
Accounting Technician	Finance and Administration	\$8,400	15.20%	\$6,767	\$7,123	\$7,479	31	\$7,112	-15.34%	Х	Market and range placement.
Scale Supervisor	Finance and Administration	\$8,053	Insuff Data	N/A	N/A	N/A	35	\$7,850	-2.52%	X	Internal alignment: 15% above the Senior Weighmaster
Senior Weighmaster	Finance and Administration	\$7,653	N/A	N/A	N/A	N/A	29	\$6,769	-11.55%		Internal alignment: 10% above Weighmaster
Weighmaster	Finance and Administration	\$6,958	16.70%	\$5,506	\$5,796	\$6,086	25	\$6,132	-11.87%	X	Internal alignment: anchor to Administrative Support Specialist I
Administrative Support Specialist I	Finance and Administration	\$6,911	1.20%	\$6,487	\$6,828	\$7,169	29	\$6,769	-2.05%	X	Market and range placement.
Accounting Assistant II Administrative Support Specialist	Finance and Administration Finance and Administration	\$6,911 \$6,269	15.80% N/A	\$5,528 N/A	\$5,819 N/A	\$6,110 N/A	23 25	\$5,837 \$6,132	-15.54% -2.18%	X	Market and range placement.  Internal alignment: 10% below Administrative Support Specialist I
Accounting Assistant I	Finance and Administration	\$6,269	N/A N/A	N/A N/A	N/A N/A	N/A N/A	19	\$5,288	-2.16%	1	Internal Alignment: 10% below Accounting Assistant II
Deputy Weighmaster (part-time, non affiliated)	Finance and Administration	\$6,231	N/A	N/A	N/A	N/A	21	\$5,556	-10.84%		Internal alignment: 10% below Mecodining Assistant ii
Director of Human Resources	Human Resources	\$15,688	-10.50%	\$16,468	\$17,335	\$18,202	67	\$17,300	10.27%	Х	Market and range placement.
Human Resources Technician	Human Resources	\$7.162	1.30%	\$6.715	\$7.069	\$7,422	31	\$7.112	-0.70%	X	Market and range placement.
Human Resources Coordinator	Human Resources	\$6,911	N/A	N/A	N/A	N/A	27	\$6,443	-6.77%		Internal alignment: 10% below Human Resources Technician
Director of Operations	Operations	\$18,607	2.10%	\$17,305	\$18,216	\$19,127	69	\$18,175	-2.32%	X	Market and range placement.
Equipment Maintenance Manager	Operations (Maintenance)	\$14,232	17.10%	\$11,208	\$11,798	\$12,388	51	\$11,653	-18.12%	X	Market and range placement.
Maintenance Shop Supervisor	Operations (Maintenance)	\$10,258	10.20%	\$8,751	\$9,212	\$9,672	41	\$9,104	-11.25%	Х	Market and range placement.
Senior Heavy Equipment Technician	Operations (Maintenance)	\$9,792	N/A	N/A	N/A	N/A	35	\$7,850	-19.83%		Internal alignment: 10% above Heavy Equipment Technician III
Heavy Equipment Technician III	Operations (Maintenance)	\$9,325	N/A 15.50%	N/A	N/A	N/A \$6.803	31 27	\$7,112 \$6,443	-23.73%	X	Internal alignment: 10% above Heavy Equipment Technician II
Heavy Equipment Technician II Heavy Equipment Technician I	Operations (Maintenance) Operations (Maintenance)	\$7,668 \$7.306	15.50% N/A	\$6,155 N/A	\$6,479 N/A	\$6,803 N/A	23	\$5,837	-15.98% -20.11%	X	Market and range placement.  Internal alignment: 10% below Heavy Equipment Technician II
MRF Manager	Operations (MRF)	\$14.943	4.20%	\$13,600	\$14.315	\$15.031	59	\$14,199	-4.98%	Х	Market and range placement.
Assistant MRF Manager	Operations (MRF)	\$11,151	N/A	N/A	N/A	N/A	51	\$11,653	4.51%	^	Internal alignment: 20% below MRF Manager
MRF Maintenance Supervisor	Operations (MRF)	\$9.322	3.80%	\$8,519	\$8,968	\$9,416	40	\$8.882	-4.72%	Х	Market and range placement.
MRF Supervisor	Operations (MRF)	\$9.097	2.70%	\$8,409	\$8.851	\$9,294	40	\$8,882	-2.37%	X	Market and range placement.
Senior Maintenance Worker (MRF)	Operations (MRF)	\$7,481	N/A	N/A	N/A	N/A	31	\$7,112	-4.94%		Internal alignment: 10% above Maintenance Worker II (MRF)
Senior MRF Operator	Operations (MRF)	\$7,481	N/A	N/A	N/A	N/A	31	\$7,112	-4.94%		Internal alignment: 10% above the MRF Operator II
Operations Support Specialist	Operations (MRF)	\$6,911	N/A	N/A	N/A	N/A	29	\$6,769	-2.05%		Internal alignment: anchor to Administrative Support Specialist II
Maintenance Worker II (MRF)	Operations (MRF)	\$6,784	-7.10%	\$6,902	\$7,266	\$7,629	27	\$6,443	-5.03%	X	Internal alignment: anchor to MRF Operator II
MRF Operator II	Operations (MRF)	\$6,784	4.90%	\$6,129	\$6,452	\$6,774	27	\$6,443	-5.03%	Х	Market and range placement.
Maintenance Worker I (MRF)	Operations (MRF)	\$6,465	N/A	N/A	N/A	N/A	23	\$5,837	-9.71%		Internal alignment: 10% below the Maintenance Worker II (MRF)
MRF Operator I	Operations (MRF) Operations (MRF)	\$6,465 \$6,465	N/A 14.10%	N/A	N/A	N/A	23 21	\$5,837 \$5,556	-9.71% -14.07%	X	Internal alignment: 10% below MRF Operator II
Sort Systems Operator Assistant Director of Operations	Operations (MRF) Operations (Site and Facilities)	\$6,465 \$14.943	14.10% 4.10%	\$5,276 \$13,614	\$5,553 \$14,330	\$5,831 \$15,047	59	\$5,556 \$14,199	-14.07% -4.98%	X	Market and range placement.  Market and range placement.
Power Systems Supervisor	Operations (Site and Facilities)	\$14,943	Insuff Data	\$13,614 N/A	\$14,330 N/A	\$15,047 N/A	53	\$12,243	8.02%	X	Internal alignment: 15% above Power Systems Senior Technician
Power Systems Senior Technician	Operations (Site and Facilities)	\$10,279	-1.90%	\$9.951	\$10.474	\$10.998	47	\$10.557	2.71%	X	Market and range placement.
Heavy Equipment Supervisor	Operations (Site and Facilities)	\$9,098	2.70%	\$8,410	\$8,852	\$9,295	40	\$8.882	-2.38%	x	Market and range placement.
Site and Facilities Maintenance Supervisor	Operations (Site and Facilities)	\$9,076	1.80%	\$8,467	\$8,913	\$9,358	40	\$8,882	-2.14%	X	Internal alignment: anchor to Heavy Equipment Supervisor
HHW Supervisor	Operations (Site and Facilities)	\$8,251	-8.70%	\$8,520	\$8,969	\$9,417	40	\$8,882	7.64%	X	Market and range placement.
Heavy Equipment Operator	Operations (Site and Facilities)	\$8,251	13.90%	\$6,749	\$7,104	\$7,459	31	\$7,112	-13.81%	Х	Market and range placement.
Power Systems Maintenance Technician	Operations (Site and Facilities)	\$7,670	N/A	N/A	N/A	N/A	33	\$7,472	-2.58%		Internal alignment: 35% below Power Systems Senior Technician
Senior HHW Technician	Operations (Site and Facilities)	\$7,481	N/A	N/A	N/A	N/A	35	\$7,850	4.93%		Internal alignment: 5% above Hazardous Waste Technician
Senior Maintenance Worker (Site)	Operations (Site and Facilities)	\$7,481	N/A	N/A	N/A	N/A	28	\$6,604	-11.72%	L	Internal alignment: 10% above the Maintenance Worker II (Site)
Hazardous Material Technician	Operations (Site and Facilities)	\$7,124	-4.10%	\$7,045	\$7,416	\$7,787	33	\$7,472	4.88%	X	Market and range placement.
Maintenance Worker II (Site)	Operations (Site and Facilities)	\$6,784	12.90%	\$5,613	\$5,909	\$6,204	24	\$5,983	-11.81%	X	Market and range placement.
Maintenance Worker I (Site) Electro-Mechanical Technician	Operations (Site and Facilities) UNKNOWN	\$6,465 \$9.322	N/A N/A	N/A N/A	N/A N/A	N/A N/A	20 40	\$5,420 \$8.882	-16.16% -4.72%	-	Internal alignment: 10% below the Maintenance Worker II (Site) Internal alignment: anchor to Heavy Equipment Supervisor
Associate Operator	UNKNOWN	\$9,322 \$4,793	N/A N/A	N/A N/A	N/A N/A	N/A N/A	15	\$8,882	-4.72%	1	Internal alignment: 20% below the MRF Operator I
moderate operater	OHIGHOFFIN	ψ4,133	IN/A	13/7	IN//C	13/73	10	ا ت ۱٫۲۰۰	-0.00/0		Internal alignment. 2070 below the With Operator I

Legend for columns:

Column 1 - Classification Title.

Column 2 - Client's benchmark department/division.

Column 3 - Client's current monthly maximum salaries.

Column 4 - Shows the percentage difference between the client's current maximum monthly salaries and the desired market position.

Column 5 - Shows the maximum monthly salary at 5% below the market placement.

Column 6 - Market placement shows the monthly market values derived from the base compensation survey results.

Column 7 - Shows the maximum monthly salary at 5% above the market placement.



#### Monterey Regional Waste Management District Proposed Salary Plan April 2024

Column 8 - Salary range number of the consultant's newly proposed salary range schedule.

Column 9 - Monthly maximum salary of the consultant's newly proposed salary ranges.

Column 10 - This percentage expresses the difference between the client's current salaries and the consultant's proposed salaries.

Column 11 - Indicates whether or not the classification was included in the study.

Column 12 - The rationale expresses how the consultant arrived at each proposed maximum monthly salary recommendation (i.e., the proposed range placement within the newly proposed salary range schedule).

Page 2 of 2 Appendix IV: Salary Range Placement Recommendations



# Appendix V

**Additional Benefits** 



Monterey Regional Waste Management District-client	
Bargaining Unit	Benefit
OE3-Operations	2.5% of base rate or \$0.25/hour above base rate, whichever is greater
OE3 Support (Non-Exempt)	+2.5% of base rate-Verbal skills
	+5% of base rate-Written skills
OE3 Support (Exempt)	+2.5% of base rate-Verbal skills
	+5% of base rate-Written skills
Confidential (Non-Exempt)	+2.5% of base rate-Verbal skills
	+5% of base rate-Written skills
Confidential (Exempt)	+2.5% of base rate-Verbal skills
	+5% of base rate-Written skills
Management	+5% of monthly salary
At Will (Exempt)	+5% of monthly salary
General Manager	+5% of monthly salary
City of Oxnard	
Bargaining Unit	Benefit
SEIU	\$50/pp for Level I Compentency = Written and/or Conversational Bilingual
	\$100/pp for Level II Compentency = Bilingual Translator, advanced plus
	\$125/pp for Level III Compentency = Bilingual Translator, superior compentency
Confidential Non-Management Employees (SEIU NR)	\$50/pp for Level I Compentency = Written and/or Conversational Bilingual
	\$100/pp for Level II Compentency = Bilingual Translator, advanced plus
	\$125/pp for Level III Compentency = Bilingual Translator, superior compentency
IUOE	\$50/pp for Level I Compentency = Written and/or Conversational Bilingual
	\$100/pp for Level II Compentency = Bilingual Translator, advanced plus
	\$125/pp for Level III Compentency = Bilingual Translator, superior compentency
ОММА	\$50/pp for Level I Compentency = Written and/or Conversational Bilingual
	\$100/pp for Level II Compentency = Bilingual Translator
Executive and Unrepresented Employees	Not offered
City of Santa Cruz	
Bargaining Unit	Benefit
SEIU	+ \$0.55/hour on the hourly rate for hours worked when the City certifies an employee as qualified and
	the position requires the use of bilingual language skills.
Supervisory	+ \$0.30/hour on the hourly rate for hours worked when the City certifies an employee as qualified and
	the position requires the use of bilingual language skills.
Mid-Management	Not offered
Executive	Not offered



City of Watsonville	
Bargaining Unit	Benefit
SEIU-Clerical	+ \$250/month for those hired after 1/1/07, +5% of base pay for those hired before 1/1/07; Level I: Oral
	and Written
	+\$75/month; for Level I: Conversational Only
	+\$100/month in addition to above pays if designated as a Level II: Bilingual Translator
Confidential	+ \$250/month for those hired after 11/1/06, +5% of base pay for those hired before 11/1/06; Level I:
	Oral and Written
	+\$75/month; for Level I: Conversational Only
	+\$100/month in addition to above pays if designated as a Level II: Bilingual Translator
OE3	+ \$250/month for those hired after 11/1/06, +5% of base pay for those hired before 11/1/06; Level I:
	Oral and Written
	+\$75/month; for Level I: Conversational Only
	+\$100/month in addition to above pays if designated as a Level II: Bilingual Translator
Mid-Management	+ \$250/month for those hired after 11/1/06, +5% of base pay for those hired before 11/1/06; Level I:
	Oral and Written
	+\$75/month; for Level I: Conversational Only
	+\$100/month in addition to above pays if designated as a Level II: Bilingual Translator
Management	+ \$250/month for those hired after 11/1/06, +5% of base pay for those hired before 11/1/06; Level I:
	Oral and Written
	+\$75/month; for Level I: Conversational Only
	+\$100/month in addition to above pays if designated as a Level II: Bilingual Translator
Executive	+ \$250/month for those hired after 11/1/06, +5% of base pay for those hired before 11/1/06; Level I:
	Oral and Written
	+\$75/month; for Level I: Conversational Only
	+\$100/month in addition to above pays if designated as a Level II: Bilingual Translator



County of Sacramento	
Bargaining Unit	Benefit
Local 39-Operations and Maintenance (Unit 6)	Not offered (only offered to the Custodian classification)
UPE Office Technical (Unit 5)	+\$.80/per paid hour per pay period = Oral Skills
	+\$1.00/per paid hour per pay period = Oral and Written Skills
Environmental Specialists-Non Supervisory (Unit 14)	+ \$.40/per paid per per pay period
Administrative Services (Unit 34)	+\$.80/per paid hour per pay period = Oral Skills
	+\$1.00/per paid hour per pay period = Oral and Written Skills
Association of Professional Engineers-Supervisory (Unit 23)	Not offered
General Supervisory (Unit 1)	+\$.80/per paid hour per pay period = Oral Skills
	+\$1.00/per paid hour per pay period = Oral and Written Skills
Management (Unit 32)	+\$.80/per paid hour per pay period = Oral Skills
	+\$1.00/per paid hour per pay period = Oral and Written Skills
Management Unrepresented (Unit 50)	+\$.80/per paid hour per pay period = Oral Skills
	+\$1.00/per paid hour per pay period = Oral and Written Skills
Unrepresented (Unit 80)	+\$.80/per paid hour per pay period = Oral Skills
	+\$1.00/per paid hour per pay period = Oral and Written Skills
County of San Joaquin	
Bargaining Unit	Benefit
Trades, Labor, and Institutional SEIU	+\$.85/hour
Office and Office Technical SEIU	+\$.85/hour
Para Professional and Technical SEIU	+\$.85/hour
Professional SEIU	+\$.85/hour
Supervisors Unit SEIU	+\$.85/hour
Middle Management SJCMA	Not offered
Confidential-Unrepresented	Not offered
Senior Management-Unrepresented	Not offered
Executive-Unrepresented	Not offered



County of Santa Cruz		
Bargaining Unit	Benefit	
General SEIU 521	+\$1/hour for Level One (ability to converse in the second language(s) and to read English and translate orally into the second language(s)).  '+\$1.35/hours for Level Two (ability to converse in the second language(s); to read English and translate orally into the second language(s); read the second language(s) and translate orally into English; and to write in the second language(s)).	
Middle Management	+\$1/hour for Level One (ability to converse in the second language(s) and to read English and translate orally into the second language(s)).  '+\$1.35/hours for Level Two (ability to converse in the second language(s); to read English and translate orally into the second language(s); read the second language(s) and translate orally into English; and to write in the second language(s)).	
Unrepresented	+\$1/hour for Level One (ability to converse in the second language(s) and to read English and translate orally into the second language(s)).  '+\$1.35/hours for Level Two (ability to converse in the second language(s); to read English and translate orally into the second language(s); read the second language(s) and translate orally into English; and to write in the second language(s)).	
Unrepresented (Executive)	+\$1/hour for Level One (ability to converse in the second language(s) and to read English and translate orally into the second language(s)).  '+\$1.35/hours for Level Two (ability to converse in the second language(s); to read English and translate orally into the second language(s); read the second language(s) and translate orally into English; and to write in the second language(s)).	
Los Angeles County Sanitation Districts		
Bargaining Unit	Benefit	
Blue Collar	Not offered	
Confidential	Not offered (MOU indicates this could be a Meet and Confer topic during 2024)	
Energy Recovery	Not offered	
Management	Not offered	
Professional	Not offered	
Professional Supervisory	Not offered	
Supervisory	Not offered	
Technical Support	Not offered	
White Collar	Not offered	



Monterey One Water (formerly known as Monterey Regional Water Pollution Control Agency)		
Bargaining Unit	Benefit	
Operations	Not offered	
General	+3% bi-weekly	
Mid-Management	Not offered	
Management	Not offered	
Executive	Not offered	
Orange County Sanitation District		
Bargaining Unit	Benefit	
IUOE Local 501-Operations and Maintenance	Not offered	
OCEA (Administrative and Clerical)	Not offered	
Professional	Not offered	
Supervisor	Not offered	
Unrepresented Confidential (Exempt)	Not offered	
Unrepresented Confidential (Non-Exempt)	Not offered	
Unrepresented Managers	Not offered	
Unrepresented Executive Management (Assistant General Manager)	Not offered	
Salinas Valley Solid Waste Authority		
Bargaining Unit	Benefit	
SVRFOU	+5%	
ABC	+5%	
AWME	+5%	
General Manager/Chief Administrative Officer	+5%	



Monterey Regional Waste Management District-client		
Bargaining Unit	Benefit	
OE3-Operations	Not available to new employees hired after 7/1/19 For employees hired on or before 6/30/19: +2.5% after completion of 10 years of continuous, full-time employment with the District +5% after completion of 15 years of continuous, full-time employment with the District	
OE3 Support (Non-Exempt)	Not available to new employees hired after 7/1/19 For employees hired on or before 6/30/19: +2.5% after completion of 10 years of continuous, full-time employment with the District +5% after completion of 15 years of continuous, full-time employment with the District	
OE3 Support (Exempt)	Not available to new employees hired after 7/1/19 For employees hired on or before 6/30/19: +2.5% after completion of 10 years of continuous, full-time employment with the District +5% after completion of 15 years of continuous, full-time employment with the District	
Confidential (Non-Exempt)	Not available to new employees hired after 7/1/19 For employees hired on or before 6/30/19: +2.5% after completion of 10 years of continuous, full-time employment with the District +5% after completion of 15 years of continuous, full-time employment with the District	
Confidential (Exempt)	Not available to new employees hired after 7/1/19 For employees hired on or before 6/30/19: +2.5% after completion of 10 years of continuous, full-time employment with the District +5% after completion of 15 years of continuous, full-time employment with the District	
Management	Not available to new employees hired after 7/1/19 For employees hired on or before 6/30/19: +2.5% after completion of 10 years of continuous, full-time employment with the District +5% after completion of 15 years of continuous, full-time employment with the District	
At Will (Exempt)	Not available to new employees hired after 7/1/19 For employees hired on or before 6/30/19: +2.5% after completion of 10 years of continuous, full-time employment with the District +5% after completion of 15 years of continuous, full-time employment with the District	
General Manager	Not available to new employees hired after 7/1/19 For employees hired on or before 6/30/19: +2.5% after completion of 10 years of continuous, full-time employment with the District +5% after completion of 15 years of continuous, full-time employment with the District	



City of Oxnard		
Bargaining Unit	Benefit	
SEIU	+1% = After 5 years of full time employment	
	+2% = After 10 years of full time employment	
	+3% = After 15 years of full time employment	
Confidential Non-Management Employees (SEIU NR)	+1% = After 5 years of full time employment	
	+2% = After 10 years of full time employment	
	+3% = After 15 years of full time employment	
IUOE	+1% = After 5 years of full time employment	
	+2% = After 10 years of full time employment	
	+3% = After 15 years of full time employment	
OMMA	Not offered	
Executive and Unrepresented Employees	Not offered	
City of Santa Cruz		
Bargaining Unit	Benefit	
SEIU	+2.5% = After 10 years of continuous regular employment	
	+4.5% = After 15 years of continuous regular employment	
Supervisory	+2.5% = After 10 years of continuous regular employment	
	+4.5% = After 15 years of continuous regular employment	
Mid-Management	+2.5% = After 10 years of continuous regular employment	
	+4.5% = After 15 years of continuous regular employment	
Executive	+2.5% = After 10 years of continuous regular service	
City of Watsonville		
Bargaining Unit	Benefit	
SEIU-Clerical	+1% = After 10 years of employment	
	+1.5% = After 15 years of employment	
Confidential	+1% = After 10 years of employment	
	+1.5% = After 15 years of employment	
OE3	Not offered	
Mid-Management	+1% = After 10 years of employment	
	+1.5% = After 15 years of employment	
Management	+1% = After 10 years of employment	
	+1.5% = After 15 years of employment	
Executive	+1% = After 10 years of employment	
	+1.5% = After 15 years of employment	



County of Sacramento		
Bargaining Unit	Benefit	
Local 39-Operations and Maintenance (Unit 6)	+2.5% = After 10 years of continuous full-time employment	
UPE Office Technical (Unit 5)	+2.5% = After 10 years of continuous full-time employment	
Environmental Specialists-Non Supervisory (Unit 14)	+2.5% = After 10 years of continuous full-time employment	
Administrative Services (Unit 34)	+2.5% = After 10 years of continuous full-time employment	
Association of Professional Engineers-Supervisory (Unit 23)	+2.5% = After 10 years of continuous full-time employment	
General Supervisory (Unit 1)	+2.5% = After 10 years of continuous full-time employment	
Management (Unit 32)	+2.5% = After 10 years of continuous full-time employment	
Management Unrepresented (Unit 50)	+2.5% = After 10 years of continuous full-time employment	
Unrepresented (Unit 80)	+2.5% = After 10 years of continuous full-time employment	
County of San Joaquin		
Bargaining Unit	Benefit	
Trades, Labor, and Institutional SEIU	+2% after completing 41,600 hours (approximately 20.39 years) of regular, paid, full-time employment	
Office and Office Technical SEIU	+2% after completing 41,600 hours (approximately 20.39 years) of regular, paid, full-time employment	
Para Professional and Technical SEIU	+2% after completing 41,600 hours (approximately 20.39 years) of regular, paid, full-time employment	
Professional SEIU	+2% after completing 41,600 hours (approximately 20.39 years) of regular, paid, full-time employment	
Supervisors Unit SEIU	+2% after completing 41,600 hours (approximately 20.39 years) of regular, paid, full-time employment	
Middle Management SJCMA	+2% after completing 41,600 hours (approximately 20.39 years) of regular, paid, full-time employment	
Confidential-Unrepresented	+2% after completing 41,600 hours (approximately 20.39 years) of regular, paid, full-time employment	
Senior Management-Unrepresented	+2% after completing 41,600 hours (approximately 20.39 years) of regular, paid, full-time employment	
Executive-Unrepresented	+2% after completing 41,600 hours (approximately 20.39 years) of regular, paid, full-time employment	
County of Santa Cruz		
Bargaining Unit	Benefit	
General SEIU 521	+3% after competing 41, 600 hours (approximately 20.39 years) of full-time employment	
Middle Management	+3% after competing 41, 601 hours (approximately 20.39 years) of full-time employment	
Unrepresented	+3% after competing 41, 601 hours (approximately 20.39 years) of full-time employment	
Unrepresented (Executive)	+3% after competing 41, 601 hours (approximately 20.39 years) of full-time employment	



Los Angeles County Sanitation Districts		
Bargaining Unit	Benefit	
Blue Collar	+1% (minimum \$500/month) = After 10 years of employment	
	+2% = After 15 years of employment	
	+3% = After 20 years of employment AND minimum age of 56	
	+4% = After 25 years of employment AND minimum age of 61	
Confidential	+1% (minimum \$500/month) = After 10 years of employment	
	+2% = After 15 years of employment	
	+3% = After 20 years of employment AND minimum age of 56	
	+4% = After 25 years of employment AND minimum age of 61	
Energy Recovery	+1% (minimum \$500/month) = After 10 years of employment	
	+2% = After 15 years of employment	
	+3% = After 20 years of employment AND minimum age of 56	
	+4% = After 25 years of employment AND minimum age of 61	
Management	+1% (minimum \$500/month) = After 10 years of employment	
	+2% = After 15 years of employment	
	+3% = After 20 years of employment AND minimum age of 56	
	+4% = After 25 years of employment AND minimum age of 61	
Professional	+1% (minimum \$500/month) = After 10 years of employment	
	+2% = After 15 years of employment	
	+3% = After 20 years of employment AND minimum age of 56	
	+4% = After 25 years of employment AND minimum age of 61	
Professional Supervisory	+1% (minimum \$500/month) = After 10 years of employment	
	+2% = After 15 years of employment	
	+3% = After 20 years of employment AND minimum age of 56	
	+4% = After 25 years of employment AND minimum age of 61	
Supervisory	+1% (minimum \$500/month) = After 10 years of employment	
	+2% = After 15 years of employment	
	+3% = After 20 years of employment AND minimum age of 56	
	+4% = After 25 years of employment AND minimum age of 61	
Technical Support	+1% (minimum \$500/month) = After 10 years of employment	
	+2% = After 15 years of employment	
	+3% = After 20 years of employment AND minimum age of 56	
	+4% = After 25 years of employment AND minimum age of 61	
White Collar	+1% (minimum \$500/month) = After 10 years of employment	
	+2% = After 15 years of employment	
	+3% = After 20 years of employment AND minimum age of 56	
	+4% = After 25 years of employment AND minimum age of 61	



Monterey One Water (formerly known as Monterey Regional Wat Bargaining Unit	Benefit
Operations	+2.5% = After 10 years of employment
Operations	+5.0% = After 20 years of employment
General	+2.5% = After 10 years of employment
General	+5.0% = After 20 years of employment
Mid-Management	+2.5% = After 10 years of employment
Wild-Wallagement	+5.0% = After 20 years of employment
Management	+2.5% = After 10 years of employment
Wallagomone	+5.0% = After 20 years of employment
Executive-General Manager	Not offered
Executive-Assistant General Manager	+2.5% = After 10 years of employment
Exodutive / tobiotalit Golleral Manager	+5.0% = After 20 years of employment
Executive-Director of External Affairs	+2.5% = After 10 years of employment
Executive Billector of External villand	+5.0% = After 20 years of employment
Executive-Chief Financial Officer	+2.5% = After 10 years of employment
	+5.0% = After 20 years of employment
Executive-Director of Employee Services	+2.5% = After 10 years of employment
, ,	+5.0% = After 20 years of employment
Executive-Executive Assistant to the General Manager-Secretary to	+2.5% = After 10 years of employment
the Board	+5.0% = After 20 years of employment
Orange County Sanitation District	
Bargaining Unit	Benefit
IUOE Local 501-Operations and Maintenance	Not offered
OCEA (Administrative and Clerical)	Not offered
Professional	Not offered
Supervisor	Not offered
Unrepresented Confidential (Exempt)	Not offered
Unrepresented Confidential (Non-Exempt)	Not offered
Unrepresented Managers	Not offered
Unrepresented Executive Management (Assistant General Manager)	1.1-1.1-1
Simplification Excount Management (Abolitant Scholar Manager)	100 500



Salinas Valley Solid Waste Authority	
Bargaining Unit	Benefit
SVRFOU	+2.5% = After 10 years of employment
	+5.0% = After 15 years of employment
	+7.5% = After 20 years of employment
ABC	+2.5% = After 10 years of employment
	+5.0% = After 15 years of employment
	+7.5% = After 20 years of employment
AWME	+2.5% = After 10 years of employment
	+5.0% = After 15 years of employment
	+7.5% = After 20 years of employment
General Manager/Chief Administrative Officer	+2.5% = After 10 years of employment
	+5.0% = After 15 years of employment
	+7.5% = After 20 years of employment



Monterey Regional Waste Management District-client		
Bargaining Unit	Benefit	
OE3-Operations	Standby: Receives 1 hour of comp time for each day of On-Call status during the work week Monday through Friday; Recevies at 1.5 hours of compensatory time for each day over the weekend, Saturday and Sunday.	
OE3 Support (Non-Exempt)	Call Back: Minimum of 2 hours at 1.5x/regular rate of pay  Does not apply to the benchmark matches	
,	***	
OE3 Support (Exempt)	Does not apply to the benchmark matches	
Confidential (Non-Exempt)	Does not apply to the benchmark matches	
Confidential (Exempt)	Does not apply to the benchmark matches	
Management	Does not apply to the benchmark matches	
At Will (Exempt)	Does not apply to the benchmark matches	
General Manager	Does not apply to the benchmark matches	
City of Oxnard		
Bargaining Unit	Benefit	
SEIU	Does not apply to the benchmark matches	
Confidential Non-Management Employees (SEIU NR)	Does not apply to the benchmark matches	
IUOE	Controlled Standby: Employee is required and assigned to remain at home for immediate emergency callback at times that such employee is not otherwise scheduled to be nor is on duty, shall be compensated for such standby hours that he/she remained at home at the applicable minimum wage, or such other minimum wage as required by the FLSA.	
	Uncontrolled Standby: employee is assigned to be available for callback at times that such employee is not otherwise scheduled to be nor is on duty, employee shall be compensated for such standby hours that he/she remained available at \$3.00/hour.	
	Unscheduled Call Back: employee called back to work after leaving work from a shift or called back to work while on standby receives a minimum of 2 hours of overtime compensation or 2 hours of compensatory time credits. Should another callback be made within the same 2 hours, the employee will be paid additional compensation only for time worked beyond the initial 2 hours and will be paid overtime. In no event shall an employee be paid the minimum 2 hours of overtime if they are already working and receiving overtime.	
	Scheduled Call Back: employee scheduled for overtime which requires such employee to return to work after going home from a shift shall be entitled to a minimum of 1 hour of overtime compensation or 1 hour of compensatory time credits.	
ОММА	For employees who are called back to work outside of their normal work time, the Call Back: employees receive two hours of their hourly rate of pay when they are required to return to work.	
Executive and Unrepresented Employees	Not offered	



City of Santa Cruz	
Bargaining Unit	Benefit
SEIU (does not apply to any clerical or administrative support positions)	Callback by Phone or Computer: For the first response of the day, a minimum of 0.5 hours of overtime will be paid for actual overtime worked of less than 30 minutes. Thereafter, a minimum of 0.25 hours of overtime will be paid for actual overtime worked of less than 15 minutes.
	Callback to Worksite: All callback hours shall be paid at the overtime rate. A minimum of 2 hours of overtime compensation shall be paid for all callback periods of less than 2 hours.
	On Call Pay: Weekdays, receives 2 hours of their base hourly salary at the overtime rate for a 16-hour assignment; Weekends, receives 3 hours of their base hourly salary at the overtime rate for a 24-hour hour assignment. A minimum of 2 hours of overtime will be paid for callouts of less than 2 hours. An additional minimum will not be paid if an employee is required to perform an additional duty call and the time of return is within the previous duty call minimum.
Supervisory	Callback by Phone or Computer: For the first response of the day, a minimum of 0.5 hours of overtime will be paid for actual overtime worked of less than 30 minutes.
	Thereafter, a minimum of 0.25 hours of overtime will be paid for actual overtime worked of less than 15 minutes.
	Callback to Worksite: All callback hours shall be paid at the overtime rate. A minimum of 2 hours of overtime compensation shall be paid for all callback periods of less than 2 hours.
	On Call Pay: Weekdays, receives 2 hours of their base hourly salary at the overtime rate for a 16-hour assignment; Weekends, receives 3 hours of their base hourly salary at the overtime rate for a 24-hour hour assignment. A minimum of 2 hours of overtime will be paid for callouts of less than 2 hours. An additional minimum will not be paid if an employee is required to perform an additional duty call and the time of return is within the previous duty call minimum.
Mid-Management	Not offered
Executive	Not offered



City of Watsonville	
Bargaining Unit	Benefit
SEIU-Clerical	Does not apply to the benchmark matches
Confidential	Not offered
OE3	On-Call Pay: additional \$208/week;
	Call Back Pay: Recevies a minimum of 3 hours overtime compensation except when such recall is an extension of their regular workday, either
	before or after the assigned work period. The 3 hour minimum covers all calls completed within the 3 hour period.
	Daily On-Call: Receives \$30/day for daily on-call which shall be assigned when it is anticipated that special circumstances may occur that would
	require work during periods other than the normal work hours such as forecast of heavy rains/flooding.
Mid-Management	On-Call Pay: additional \$280/week;
	Call Back Pay: Recevies a minimum of 3 hours overtime compensation except when such recall is an extension of their regular workday, either
	before or after the assigned work period. The 3 hour minimum covers all calls completed within the 3 hour period.
	Daily On-Call: Receives \$40/day for daily on-call which shall be assigned when it is anticipated that special circumstances may occur that would
	require work during periods other than the normal work hours such as forecast of heavy rains/flooding.
Management	Not offered
Executive	Not offered
County of Sacramento	
Bargaining Unit	Benefit
Local 39-Operations and Maintenance (Unit 6)	Standby Pay: 2 hours of overtime for each shift (8 hours or less) on Standby
	Call Back Pay: Minimum of 2 hours of overtime per shift
UPE Office Technical (Unit 5)	Not applicable to benchmark match
Environmental Specialists-Non Supervisory (Unit 14)	Not applicable to benchmark matches
Administrative Services (Unit 34)	Not applicable to benchmark matches
Association of Professional Engineers-Supervisory (Unit 23)	Not applicable to benchmark matches
General Supervisory (Unit 1)	Standby Pay: 2 hours of straight time for each shift (8 hours or less) for any Supervisor who is required to remain on standby for emergency work.
	Call Back Pay: minimum of 2 hours of overtime per shift for a Supervisor who performs emergency work on standby in addition to the standby pay to
	which such employee is entitled.
Management (Unit 32)	Not applicable to benchmark matches
Management Unrepresented (Unit 50)	Not applicable to benchmark matches
Unrepresented (Unit 80)	Not applicable to benchmark matches



County of San Joaquin	
Bargaining Unit	Benefit
Trades, Labor, and Institutional SEIU	Standby Pay: 25% of the employee's regular hourly rate
	Call Back Pay: Actual time worked but not less than 3 hours for each call back for employees who report to a Work Location
	For Employees who do not report to a Work Location, they receive actual time worked as follows:
	15 minutes for 1 to 15 minutes of response time spent
	30 minutes for 16 to 30 minutes of response time spent
	45 minutes for 31 to 45 minutes of response time spent
	60 minutes for 46 to 60 minutes of response time spent
Office and Office Technical SEIU	Standby Pay: 25% of the employee's regular hourly rate
	Call Back Pay: Actual time worked but not less than 3 hours for each call back for employees who report to a Work Location
	For Employees who do not report to a Work Location, they receive actual time worked as follows:
	15 minutes for 1 to 15 minutes of response time spent
	30 minutes for 16 to 30 minutes of response time spent
	45 minutes for 31 to 45 minutes of response time spent 60 minutes for 46 to 60 minutes of response time spent
Para Professional and Technical SEIU	Not applicable for benchmark match
Professional SEIU	Not applicable for benchmark match
	11
Supervisors Unit SEIU	Not applicable for benchmark matches
Middle Management SJCMA	Not applicable for benchmark matches
Confidential-Unrepresented	Not applicable for benchmark match
Senior Management-Unrepresented	Not offered
Executive-Unrepresented	Not offered
County of Santa Cruz	
Bargaining Unit	Benefit
General SEIU 521	On Call Pay: \$4/hour (or \$32 for an 8-hour period, \$64 for a 16-hour period, and \$96 for a 24-hour period) when assigned to be on-call.
	Call Back Pay: Compensated for actual time worked at 1.5x their regular hourly rate provided that a minimum of 2 hours of overtime compensation
	shall be allowed for all periods of work less than 2 hours.
Middle Management	On Call Pay: +\$4/hour
	Call Back Pay: not eligible
Unrepresented	Not offered
Unrepresented (Executive)	Not offered



Los Angeles County Sanitation Districts	
Benefit Control of the Control of th	
Call Back Pay: minimum of 3 hours of premium overtime at 1.5x	
Standby Pay: +\$3/hour	
lot applicable for benchmark matches	
Call Back Pay: minimum of 3 hours of premium overtime at 1.5x	
Standby Pay: +\$2/hour	
lot offered	
lot applicable for benchmark matches	
lot applicable for benchmark matches	
Call Back Pay: minimum of 3 hours of premium overtime at 1.5x	
Standby Pay: +\$3/hour	
Call Back Pay: minimum of 3 hours of premium overtime at 1.5x	
Standby Pay: +\$3/hour	
lot applicable for benchmark matches	
Water Pollution Control Agency)	
Benefit Senerit Seneri	
Standby Pay: 2 hours of base pay per weekday or 3 hours of base pay per day for holidays and weekends, with no reduction in benefits.	
Call Back Pay: 2 hours of base pay at 1.5x regularly hourly rate guaranteed if an employee is required to return to work on call back to duty; work	
equired over 2 hours will be paid at 1.5x regulary hourly rate for actual period of required call-back service.	
Standby Pay: 2 hours of base pay per weekday or 3 hours of base pay per day for holidays and weekends, with no reduction in benefits.	
Call Back Pay: 2 hours of base pay at 1.5x regularly hourly rate guaranteed if an employee is required to return to work on call back to duty; work equired over 2 hours will be paid at 1.5x regulary hourly rate for actual period of required call-back service.	
lot offered	
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Orange County Sanitation District	
Bargaining Unit	Benefit
IUOE Local 501-Operations and Maintenance	Call Back Pay: 3 hour minimum at 1.5x regular hourly rate
	Standby Pay: \$550/week for Power Plant Operator II but would be seldom
OCEA (Administrative and Clerical)	Does not apply to benchmark matches
Professional	Does not apply to benchmark matches
Supervisor	Not offered
Unrepresented Confidential (Exempt)	Not offered
Unrepresented Confidential (Non-Exempt)	Not offered
Unrepresented Managers	Not offered
Unrepresented Executive Management (Assistant General	Not offered
Manager)	
Salinas Valley Solid Waste Authority	
Bargaining Unit	Benefit
SVRFOU	Based on benchmark matches, only the Solid Waste Technician I/II and Senior Solid Waste Technician classifications receive this pay
	On-Call Pay: \$350 per two-week assignment
	Call Back Pay: Employee who responds to a site when called out will receive a minimum of 2 hours of pay or for the actual hours worked, whichever
ADC	is greater.
ABC	Not offered
AWME	Not offered
General Manager/Chief Administrative Officer	Not offered



Monterey Regional Waste Management District-client	
Bargaining Unit	Benefit
OE3-Operations	Paid at Step 1 of the higher class or at 5% more than the employee's present rate, whichever is higher, while working in the higher class. The employee must complete a minimum of 80 hours of training and be deemed qualified/certified to operate the equipment by the Site Operations Manager or MRF Manager as listed in the current MOU.
OE3 Support (Non-Exempt)	Does not apply to the benchmark matches
OE3 Support (Exempt)	Does not apply to the benchmark matches
Confidential (Non-Exempt)	Does not apply to the benchmark matches
Confidential (Exempt)	Does not apply to the benchmark matches
Management	Does not apply to the benchmark matches
At Will (Exempt)	Does not apply to the benchmark matches
General Manager	Does not apply to the benchmark matches
City of Oxnard	
Bargaining Unit	Benefit
SEIU	Receives the base wage of the higher classification or 5% above the employee's current base wages, whichever is greater. However, in no event shall the employee receive an amount greater than the base wages for the maximum step for the higher classification.
Confidential Non-Management Employees (SEIU NR)	Receives the base wage of the higher classification or 5% above the employee's current base wages, whichever is greater. However, in no event shall the employee receive an amount greater than the base wages for the maximum step for the higher classification.
IUOE	Receives the base wage of the higher classification or 5% above the employee's current base wages, whichever is greater. In no event shall such employee receive an amount greater than the base wages for the maximum step for the higher classification, or more than 10% above the Unit employee's current base wages.
ОММА	Receives the minimum base salary of the higher classification or 5% above the employee's present pay, whichever is greater, and which will not exceed the new pay/salary range maximum.
Executive and Unrepresented Employees	Not offered
City of Santa Cruz	
Bargaining Unit	Benefit
SEIU	The next highest pay step in the classification to which the employee is assigned; will not be less than a 2.5% increase when assigned to another Service position; employees who work out of class in a Supervisory or Management position will receive working out of class pay of not less than a 5% increase. If the 2.5% or 5% pay differential does not result in the employee reaching at least the first step of the higher salary range, the employee will be placed at the first step of the higher salary range.
Supervisory	Receives a minimum of 2.5% above the employee's current base rate of pay or at least the first step in the higher classification salary range when the out-of-classification assignment is for another supervisory position. The employee so assigned shall be entitled to receive a minimum of 5% above the employee's current base rate of pay or at least the first step in the higher classification salary range when the out-of-classification assignment is for a management position.
Mid-Management	Receives 5% above the employee's current base rate of pay or at least the first step of the higher salary range, whichever is higher.
Executive	Not offered



City of Watsonville	
Bargaining Unit	Benefit
SEIU-Clerical	Recevies the lower step in the higher salary range with pay which provides a minimum increase of 5% above the normal rate of pay for the employee.
Confidential	Recevies the lower step in the higher salary range with pay which provides a minimum increase of 5% above the normal rate of pay for the employee.
OE3	Recevies the lower step in the higher salary range with pay which provides a minimum increase of 5% above the normal rate of pay for the employee.
Mid-Management	Recevies the lower step in the higher salary range with pay which provides a minimum increase of 5% above the normal rate of pay for the employee.
Management	Not offered
Executive	Not offered
County of Sacramento	
Bargaining Unit	Benefit
Local 39-Operations and Maintenance (Unit 6)	Assigned as Acting Supervisor or Acting Leadperson: The higher class to which the employee is assigned must have a salary range at least 5% higher than the salary range of the employee's class who is being temporarily assigned.
UPE Office Technical (Unit 5)	The higher class to which the employee is assigned must have a salary range at least 5% higher than the salary range of the employee's class who is being temporarily assigned.
Environmental Specialists-Non Supervisory (Unit 14)	+5% differential for those assigned to work in a higher classification
Administrative Services (Unit 34)	+5% differential for those assigned to work in a higher classification
Association of Professional Engineers-Supervisory (Unit 23)	Assigned as Acting Supervisor: +5% pay differential for the 1st through the 45th workday in such an assignment.
General Supervisory (Unit 1)	+5% differential for those assigned to work in a higher classification
Management (Unit 32)	+5% differential for those assigned to work in a higher classification
	Employees in the Senior Engineer classification assigned to serve as the Control and Electrical Systems Coordinator at the Sacramento Regional County Sanitation District receive 5% of base salary.
Management Unrepresented (Unit 50)	+5% differential for those assigned to work in a higher classification
Unrepresented (Unit 80)	+5% differential for those assigned to work in a higher classification
County of San Joaquin	
Bargaining Unit	Benefit
Trades, Labor, and Institutional SEIU	Equal to the amount the employee would receive if promoted to the higher class or 5% if no class exists
Office and Office Technical SEIU	Equal to the amount the employee would receive if promoted to the higher class or 5% if no class exists
Para Professional and Technical SEIU	Equal to the amount the employee would receive if promoted to the higher class or 5% if no class exists
Professional SEIU	Equal to the amount the employee would receive if promoted to the higher class or 5% if no class exists
Supervisors Unit SEIU	Equal to the amount the employee would receive if promoted to the higher class or 5% if no class exists
Middle Management SJCMA	Equal to the amount the employee would receive if promoted to the higher class or 5% if no class exists
Confidential-Unrepresented	Equal to the amount the employee would receive if promoted to the higher class or 5% if no class exists
Senior Management-Unrepresented	Equal to the amount the employee would receive if promoted to the higher class or 5% if no class exists
Executive-Unrepresented	Not offered



County of Santa Cruz	
Bargaining Unit	Benefit
General SEIU 521	Employees who are appointed to a higher class shall be placed on the step in the salary range for the higher class which provides an increase above the
	salary step in the lower class which is closest to 10%.
Middle Management	Employees in a budgeted position who receive a temporary "Work in a Higher Class" assignment receives the salary authorized for the higher class after 80
	hours of service in the higher class. Higher class = the hourly rate in the range for the new class is greater than the hourly rate in the range for the current
	class at the 5th step for a class with a 7-step salary range.
Unrepresented	Employees in a budgeted position who receive a temporary "Work in a Higher Class" assignment receives the salary authorized for the higher class after 80
	hours of service in the higher class. Higher class = the hourly rate in the range for the new class is greater than the hourly rate in the range for the current
11 (1/5 (: )	class at the 5th step for a class with a 7-step salary range.
Unrepresented (Executive)	Not offered
Los Angeles County Sanitation Districts	
Bargaining Unit	Benefit
Blue Collar	The equivalent of one step (5.5%) increase will be authorized, except in the following cases:
	When the first step of the higher salary range is more than 5.5% above the employee's current salary, the employee will be compensated at step 1 of the
	higher salary range; or
	When the employee is on step 5 of their current salary range, and step 5 of the higher salary range would provide an increase of less than 5.5%, the
	employee will be compensated at step 5 of the higher salary range.
Confidential	After meeting several conditions, employee is paid at the rate of the higher class effective the first day the employee works out-of-class
Energy Recovery	After meeting several conditions, employee is paid at the rate of the higher class effective the first day the employee works out-of-class
Management	The equivalent of one step (5.5%) increase will be authorized, except in the following cases:
	When the first step of the higher salary range is more than 5.5% above the employee's current salary, the employee will be compensated at step 1 of the
	higher salary range; or
	When the employee is on step 5 of their current salary range, and step 5 of the higher salary range would provide an increase of less than 5.5%, the
	employee will be compensated at step 5 of the higher salary range.
Professional	After meeting several conditions, employee is paid at the rate of the higher class effective the first day the employee works out-of-class
Professional Supervisory	After meeting several conditions, employee is paid at the rate of the higher class effective the first day the employee works out-of-class
Supervisory	After meeting several conditions, employee is paid at the rate of the higher class effective the first day the employee works out-of-class
Technical Support	After meeting several conditions, employee is paid at the rate of the higher class effective the first day the employee works out-of-class
White Collar	After meeting several conditions, employee is paid at the rate of the higher class effective the first day the employee works out-of-class
Monterey One Water (formerly known as M	lonterey Regional Water Pollution Control Agency)
Bargaining Unit	Benefit
Operations	Not applicable to benchmark match
General	Not offered
Mid-Management	Not offered
Management	Not offered
Executive	Not offered



Orange County Sanitation District	
Bargaining Unit	Benefit
IUOE Local 501-Operations and Maintenance	Employees who are assigned by OC San Management to perform the duties of a budgeted position at a higher level for a period of at least 40 consecutive
	hours in a pay period will be eligible for a 1 step salary increase, or the first step of the range for the higher level classification, whichever is greater.
OCEA (Administrative and Clerical)	Employees who are assigned by OC San Management to perform the duties of a position at a higher level for a period of at least 80 consecutive hours shall
	be eligible for a one step salary increase, or the first step of the range for the higher level classification, whichever is greater.
Professional	Employees who are assigned by OC San Management to perform the duties of an open, budgeted position at a higher level for a period of at least 100
Our and a se	consecutive hours will be eligible for a 1 step salary increase, or the first step of the range for the higher level classification, whichever is greater.
Supervisor	Employees who are assigned by OC San Management to perform the duties of an open, budgeted position at a higher level for a period of at least 100 consecutive hours will be eligible for a 1 step salary increase, or the first step of the range for the higher level classification, whichever is greater.
Unrepresented Confidential (Exempt)	Employee assigned by management toperform substantially all of the duties of an open, budgeted higher level classification for a period of at least 100
(	consecutive hours will be eligible for a salary increase up to a maximum of 6 months.
	For service beyond 100 consecutive hours, pay shall be 1 step greater than the employee's current rate of pay, or at the minimum of the pay range for the
	acting position, whichever is greater.
Unrepresented Confidential (Non-Exempt)	Employee assigned by management toperform substantially all of the duties of an open, budgeted higher level classification for a period of at least 100
	consecutive hours will be eligible for a salary increase up to a maximum of 6 months.
	For service beyond 100 consecutive hours, pay shall be 1 step greater than the employee's current rate of pay, or at the minimum of the pay range for the
	acting position, whichever is greater.
Unrepresented Managers	Employee assigned by management toperform substantially all of the duties of an open, budgeted higher level classification for a period of at least 100
	consecutive hours will be eligible for a salary increase up to a maximum of 6 months.
	For service beyond 100 consecutive hours, pay shall be 1 step greater than the employee's current rate of pay, or at the minimum of the pay range for the
	acting position, whichever is greater.
Unrepresented Executive Management (Assistant General	Employee assigned by management toperform substantially all of the duties of an open, budgeted higher level classification for a period of at least 100
Manager)	consecutive hours will be eligible for a salary increase up to a maximum of 6 months.
	For service beyond 100 consecutive hours, pay shall be 1 step greater than the employee's current rate of pay, or at the minimum of the pay range for the
	acting position, whichever is greater.
Salinas Valley Solid Waste Authority	
Bargaining Unit	Benefit
SVRFOU	+10% when assigned to a higher class
ABC	+10% when assigned to a higher class
AWME	Not offered
General Manager/Chief Administrative Officer	Not offered



Monterey Regional Waste Management District-client	
Bargaining Unit	Benefit
OE3-Operations	2.5% differential pay for shift start time of 11:00 AM to 1:59 PM
	5.0% differential pay for shift start time of 2:00 PM to 4:59 PM
	7.5% differential pay for shift start time of 5:00 PM to 7:59 PM
	10% differential pay for shift start time of 8:00 PM or later
OE3 Support (Non-Exempt)	Does not apply to the benchmark matches
OE3 Support (Exempt)	Does not apply to the benchmark matches
Confidential (Non-Exempt)	Does not apply to the benchmark matches
Confidential (Exempt)	Does not apply to the benchmark matches
Management	Does not apply to the benchmark matches
At Will (Exempt)	Does not apply to the benchmark matches
General Manager	Does not apply to the benchmark matches
City of Oxnard	
Bargaining Unit	Benefit
SEIU	Does not apply to the benchmark matches
Confidential Non-Management Employees (SEIU NR)	Does not apply to the benchmark matches
IUOE	Night Work: employees who work 50% or more of their work shift between 6:00 p.m. and 7:00 a.m., receive a 5% increase in base wages for the
	entire shift worked. If employees work into the next shift, the employees shall be paid this 5% increase in base wages for those additional hours
	worked.
	Employees who work 50% or more of their work shift between 12:00 a.m. and 6:00 a.m., receive a 10% increase in base wages for the entire shift
OMMA	Not offered
Executive and Unrepresented Employees	Not offered
City of Santa Cruz	
Bargaining Unit	Benefit
SEIU (does not apply to any clerical or administrative support positions)	Works a regularly scheduled shift at least 1 hour or more of which fall between 6:00 p.m. and 6:00 a.m. shall be paid a shift differential of \$0.90 per
	hour or 5% of base hourly rate for each hour worked within the shift differential period of 6:00 p.m. and 6:00 a.m., whichever is greater.
Supervisory	Works a regularly scheduled shift at least 1 hour or more of which fall between 6:00 p.m. and 6:00 a.m. shall be paid a shift differential of \$0.90 per
	hour or 5% of base hourly rate for each hour worked within the shift differential period of 6:00 p.m. and 6:00 a.m., whichever is greater.
Mid-Management	Not offered
Executive	Not offered
City of Watsonville	
Bargaining Unit	Benefit
SEIU-Clerical	Does not apply to the benchmark matches
Confidential	Not offered
OE3	Employees who are temporarily required to work a schedule other than their regular assignment that results in working more than 4 hours during the
	hours of 6p.m. to 6a.m. for more than 5 working days, receives an additional 5% differential for the duration of the assignment.
Mid-Management	Not offered
Management	Not offered
Executive	Not offered



County of Sacramento	
Bargaining Unit	Benefit
Local 39-Operations and Maintenance (Unit 6)	Night Shift Pay: If one-half of an employee's work period is before 8:00 a.m. or after 5:00 p.m. will receive +7.5% of employee's standard daily or biweekly rate.
	Sanitation Workers or Transfer Equipment Operators receive a 5% differential when assigned to work in a higher paid classification within the Waste Management and Recycling Department.
	Landfill Equipment Operators receive a 5% differential when assigned to work in a higher paid classification within the Waste Management and Recycling Department, except when assigned to work in the classification of Senior Landfill Equipment Operator.
	Landfill Equipment Operators assigned to work as Senior Landfill Equipment Operators receive a 10% differential.
	Sanitation Workers receives 10% differential when assigned to work in the classification of Transfer Equipment Operator.
UPE Office Technical (Unit 5)	Not applicable to benchmark match
Environmental Specialists-Non Supervisory (Unit 14)	Not applicable to benchmark match
Administrative Services (Unit 34)	Not applicable to benchmark matches
Association of Professional Engineers-Supervisory (Unit 23)	Not applicable to benchmark matches
General Supervisory (Unit 1)	+5% differential for Accounting Technician employees assigned to Countywide COMPASS activities and performs those activities for 50% or more
	of their work
Management (Unit 32)	Not applicable to benchmark matches
Management Unrepresented (Unit 50)	Not applicable to benchmark matches
Unrepresented (Unit 80)	Not applicable to benchmark matches
County of San Joaquin	
Bargaining Unit	Benefit
Trades, Labor, and Institutional SEIU	\$1.15/hour for p.m. or split shifts
	\$1.45/hour for night shifts
	\$1.00/hour for weekend shifts
Office and Office Technical SEIU	\$1.15/hour for p.m. or split shifts
	\$1.45/hour for night shifts
	\$1.00/hour for weekend shifts
Para Professional and Technical SEIU	Not applicable for benchmark match
Professional SEIU	Not applicable for benchmark match
Supervisors Unit SEIU	Not applicable for benchmark matches
Middle Management SJCMA	Not applicable for benchmark matches
Confidential-Unrepresented	Not applicable for benchmark match
Senior Management-Unrepresented	Not offered
Executive-Unrepresented	Not offered



County of Santa Cruz	
Bargaining Unit	Benefit
General SEIU 521	Must work 8 consecutive hours or more with at least 4 hours worked between the following time periods:
	\$1.75/hour for Swing Shift (between 5p.m. and 12 a.m.)
	\$2/hour for Graveyard (between 12 a.m. and 6 a.m.)
Middle Management	+5%/hour for Night Shift (between 6 p.m. and 8 a.m.) must work 8 consecutive hours or more which includes at least 4 hours of work between the
	time period shown.
Unrepresented	Not applicable for benchmark matches
Unrepresented (Executive)	Not applicable for benchmark matches
Los Angeles County Sanitation Districts	
Bargaining Unit	Benefit
Blue Collar	+5.5% for Swing shift (hours worked between 2pm and 8:59pm)
	+8.5% for Graveyard shift (hours worked between 9pm and 3am)
	Shift differential will be paid on overtime with at least 4 consecutive hours of overtime worked.
Confidential	Not applicable for benchmark matches
Energy Recovery	+5.5% per quarter hour for Swing Shift (hours worked between 4pm and 12:00 midnight
	+7.5% per quarter hour for Graveyard Shift (hours worked between 12:00 midnight and 8 am
Management	Not offered
Professional	Not applicable for benchmark matches
Professional Supervisory	Not applicable for benchmark matches
Supervisory	+5.5% for Swing shift (hours worked between 2pm and 8:59pm)
	+8.5% for Graveyard shift (hours worked between 9pm and 3am)
	Shift differential will be paid on overtime with at least 4 consecutive hours of overtime worked.
Technical Support	Not applicable for benchmark matches
White Collar	Not applicable for benchmark matches
Monterey One Water (formerly known as Monterey Regional Water Pollutio	on Control Agency)
Bargaining Unit	Benefit
Operations	+6%/hour =Weekend day shift
	+6%/hour = Swing Shift
	+8%/hour = Graveyard Shift
General	Non-Exempt Employees Only
	+6%/hour =Weekend day shift
	+6%/hour = Swing Shift
	+8%/hour = Graveyard Shift
Mid-Management	Not offered
Management	Not offered
Executive	Not offered



Orange County Sanitation District		
Bargaining Unit	Benefit	
IUOE Local 501-Operations and Maintenance	Power Plant Operator II match only: \$3.00/hour for Employees who are assigned to work a night shift that consists of 50% or more of the hours	
	between 6:00 p.m. and 6:00 a.m. and who actually work that shift	
OCEA (Administrative and Clerical)	Does not apply to benchmark matches	
Professional	Does not apply to benchmark matches	
Supervisor	Does not apply to benchmark matches	
Unrepresented Confidential (Exempt)	Does not apply to benchmark matches	
Unrepresented Confidential (Non-Exempt)	Does not apply to benchmark matches	
Unrepresented Managers	Does not apply to benchmark matches	
Unrepresented Executive Management (Assistant General Manager)	Does not apply to benchmark matches	
Salinas Valley Solid Waste Authority		
Bargaining Unit	Benefit	
SVRFOU	Not offered	
ABC	Not offered	
AWME	Not offered	
General Manager/Chief Administrative Officer	Not offered	

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